

FINANCIAL TIMES

US banking

This time reform might happen

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Lasers

From curiosity to ubiquity

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Bloomberg

'The Colonel Sanders of financial information'

Book review, Page 14

Today's surveys

Global Fund Management
Pharmaceuticals

Separate sections

World Business Newspaper <http://www.FT.com>

THURSDAY APRIL 24 1997

Relief at end of 18-week Lima hostage siege

President Alberto Fujimori of Peru toured the wreckage of the Japanese ambassador's residence in Lima to celebrate the success of his troops in freeing 71 of 72 hostages held by left-wing guerrillas. The bodies of 14 dead rebels remained inside the building where they died in a surprise assault as they played soccer. The bloody end of the 18-week siege brought a widespread sense of relief but it was mingled with grief and the first sign of recriminations. Page 16; Mixed feelings, Page 10

Hewlett-Packard to buy VeriFone: Hewlett-Packard is to buy VeriFone, the leading supplier of credit card processing systems, in a \$1.2bn stock deal. The acquisition will "sharply accelerate the evolution and acceptance of electronic commerce" on the Internet, the companies said. Page 17

Nomura Securities suffered another blow in the wake of its bribery scandal. Central Japan Railway, one of six recently privatised rail operators, said it would use Nikko Securities to manage its offering, instead of usual partner Nomura. Saibu Gas and Tobo Gas have also decided to exclude Nomura from forthcoming bond issues. Page 20. Editorial comment, Page 15

Disney beats expectations: Income growth at Walt Disney regained momentum in the second quarter, beating forecasts of 45 cents a share with a 63 per cent rise to 49 cents - from 30 cents last time - on revenues up 10 per cent at \$5.5bn. Michael Eisner, chairman, singled out the group's film-related and theme park divisions as principal contributors. Page 17

South Korea is to establish a "bad bank" system to prevent the nation's commercial banks collapsing from increased non-performing loans. The finance ministry's policy was adopted over other proposals to save the troubled banking sector, including bank mergers or permitting industrial groups to own banks. Page 16

Eurotunnel proxy battles: A tense battle is shaping up at Eurotunnel after shareholder activist leaders in France and the UK signalled they would be seeking proxy votes from investors with a view to blocking the company's \$3.7bn (\$1.4bn) financial restructuring. Page 17

Jiang and Yeltsin warn: The presidents of Russia and China joined forces to oppose the emergence of a single superpower in the post-Cold War world, in an implicit bid to counter the growing influence of the US. Page 6

S Korean groups take Vietnam debt: South Korean trading companies have been holding urgent talks with Vietnam's central bank in an effort to settle substantial foreign currency debts owed by local banks. Page 6

Trial set to strain Middle East: Egypt's deteriorating relations with Israel are expected to be further strained when an Israeli accused of spying in Egypt goes on trial today at Cairo's supreme state security court. Page 4

Trade sanctions: Hard on the heels of their dispute over the Helms-Burton anti-Cuba law, Brussels and Washington are trying to head off another clash over a US attempt to use trade sanctions to achieve foreign policy goals. Page 8

Japan's small companies hit hardest: Sluggish economic conditions and changes in the business environment are widening the gap between large companies and their smaller counterparts in Japan. Page 6

Nikko Securities: one of Japan's largest securities companies, is to introduce an internationally compatible system for presenting its accounts. Page 17

Philips in profits: Philips, the Dutch electronics group, pleased investors as it reported its first quarterly rise in profits since the end of 1995. Page 17

Fraudsters reveal in fiscal paradise: International fraud in the European Union could be costing governments, companies and individuals up to \$77bn a year, a report commissioned by the European Commission has concluded. Page 3

Australian inflation rate down: Australia's inflation rate rose by 0.2 per cent in the March quarter, reaching an annual rate of 1.3 per cent - the lowest for four years. Page 6

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES	
New York Composite	5,825.77 (+8.82)
Dow Jones Ind. Av.	4,223.37 (+10.74)
NASDAQ Composite	2,533.84 (+18.97)
Europe and Far East	3,395.95 (+55.82)
FTSE 100	4,387.7 (+41.8)
Nikkei	16,735.47 (+191.02)
US BOND YIELD RATES	
Federal Funds	5 1/8%
3-mth Treas. Bill	5.575%
Long Bond	5 1/2%
Yield	7.359%
OTHER RATES	
US 3-mth Interbank	6 3/4% (67.74)
US 10 yr. Govt.	6 1/2% (67.73)
France 10 yr. Govt.	5.75% (67.76)
Germany 10 yr. Bond	5.1% (100.87)
Japan 10 yr. Govt.	5.1% (106.2528)
NORTH SEA OIL (Argus)	
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NEWS: INTERNATIONAL

Anglo's grip on SA economy 'loosens' Spying trial set to strain Mideast links

By Mark Ashurst
in Johannesburg

The influence of South Africa's biggest conglomerates in the economy is shrinking in the wake of sharply falling bullion prices, asset transfers to promote black economic empowerment and the growth of new businesses.

This is according to McGregor Information Services, publisher of Who Owns Whom, an annual survey of the influence of companies listed on the Johannesburg stock exchange.

The survey claimed Anglo American, South Africa's biggest company, controlled nearly a quarter of the companies listed on the JSE. This included 48 companies comprising 24.4 per cent of the market capitalisation.

Its influence had been partly curtailed this year by the fall in bullion prices, which has caused the Johannesburg gold index to drop by almost a third. In November, McGregor estimated that Anglo controlled 28.3 per cent of the JSE. A

decade ago, it controlled more than 60 per cent. Anglo would not endorse the findings. "In the past, we have always questioned McGregor's calculations. In this instance, we have not reached a final assessment," said a spokesman.

Mr Simon McGregor, director of McGregor Information Services, the company, said the figures were based on his company's assessment of shareholders' influence. "Our calculations are not based on the market value of their shares, but on our

assessment of the shareholder who is the largest voter and the full value of the companies they control," he said.

Thus McGregor found the influence of black-controlled businesses was greater than the market value of their investments. These so-called "black chips" were worth about 2.5 per cent of the JSE's total capitalisation of R1,206bn. But this enabled black-owned companies to control 8.6 per cent of the JSE, Mr McGregor said.

The influence of black groups had been boosted by Anglo's disposal of controlling stakes in Johnnic, a R10bn industrial holding company, and JCI, the world's sixth biggest gold producer, to consortia of black businesses and trade unions' investment trusts.

The changes have been encouraged by "unbundling" - the partial break-up of large conglomerates and disposals - greater foreign investment in South African equities and reforms to improve liquidity at the JSE. McGregor said foreigners

controlled 68 listed companies, representing 4.7 per cent of the market by capitalisation. At least three mini-conglomerates controlling more than 1 per cent had emerged this year.

Overall, the influence of South Africa's five biggest companies - Anglo American, Sanlam, Liberty Life, SA Mutual and Rembrandt - had fallen to 67 per cent, from 71 per cent last year. At its peak in 1987, McGregor estimated these five groups controlled 85 per cent of the JSE.

Spying trial set to strain Mideast links

By Mark Huband in Cairo

Egypt's deteriorating relations with Israel are expected to be further strained today when an Israeli accused of spying in Egypt goes on trial at Cairo's supreme state security court.

Mr Azam Azam, 35-year-old chief mechanic at an Israeli-owned garment factory in Cairo, was arrested in November on the eve of a Middle East economic summit in Cairo. He was accused of spying for Israel and damaging Egypt's national interests.

The Israeli government has denied the charges and called for Mr Azam to be released.

Mr Benjamin Netanyahu, Israeli prime minister, raised the issue with Mr Hosni Mubarak, Egyptian president, during a visit to Cairo in March.

At that time Mr Mubarak revealed that two other Israelis had been arrested on previous occasions and accused of spying, but had been turned over to Israel to avoid straining bilateral relations.

It emerged recently that two years ago Egypt executed an Egyptian for spying for Israel and is holding another man accused of selling military information to Mossad, the Israeli intelligence service.

Mr Azam could face life imprisonment if found guilty.

According to senior officials in Cairo, Egyptian plans to keep the case against Mr Azam quiet were scuppered by the Israeli government's calls for his release. Israeli officials say it was impossible to keep quiet about the case as Mr Azam's family publicised it following his arrest.

Mr Mubarak told Mr Netanyahu that he was not able to intervene once the case had been transferred to the courts.

Three other defendants -

one Egyptian man, also under arrest, and two Israeli women, who are not in Egypt - stand accused with Mr Azam.

State prosecutors allege the Egyptian, Mr Emad Abdelhamid Ismail, had agreed to help the two women spy for Mossad when he visited Israel to train workers at a garment factory. Mr Ismail is alleged to have agreed to deliver women's underwear inscribed with invisible ink to Mr Emad. It is not clear what information was supposed to have been inscribed on the underwear, or what information Mossad is thought to have been seeking.

"We are sure that this man is innocent, and we hope the Egyptian court will find him so,"

Mr Azam, who the prosecution claims has admitted his role but who denied the charges when he appeared in court in December, is alleged to have agreed to deliver women's underwear inscribed with invisible ink to Mr Emad. It is not clear what information was supposed to have been inscribed on the underwear, or what information Mossad is thought to have been seeking.

Israeli diplomats in Cairo were yesterday keen to prevent the case threatening links already seriously strained by the Netanyahu government's policy over Middle East peace.

"We hope that it will remain a legal issue," said Mr Koby Brosh, minister-counsellor at the Israeli embassy. "We are sure that this man is innocent, and we hope the Egyptian court will find him so."

"We trust the Egyptian court to dig deep into this case, and they will find that this man is not connected with any Israeli organisation."

Tshisekedi in position for Zaire's endgame

Michela Wrong on the seasoned opposition leader determined to remain a key player

On his desk looking out on to a dusty courtyard in the Kinshasa suburb of Limete, Mr Etienne Tshisekedi keeps a sculpture of a hand making a V-for-victory sign. As the rebels march on the Zairean capital, the sculpture represents both a challenge and a question for the man who has personified opposition to President Mobutu Sese Seko for nearly two decades.

If he plays his cards right, the limelight beckons. If he repeats past mistakes, obscurity looms. Ironically, Mr Mobutu is not the only Zairean veteran whose very survival is threatened by the Alliance of Democratic Forces for the Liberation of Congo (AFDL).

Awareness of how much is at stake explains why the 64-year-old head of the Union for Democracy and Social Progress (UDPS), Zaire's main opposition party, recently plunged back into the political fray.

In the space of a few weeks "Tshi-Tshi" managed first to have himself nominated prime minister, the post he has claimed as rightfully his for years, and then, after a week in office, to be sacked by a president infuri-

ated by a series of provocative announcements.

He brought violent protest, clouds of tear gas and live ammunition back to the streets of Kinshasa, trying to storm his way into the prime minister's office and calling a series of "dead city" days in defiance of a ban on demonstrations.

All this frenetic activity, analysts say, has been conducted with a single aim in mind. As Mr Mobutu's end approaches, Mr Tshisekedi is desperate to prove to Zaire's future rulers - Mr Laurent Kabila's AFDL - that he remains a key player in the country's political game.

"Tshisekedi has managed to make himself a talking point again," says an opposition sympathiser. "He has manoeuvred himself into a position where Kabila cannot afford to ignore him. Now he has to be taken into consideration."

There was a time when few would have questioned that.

Arrested, imprisoned and victimised for campaigning for multipartyism, Mr Tshisekedi was the opposition's unchallenged "leader maximum" for years. A former Mobutu ally who turned against the president in 1980,

he enjoyed saint-like stature for refusing to bow to what many regard as Africa's most insidious dictatorship. But by the 1990s his inability to bring about real change, combined with a tendency to quarrel with potential allies, whittled away his support.

"Tshisekedi destroyed the Mobutu myth and that is something we all owe him," says Mr Lambert Mende, a former spokesman who, like many others, parted ways with the burly leader. He weakened the system, triggered its decline. But psychologically he is a demolition expert, not an architect. He cannot see a project through. He can only oppose.

For many Zaireans the last straw came when Mr Tshisekedi flew to the Riviera last year to court the ailing president he had once described as a "human monster". He announced Mr Mobutu had nominated him premier, only to be immediately contradicted. It was the greatest humiliation of his career.

As the rebellion, which started in diamond-rich eastern Kivu province, gained ground, Zaireans embraced Mr Kabila as the saviour who was finally bringing



Tshisekedi, although nicknamed 'Moses', the veteran leader has suffered humiliation

concrete change. The man nicknamed "Moses" by supporters was in danger of becoming a historical footnote.

His latest actions, analysts say, have partly repaired that damage. Although the level of public support for recent stoppages was low when compared with the glory days of Zaire's opposition, it was enough to signal to the rebels that Mr Tshisekedi still has the power to smooth - or hinder - their entry into the capital.

In return he wants a seat at the table if negotiations take place between Mr Mobutu and the rebels. Above all, the UDPS seeks assurances that the rebels, who at one stage showed signs of leaning towards Uganda's no-party political system, will tolerate multipartyism in the post-Mobutu era.

"If Kabila doesn't want to talk to Tshisekedi, we'd know he wants to set up a one-party state and he doesn't want to free the people. We would fight him," says Mr Marcel-Laurent Mbaya, aide to Mr Tshisekedi.

There is little love lost between the two leaders. At rallies in occupied territory, Mr Kabila has repeatedly sneered at the UDPS leader.

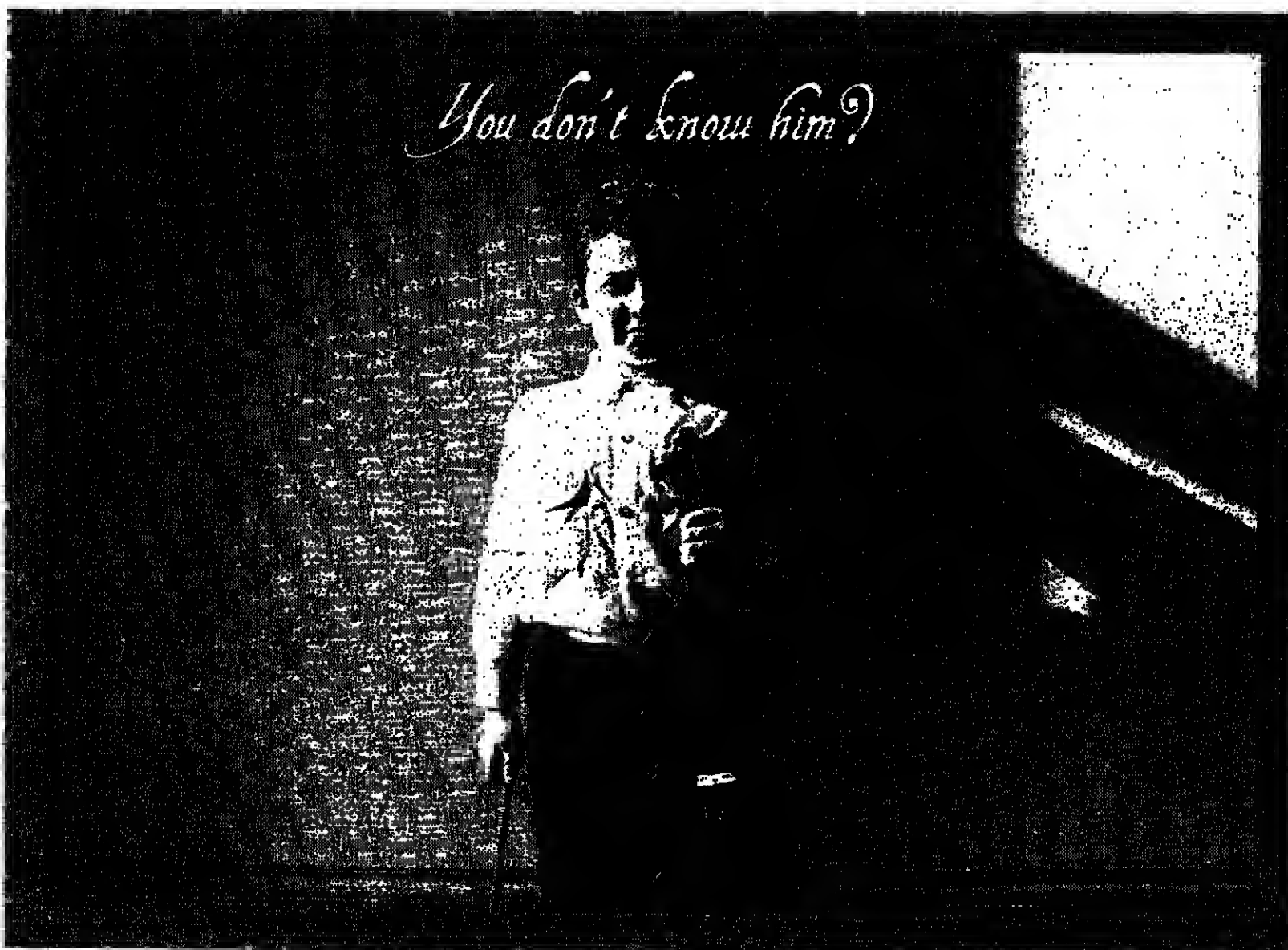
The animosity is partly rooted in history. Appointed "justice commissar" in Mr Mobutu's first government, Mr Tshisekedi signed the arrest warrant for Patrice Lumumba, Zaire's first prime minister in 1961. Lumumba, who was assassinated soon afterwards, is Mr Kabila's political idol.

But there are solid practi-

cal reasons for Mr Kabila to suppress his bitterness and water down early threats to ban political parties. As the AFDL has moved beyond Kivu it is running short of administrators and fighters. With its far-reaching organisation, popularity and history of opposition to central government, the UDPS offers an obvious source of recruitment.

Having the UDPS on its side will also count when it comes to capturing hearts and minds in Kinshasa.

"If Kabila has any sense he will give Mr Tshisekedi a purely ceremonial post in a new government, keeping him away from any managerial positions," Mr Mende says. "He will pretend to collaborate. But he is not a philanthropist and, at the first four pas, he won't hesitate to strike."



Wolfgang Amadeus was lucky. The cardinal archbishop of Salzburg picked up his bills. A gang of today's kids are equally fortunate. Their musical skills are being groomed by members of the LSO, players who feel at home in the school hall, not just the concert hall. It's all part of our mission to nurture young people's talent, whether they're composers or performers. (Or both, like Mozart.) We're not alone in this mission. We're joined by our band of sponsors, such as Soma Group, the information technology company. Perhaps you like the thought of becoming an LSO sponsor. Talk to our Head of Development, Motra Bennett, on 0171 588 1116. We can't promise we'll unearth another Wolfgang (or even another Salieri) but we're sure there are some talented darwins and Doreens waiting to be discovered.



LONDON SYMPHONY ORCHESTRA

Living Music

If Mozart hadn't had a patron you wouldn't know him either.

MENS DORF

Si

French Socialists critical of Emu

By David Buchan in Paris

The French Socialist party yesterday highlighted its reservations about the European single currency at the outset of the French election campaign in a bid to win support from Eurosceptic parties further to the left.

Mr Dominique Strauss-Kahn, a former Socialist industry minister and co-author of his party's economic programme, said in a Le Monde newspaper interview, that the Socialists - who signed the Maastricht treaty on economic and monetary union for France - supported the single currency, but believed that its introduction should be "a political decision".

He rejected as "dogma" the treaty's economic criteria, in particular that government deficits must be no more than 3 per cent of total

output. The euro must "counterbalance American domination and favour growth and jobs," Mr Strauss-Kahn said.

The Socialists have for several months tied their backing of the euro to four conditions - creation of some kind of political counterweight to the European central bank; promotion of growth and jobs; ensuring the euro is not overvalued against the dollar; and ensuring Italy and Spain join monetary union from the start. This last point is especially controversial because it would be unacceptable to Germany.

These conditions, however, have become central to the Socialists' plans to ally with the communists and with the small Movement of Citizens (MDC) that split off from the Socialists at the time of Maastricht. Mr Li-

onel Jospin, the Socialist leader, yesterday reached agreement with the MDC not to fight each other's candidates, after what the MDC called Mr Jospin's "significant adjustment" on the single currency. Mr Jospin is to hold similar talks with the communists next week.

Meanwhile, in a show of maximum unity against the left, President Chirac held a well-publicised 45-minute strategy session with Mr Edouard Balladur, his fellow Gaullist rival for the Elysée in 1995. Mr Balladur is now set to play a full part in the campaign led by Alain Juppé, the prime minister, and more of his supporters could enter a new centre-right government.

As the campaign gets under way this week, both left and right are seeking to paint each other as extremist or reactionary and them-



President Chirac, right, and Mr Balladur at the Elysée Palace after their meeting

was "less brutal, more protective".

Early opinion polls show that many French fear further austerity measures after the election, if the centre-right is returned to power.

Mr Nicolas Sarkozy, a Gaullist ex-budget minister, denied this, saying plans for lower taxes might be accelerated. But he left no doubt that more public spending cuts could take place.

IMF agrees \$430m loan for Romania

By Anatol Lieven in Budapest

The IMF yesterday announced a \$430m standby loan for Romania - an important vote of confidence in the country's new reformist government.

The World Bank is expected to follow with fresh or renewed lending of up to \$530m next month.

The first IMF instalment of \$86.2m will be available immediately, with the rest paid in four quarterly instalments, subject to Romania meeting or working towards IMF conditions.

The IMF arrangement aims to cut inflation to 2 per cent a month in the second half of this year, from a record 30 per cent in March; to reduce the current account deficit from \$2.3bn last year to \$1.4bn this year; and to increase foreign exchange reserves. The loan will also support social welfare measures intended to cushion the effects of economic reform.

Ms Vivien Ashton, a Bucharest-based adviser with the UK-backed Know How Fund, said the loan was as important psychologically as economically. "It is a vote of confidence in the new government, and a sort of invitation into the international arena."

The administration of President Emil Constantinescu and Prime Minister Victor Ciorbea greeted the IMF decision with undisguised relief, saying it marked the normalisation of relations between Romania and international financial institutions. It was an important step for which western strategic investors had been waiting.

In recent months, the government has carried out painful reforms to meet IMF and World Bank conditions and lay the basis for privatisation and economic growth. These have included price liberalisation, devaluation of

the leu, spending cuts, a law allowing foreigners to own land, and publication of a list of big loss-making state companies slated for liquidation. This week, the central bank said it was withdrawing the licences of two bankrupt banks. Further measures in the pipeline include easing profit repatriation and improvements to securities markets.

In another move intended to break with the Ceausescu regime's legacy of over-developing unprofitable industrial sectors, the government announced plans to reduce Romania's crude oil imports by almost half, from 750,000 tonnes a month to 400,000 tonnes, by the end of this year.

This stems from a decision announced last week to close or break up two of Romania's biggest oil refineries. The programme has won praise from western observers.

A senior official of an American bank in the region said: "Everything I've seen leads me to think that Constantinescu and Ciorbea are both dynamic and personally honest. They know they have to change Romania's image and they are taking all the right steps to do this. Over the past year I've seen a really drastic and positive change."

The new president and government came to power last November in elections which ended seven years of rule by the Social Democratic Party of President Ion Iliescu, an offshoot of the former Communist regime. Under the previous administration the IMF issued four standby loans. None of the loans was delivered in full because the government failed to meet the conditions.

Last year, IMF and World Bank lending was suspended after the former government imposed foreign exchange controls and greatly boosted spending in the run-up to the elections.

EU fraudsters 'revel in fiscal paradise'

Report urges Brussels authorities to crack down on \$77bn cross-border corruption

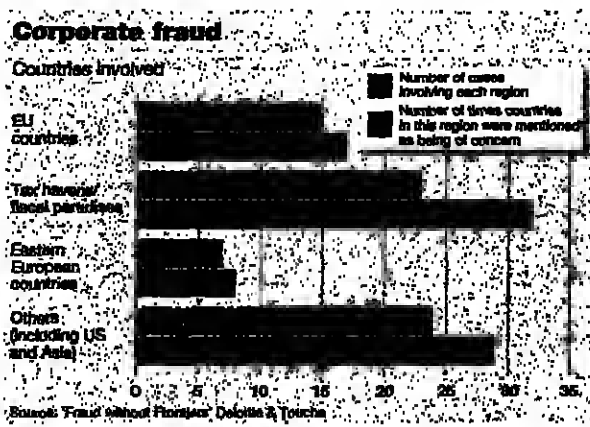
By John Mason in Brussels

International fraud in the European Union could be costing governments, companies and individuals up to \$77bn a year, a report commissioned by the European Commission has concluded.

Crimes such as Internet abuse, counterfeiting, banking and investment frauds and smuggling pose an increasing threat which can only be countered by further international action, said Deloitte & Touche, the accountancy firm.

Harmonisation of laws and regulation, improved co-operation between states and a greater stress on fraud prevention are needed if EU economies are not to be undermined, the report said.

Mr Will Inghis, the Deloitte & Touche partner responsible for the report, said: "There is clear evidence that determined fraudsters delib-



erately and cynically manipulate and take advantage of the different regulatory and monitoring regimes across the EU to perpetrate their frauds. In particular, we see the fraudsters taking advantage of havens of secrecy and fiscal paradises. Fraudulent activity in the Union has the potential to seriously distort competition and

harm the citizens of the EU who end up paying the cost." The report identified 10 areas of concern: computer abuse, banking frauds, counterfeiting, investment fraud, confidence tricks, public sector fraud, fraudulent bankruptcy, insurance fraud, smuggling and money laundering.

The type of crime varies

considerably between countries. In the UK, financial services fraud is a problem because of the size of the industry, France suffers particularly from counterfeiting of luxury goods, while in Greece the smuggling of antiquities is second only to the drugs trade in terms of crime.

However, across the EU, the removal of restrictions following the creation of the single market and technological advances have opened up opportunities for fraudsters, the report said.

Perhaps the largest single threat comes from fraud through the Internet, Mr Inghis said. The potential for abuse of computer systems is huge, particularly since encryption technology is vulnerable to sophisticated computer abusers. The Internet is now also being used to manipulate financial markets.

In other areas, fraudsters

are becoming more sophisticated. Insider dealers are making more use of offshore havens to avoid detection while criminal syndicates with knowledge of banking practice have cheated banks.

Not that frauds all need to be sophisticated. Italian investigators discovered that Libyan dinars were being taken to Naples to be literally "laundered" with a solvent and re-printed as D-Marks.

The incidence of cross-border frauds is increasing faster than those which take place only within one country, with organised crime playing a substantial role, the report said. Other perpetrators of fraud, although on a lesser scale, include senior company managers.

The report points to lack of legal harmonisation: in some EU states it is not even an offence to bribe somebody in a different country.

Action against fraud can

also damage a member state's economy. The use of "offshore" havens, some inside the EU, remains a common feature of fraud. But with some EU economies closely linked to the offshore world, the incentive to push for reform in this area is limited.

Fraud, especially cross-border fraud, tends also to be given low priority compared to other crimes. There is also less political will to tackle money laundering when this involves fraud rather than drugs.

The report concludes there are four priority areas - increased legal harmonisation, improved co-operation between member states, a greater concentration on confiscating fraudsters' assets and developing awareness of fraud prevention.

Fraud without Frontiers, 1995, Deloitte & Touche, 1, Stonecutter St, London EC4A 4TR.

THE AMERICAN EXPRESS

Traveling and in sudden need of medicine that's available

VALENCIA, Tuesday, June 13 - The title read "Administrative Support." But for Rosa Barea of our Travel Service Office in Valencia, Spain, a more fitting title might have been "Administrative, Medical, Emotional and Moral Support."

She earned it when she helped a Cardmember return home to Spain from Russia for an operation (that was after arranging for medicine to be flown to Moscow) and accompanied the Cardmember's wife to the airport for moral support.

Ask Rosa, and she, like a lot of American Express employees, would say, "I was just doing my job." That's something to keep in mind when you're far from home and have a lot to do.

THERE IS ONLY ONE AMERICAN EXPRESS.

NEWS: ASIA-PACIFIC

Larger groups recover more quickly in changing conditions

Japan's small companies hit hardest

By Gwen Robinson in Tokyo

Singish economic conditions and rapid changes in the business environment are forcing a widening gap between the performances of large companies and their smaller counterparts in Japan, says a government report released this week.

The findings also highlight the continuing dependency of the legion of small subcontractors and service companies on larger companies, an enduring feature of the country's industrial and commercial landscape. In an annual survey of nearly 4,000 companies with capital between ¥10m and ¥100m (\$80,000 and \$800,000) from a range of sectors, including manufacturing and services, the ministry of international trade and industry found that small and medium-sized companies fell significantly behind their larger counterparts in the year to March - in almost every respect.

Compared with larger companies, smaller ones were less confident of their business prospects. Their production levels had recovered at a much slower pace than seen among larger companies; their capital investment was well behind the average among large companies; and their profit growth lagged significantly.

Larger companies' recent shift to more competitive imported products and materials has also heightened pressures on small companies, making it more difficult to raise prices and, in turn, squeezing their profit margins.

Many had also fallen behind in upgrading technology and plant and equipment, because largely

of a decrease in capital investment.

Manufacturers, in particular, were unable adequately to streamline their operations to cope with structural changes in the industrial environment, and had suffered from the "holing out" phenomenon, as increasing numbers of large companies moved their production facilities - and subcontracting business - offshore.

The ministry's agency for small and medium enterprises said that many smaller companies appear to have lost their traditional strength of taking a flexible approach to business.

It urged the companies to become more agile, and enter strategic alliances with other companies. Smaller companies should make better use of outsourcing, so they can concentrate on core sectors in which they have a competitive edge, the agency said.

The outlook for small and medium companies is not encouraging, according to Mr Peter Morgan, economist at HSBC James Capel, who said the sector is facing a credit crunch. While bank deposits by individuals have been growing at about 5 per cent for the last two years, deposits in the corporate sector have fallen over the same period.

At the same time, the slowdown in bank loans to small and medium companies, which account for about 70 per cent of total loans on an "all banks" basis, was particularly marked, roughly paralleling the overall fall in the pace of bank lending.

"If there is a credit crunch, it has to be limited to medium and small firms," he said.

Jiang and Yeltsin warn on US hegemony

By Chrystia Freeland in Moscow

The presidents of Russia and China yesterday joined forces to oppose the emergence of a single superpower in the post-Cold War world, in an implicit bid to counter the growing influence of the US.

"No country should seek hegemony, practise power politics or monopolise international affairs," insisted the joint statement signed by Mr Boris Yeltsin, the Russian president, and Mr Jiang Zemin, the Chinese leader.

The display of warm relations between the Kremlin and its still

officially communist neighbour to the south was welcomed by Russia's communist-dominated legislature, which was further charmed when Mr Jiang showed off his knowledge of Russian by concluding his speech in the local language.

The Chinese leader's five-day visit is scheduled to continue today, when Mr Yeltsin, Mr Jiang and the leaders of Kazakhstan, Kyrgyzstan and Tajikistan are expected to sign a five-nation treaty.

Few details of the document have been made public, but it is

expected to reduce military tensions along the sometimes contentious border between China and the former Soviet republics.

The show of unity with Russia's eastern neighbour comes at a particularly opportune time for the Kremlin, which is acutely hostile to Nato's planned eastward expansion.

After months of heavy rhetorical attack, Russian leaders appear to have recognised that they are powerless to stop Nato enlargement, but that realisation has only made them more resentful of the US's increased international muscle.

Russia's disgruntlement was on display in the glittering hall of the Kremlin palace where the two leaders signed their joint declaration. After the ceremony, Mr Yeltsin, looking stiff and grave, warned: "Someone is longing for a single-polar world. He wants to decide things for himself."

However, Russian and Chinese leaders, whose relations are today as warm as they have ever been, stressed that they were not forming a formal alliance and that their partnership was not directed against any other nation.

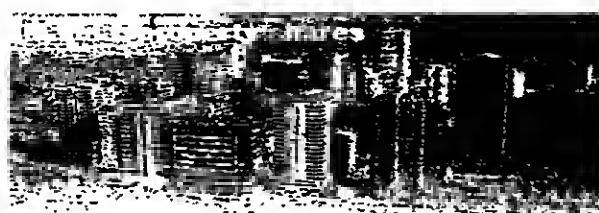
"The new type of Russian-

Chinese relations has no other meaning than bilateral co-operation and friendship," said Mr Jiang in an address to the Duma, the lower house of the Russian parliament. "These relations are not an alliance, they are not aimed against any third party."

Chinese officials also announced yesterday that Mr Yeltsin had accepted an invitation to make a return visit to China. The 65-year-old Kremlin chief, who has been dogged by health problems over the past year but seems to have sprung back, is expected to make the trip in November.

Asia's newest tiger tries to ride a storm

Justin Marozzi reports that the Philippines is working hard to avoid following Thailand into financial turmoil



Property sector relative to the Manila Composite

The hunt for the next Thailand is taking its toll on the Philippine stock exchange.

On Tuesday, the market hit another six-month low on rumours of a financial crisis in two local property companies and fears of a collapse in the banking and property sectors which together represent about 40 per cent of the index.

Yesterday, it bounced back 53 points, a signal that the comparison with Thailand, whose financial sector has suffered a series of blows recently, is not without its doubters.

The Philippines, which likes to see itself as Asia's newest tiger, has been here before.

In 1995 it was regarded as the country most likely to repeat the Mexican financial crisis when an overblown external deficit and diminishing reserves led to a collapse in the currency.

Detractors were proved wrong that time when, confronted with sharp capital flow reversals, the Philippines central bank lifted interest rates and engineered a 7 per cent devaluation of the peso, averting a financial crisis.

The country is equally keen to show it is different from Thailand, whose financial sector has been rocked over recent weeks by the collapse of financial houses and property groups, periodic attacks on the baht and a flagging stock market.

Earlier this week, the Phil-

ippine central bank said it was reviewing banks' loan exposure to the property sector to ensure they were within the 30 per cent limit and all debts were secured by collateral.

As in Thailand, the health of the property market is a key concern. In Makati, the capital's central business district and most accurate barometer of the sector, prices have risen three-fold in the past 30 months and a sharp slowdown in earnings is expected for companies in 1999 as excess supply comes through.

If and when the downturn does arrive, however, the main local property groups are expected to be able to weather the storm. Flagship companies, such as Ayala Land, Fil-Estate, SM Prime, Robinson's Land and Belle Corporation all ended 1996 with net cash and no significant property group had gearing much over 60 per cent.

What is playing havoc with investors' nerves are rumours - consistently denied - that Empire East and Megaworld are in serious financial difficulties.

Both fell almost 30 per cent on Tuesday before recouping losses yesterday.

In the banking sector, there is more immediate unease. In spite of the recent efforts of Mr Gabriel Singson, governor of the central bank, to strengthen banks - including the lifting of capital requirements and the reduction of reserve requirements from 15 to 13 per cent - signs are emerging of trouble ahead.

Spectacular loan growth has not been matched by deposits as the Philippines has one of the lowest savings rates in the region. The loan-to-deposit ratio of commercial banks is on average 103 per cent.

The quality of loan portfolios is also suspected to be deteriorating and few believe the central bank's official figure for banks' exposure to the property sector of 10 per cent of total lending. Given the lack of transparency in their reporting and the ease with which a property project can be classified as a manufacturing loan, some analysts worry the true figure could be as high as 21 per cent.

"Is the Philippines the same as Thailand? The short answer is No," says Mr Angus Armstrong, chief economist at Deutsche Morgan Grenfell in Singapore. "However, those who believe

there are no alarming similarities are being disingenuous."

The country's investment-led expansion, he points out, is not being financed through direct investment, which represents only 1.5 per cent of gross domestic product (GDP), but through rapid growth in offshore borrowing.

With the lure of "easy" offshore money, banks are exploiting the attractive interest rate differential and growing their foreign liabilities at a staggering 140 per cent a year.

The second parallel with Thailand, he argues, is the external deficit. Even taking into account the effect of remittances from overseas contracts worker - a traditionally strong contributor to the balance of payments - Mr Armstrong calculates the external deficit at 9 per cent of GDP.

Optimists argue that the Philippines, unlike other south-east Asian tigers, has never approached double-digit growth levels which threaten overheating. Last year, GDP rose 5.5 per cent, up from 4.8 per cent in 1995 and 4.4 per cent a year earlier.

For the decade from 1986, Thailand's GDP rose by an average of almost 10 per cent

a year. Philippine exports increased 21 per cent last year. Thailand, by contrast, saw export growth slump from 25 to 0.1 per cent.

"Except for our trade deficit, the fundamentals are good," says Mr Renato de Guzman, head of ING bank in Manila.

The budget is in place, he says. We have had a surplus for three consecutive years, debt service as a percentage of exports is low, reserves are high and foreign exchange is stable. Thailand was a case of overvaluing it and losing sight of the controls."

Some would say that the Philippines has the luxury of developing after its neighbours and learning from their mistakes. Whereas Thailand took four years to reach its nadir, runs this argument, the Philippines is only now beginning to exhibit warning signs which should presage corrective measures.

It will take more than market rumours to repeat Thailand's financial crisis but it will also require more than posturing by the financial authorities to avoid it.

"The Philippine central bank has more tools to deal with the situation than Thailand, such as introducing exchange rate volatility to discourage offshore borrowing," argues Mr Armstrong. "It's all very well talking about that. The question now is, when will they act?"

ASIA-PACIFIC NEWS DIGEST

Canberra hails inflation data

Australia's inflation rate rose by 0.2 per cent in the March quarter, reaching an annual rate of 1.3 per cent - the lowest for four years. The performance largely reflects sharply lower housing mortgage charges and falling car prices and compares with a 1.5 per cent year-on-year rate for the year ending with the previous December quarter.

The underlying inflation rate, a narrower and less volatile measure of inflation and the rate on which the Reserve Bank of Australia focuses, rose 0.4 per cent in the quarter, to be up 2.1 per cent over the year - well within the range targeted by the Reserve Bank of Australia.

Mr Peter Costello, the Australian treasurer, said yesterday the figures confirmed the country had one of the world's lowest inflation rates. But he sounded a warning on the pace of pay growth from enterprise bargaining arrangements.

The inflation figures, however, have brought calls from some economists for a further cut in official Australian interest rates, following a moderate AS10 (\$US7.80) a week rise to the country's lowest paid workers on Tuesday. Unemployment, officially running at 8.5 per cent, also continues to be high. The Reserve Bank cut official interest rates three times in 1996, from 7.5 to 6 per cent, the last cut coming in December. Bruce Jacques, Sydney

NZ ends postal monopoly

Several leading domestic and international freight and courier companies yesterday said they would begin full postal services next year following the surprise announcement by the New Zealand government to end the state postal monopoly.

A bill to deregulate post services, now run by New Zealand Post, was introduced into parliament yesterday by Mr Maurice Williamson, communications minister, in spite of an earlier pledge by the new coalition government that New Zealand Post was a strategic asset and would not be sold.

New Zealand Post directors had been pressing the government to privatise the profitable company. Mr Elmar Toime, chief executive, welcomed the decision to remove its monopoly, saying the company was fully prepared to face the expected onslaught on its services by private companies. Terry Hall, Wellington

US sergeant held in Okinawa

A 33-year-old US serviceman was arrested on the southern Japanese island of Okinawa yesterday for allegedly indecently assaulting a 28-year-old local woman on Monday, a police official said. The official named the serviceman as Air Force Sergeant Danny Matlock, stationed at the Kadema base on Okinawa. The rape of a 12-year-old girl by three US servicemen in 1995 triggered the biggest anti-US base protests on the island in more than 30 years, leading to a US pledge last year to return some 23 per cent of Okinawa land used by the US military. Okinawa hosts the biggest US military bases in south-east Asia. Two-thirds of the 47,000 US troops in Japan are on the island, which accounts for less than 1 per cent of Japanese territory. AFP, Tokyo

Thai exports fall by 5%

Thailand's exports in February 1997 fell 5 per cent year-on-year, said the deputy finance minister, Mr Thawatwongse Na Chiang Mai, yesterday. He attributed the export fall to a strengthening of the Thai baht against the yen and the German mark, but gave no further details. "The Bank of Thailand had expressed concern about the sluggish exports. The bank will find some measures to solve the problem," he said. Reuters, Bangkok

Korean groups take brunt of Vietnam debt

By Jeremy Grant in Hanoi

South Korean trading companies have been holding urgent talks with Vietnam's central bank in recent weeks in an attempt to settle substantial foreign currency debts owed them by scores of debt-ridden local banks and traders.

The development is the first sign that a recent build-up of short-term trade debt by Vietnamese companies may be held mostly by South Korean exporters, bankers said yesterday.

That debt - which is putting pressure on Hanoi's foreign exchange reserves - consists of deferred and maturing letters of credit falling due this quarter. It is estimated by western economists at \$300m.

One foreign banker said about 60 per cent of the deferred letter of credit debt was owed to South Korean trading houses, including Saengyong, Kolon, Hyosung, Daewoo and Sunkyo. Companies from Japan and Taiwan are also thought to hold significant amounts.

The problem is awkward for the Korean companies, which gained an early foothold in Vietnam through aggressive pricing and credit terms.

One foreign lawyer in Ho Chi Minh City said he had been contacted by a Korean trading house interested in taking legal action to recover money owed under a series of letters of credits. But the company had not gone ahead for fear of sparking "a political backlash".

Last year, South Korea exported \$1.6bn of goods to Vietnam, with \$232m imported from the Communist country, according to the Korea Trade Centre (Kotra) in Hanoi.

Mr Han Jeong Hyun, Kotra Hanoi director, acknowledged that some Korean companies were in difficulty but said: "This is not a good time for me or the embassy to comment." Bankers say the fact that the Koreans are talking to the central bank indicates that they are no longer will-

ing to continue rolling over their Vietnamese debts, as bankers suspect they have been doing for over a year.

However, an official at the Ho Chi Minh City office of Kolon played down the problem: "I see it as exactly what was experienced in Korea when it was developing. Vietnam just has to manage it well."

The development is the latest in a series of revelations about the poor financial health of Vietnam's "joint stock" banks and their small, semi-private clients, both based mostly in Ho Chi Minh City. Many face severe liquidity problems as a result of letters of credit abuse and property deals that have turned sour.

That has prompted most foreign banks to wind down

"I see it as exactly what was experienced in Korea when it was developing"

exposure to such banks. Vietcombank, the country's largest state-owned bank, is attempting to switch money deposited with the joint stock banks to foreign banks. However, foreign banks are nervous about existing exposure.

Their fears have been fuelled by the latest victim of the liquidity crunch, Viet Nam bank, a Ho Chi Minh City joint stock bank run by ethnic Chinese businessmen. It is understood to have had problems with a foreign bank. "We have temporary difficulties at the moment," said Mr Truong Trinh An, Viet Nam spokesman.

Bankers say that coming weeks will be a test of the central bank's resolve to maintain confidence in the banking system. "It's [the central bank] the joker in the pack. A few of them [joint stock banks] will have to be bailed out. It's a question of who," said one.

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and an iron-ore
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World's future is rosy, says IMF

Report offers some of most glowing prospects for decades, writes Gerard Baker



Fast growth, low inflation, falling budget deficits - all underpinned by expanding international trade, structural reforms in labour, goods and capital markets, and sound monetary policies.

It may sound like an International Monetary Fund fantasy model, but it is how the IMF describes the performance of the world's economy in the late 1990s.

The IMF's semi-annual World Economic Outlook, published yesterday, provides one of the most glowing accounts of global economic prospects in decades. World growth in 1997, at 4.4 per cent, is forecast to be at its most rapid in more than 10 years. That performance is set to be well balanced geographically, with growth above 2.5 per cent in all the main categories of country: advanced economies, developing countries, and countries in transition from socialism.

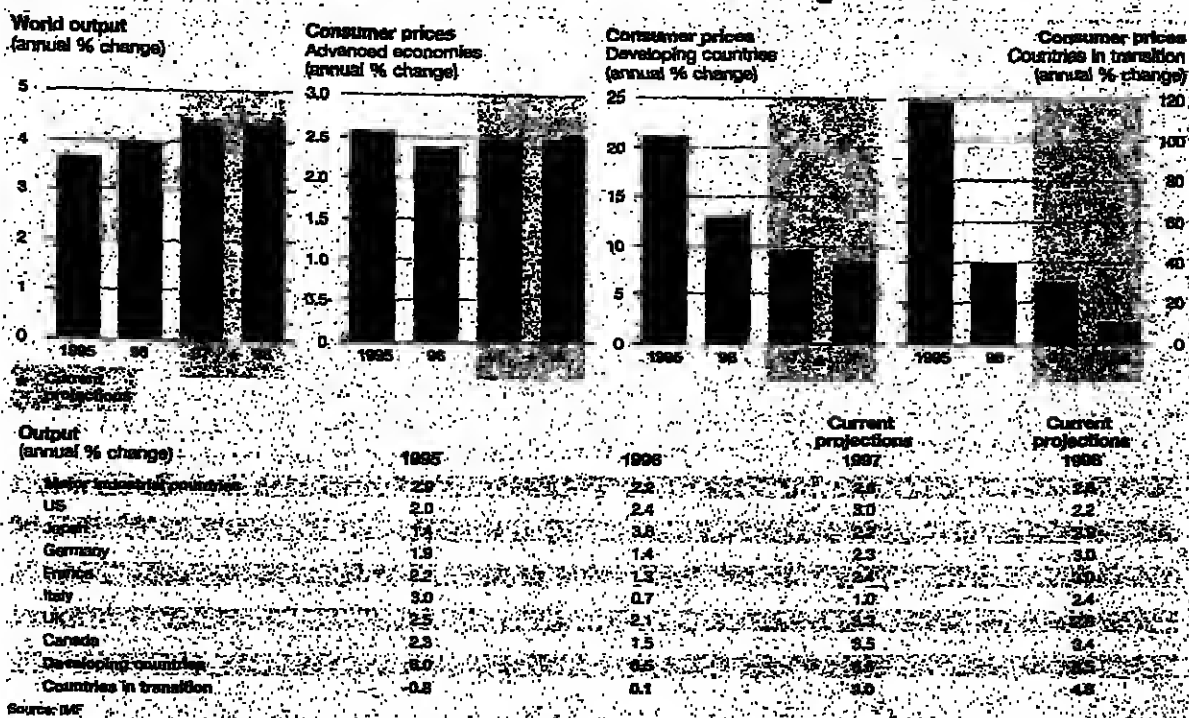
Further, the pace of growth is expected to be sustained through 1998, with little obvious risk of derailment, as an acceleration in continental Europe takes up the baton from slowing US, UK, Japanese and developing economies.

As the Fund's economists put it: "There are few signs of the tensions and imbalances that usually foreshadow significant downturns in the business cycle." Inflation is subdued, fiscal imbalances are being addressed, and exchange rates appear consistent with broader policy objectives.

Country by country, top marks go to the US and the United Kingdom, though the Fund warns that in both countries inflationary pressures are rising. Since last October, the IMF has raised its growth forecast for this year substantially by 0.6 percentage points to 3 per cent in the US and by 0.4 percentage points to 3.3 per cent in the UK.

But the US would need further modest rises in inter-

A world of differences rapid growth amid low or declining inflation



est rates over the next few months following the Federal Reserve's increase in short-term rates last month. In the UK, the IMF says tighter monetary policy is inevitable if the authorities are to reach their stated inflation targets.

Other countries and regions are applauded. Japan's growth was the strongest in the Group of Seven last year. Though that is expected to moderate this year as fiscal policy becomes more restrictive, the IMF believes it remains on course for recovery.

Strongest improvements in 1997 are expected in continental Europe, with Germany and France returning towards long-term growth of about 2.5 per cent.

The rapid expansion in developing countries is expected to be little changed over the next few years. The Fund praises structural reform and sound financial policies. In the transition economies, the divergent performance between the best and worst was widening.

Inflation is expected to remain under tight control in the advanced economies, little changed in 1997 and 1998 from the 2.4 per cent rate in 1996, though the Fund assumes monetary policy tightening where necessary in those countries where inflationary pressures are rising. Even in the devel-

oped economies on current policies is that they will all have fiscal deficits above 3 per cent of GDP in 1998.

Continuing high unemployment and slow growth could force the Europeans to miss the target. That could lead to Euro delay and create turbulence in financial markets. The IMF warns again

that European governments must tackle their long-term structural problems that keep unemployment high and raise social benefit costs.

Stock market volatility: The IMF echoes the concern expressed by Mr Alan Greenspan, Federal Reserve chairman, that the sharp run-up in stock prices in the past year is predicated on con-

tinuing strong growth in profits that may not come about.

But in contrast to the situation prevailing before the stock market correction of 1987, there are few signs inflationary exuberance has spilled over into the rest of the economy.

"A generalised over-valuation of asset prices, leveraged by increased indebtedness, does not appear to be present in most countries with strong stock markets," it says.

Strong capital flows to emerging market economies: These may have been a critical factor in fostering investment and growth in those countries. But higher global interest rates and financial problems in emerging countries cloud the outlook for continuing strong investment.

Growing risks of banking crises: The rapid rates of growth of the past few years in emerging markets was accompanied by some imprudent lending. Also, significant exposure to foreign exchange risk has adversely

affected some banks, following the reversal of capital flows from abroad.

Despite potential dangers, it is clear the IMF believes the world economy's long-term prognosis has improved markedly in the 1990s. The Fund attributes much of this to globalisation of world business in the 1990s.

But, it says, the increase in globalisation is more often seen as a threat than an opportunity, especially in the most advanced economies. In a long analysis, the IMF's economists evaluate whether those fears are justified.

They examine the extent to which globalisation has been responsible for the decline in the share of manufacturing employment in industrialised economies and in the increased downward pressure on low-skilled workers' wages there.

They conclude: globalisation per se has played only a small role in these changes; rapid improvements in manufacturing productivity have been the main factor responsible for the shift in employment away from manufacturing to services.

The relative decline of wages for low-skilled workers is deemed to be a product largely of technological change which has raised the demand for higher-skilled labour. "The effect of globalisation in both these areas is not negligible, but is certainly small," said Mr Graham Harche, an IMF economist.

"It accounts for perhaps 10-20 per cent of the overall changes that have occurred there."

One large effect globalisation probably has had, the authors conclude, is on capital markets. Global money can move in and out of countries rapidly in response to policy changes, placing much greater pressure on governments to get policies right.

The IMF economists welcome this effect as a means of moving the world closer to the Fund's own ideal of fiscal rectitude and market liberalisation.

INTERNATIONAL NEWS DIGEST

Harare accuses UK over flights

Zimbabwe has accused Britain of "blackmail" over an air traffic rights agreement following a Whitehall threat to ban one of Air Zimbabwe's flights to London's Gatwick airport. Harare had earlier agreed that British Airways could increase its number of weekly flights to Harare from three to four, thereby matching the frequency of Air Zimbabwe flights to London.

But the Zimbabwe authorities demanded that BA fly to Harare every Sunday, returning on a Monday to London, rather than a Tuesday-Wednesday cycle. Harare is opposed to the Tuesday-Wednesday flights as they compete directly with its national carrier's flights.

Air Zimbabwe says because of the dispute, its Wednesday flight to London has been banned by the British government. It is planning to fly passengers to Frankfurt and place them on London flights from there.

Air Zimbabwe says that because BA is using larger aircraft it is able to sell 2,400 seats on its three flights whereas Air Zimbabwe can offer only 1,182 a week. The row means both airlines will be restricted to three flights weekly until the row is resolved. *Tony Hawkins, Harare*

Tanzania plans telecoms sale

Tanzania's state-owned telecommunications monopoly will be privatised, probably within 12 months, despite opposition from its management, government officials said yesterday.

Mr Vuyo Wagi, for the Parastatal Sector Reform Commission, told Reuters that recent meetings to discuss the privatisation of Tanzanian Telecommunications (TTCL) involved the state-owned Tanzania Communications Commission and the ministry of communications and transport. He said the final decision on a timetable rested with Mr William Kusila, communications minister.

However, senior government officials familiar with the privatisation proposal said TTCL's management was resisting moves to sell off the company. They said government aid from Canada, Britain, Japan and Sweden - aimed at rehabilitating Tanzania's dilapidated telecommunications sector - had encouraged TTCL's board to try to "go it alone".

TTCL officials declined to comment on the reports. Despite attempts to modernise, Tanzania's telecoms industry is a model of inefficiency, with most telephone links to provincial centres patchy and unreliable. *Reuters, Dar es Salaam*

Nigerian troops deployed

Nigeria's military authorities yesterday said soldiers had been sent into the troubled oil-producing town of Warri in the country's mid-west region to restore order.

Warri residents, reached by telephone from Lagos, said soldiers were patrolling the streets and manning key sites in the town.

Anarchy has reigned in the town, 300km west of Lagos, since March 22, when clashes between armed youths broke out over the transfer of the local council headquarters from an Ijaw-dominated town to a town dominated by the rival Itsekiri tribe.

The death toll has risen to about 65 since April 12 when clashes resumed. A curfew imposed after the March clashes was lifted last week. *Reuters, Lagos*

SIEMENS NIXDORF



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NEWS: WORLD TRADE

Call to speed China WTO entry talks

By Tony Walker in Beijing

Mr Renato Ruggiero, director-general of the World Trade Organisation, yesterday called for more intense negotiations on China's entry to the trade body, saying negotiators should redouble efforts to achieve early agreement on "hard-core issues" such as market access.

"We have to build on our successes with a sense of urgency. We cannot lose time," he said. Mr Ruggiero, who had detected "greater flexibility" by Chinese leaders to talks on WTO entry, said negotiations were approaching a final phase, but achieving a breakthrough would be "tough".

"I am leaving the country satisfied we are at least

approaching the final stages of negotiations," he said at the end of a four-day visit, during which he held talks with Premier Li Peng, Mr Li Lanqing, vice-premier in charge of trade, and Madam Wu Yi, trade minister.

Mr Ruggiero said negotiations in Geneva last March had provided a solid foundation for further progress at the next session, due in May. But he warned that much work needed to be done. There was no timetable for China's entry, but it was critical momentum be maintained.

He listed as achievements of the March session: agreement on trading rights, whereby foreign-funded enterprises enjoy the same rights as local companies to import and export; a Chinese

commitment to implement intellectual property rights legislation on WTO accession; agreement on eliminating inconsistencies in regulations applying to foreign enterprises; and an undertaking not to go back on current measures liberalising the economy - a so-called "standstill" agreement.

Mr Ruggiero said further movement forward depended on the "political will" of the parties; he believed the Chinese leadership was now strongly committed to compromise.

But he warned that China was constrained by fears its offers of compromise would be rebuffed, and it would suffer embarrassment or loss of face.

"Their concern about going into a more flexible

approach is that there will be unexpected difficulties." China was hurt when its attempts to gain entry to the WTO as a founder member were rejected. Its leaders had been wary about a fresh rebuff.

Mr Ruggiero said market access issues were likely to prove most difficult. These included access to the services sector, including banking and insurance, and opportunities for agricultural exporting nations to penetrate the China market.

He hoped Beijing would formulate a realistic offer on market access in time for the May negotiating session in Geneva, but ultimately China's accession would require an act of political will on all sides.

"We need a strong political



Renato Ruggiero: building on successes

will to concentrate on the process," he declared. "My impression is that the Chi-

nese have got the message. They are ready to show flexibility, too."

Push to head off clash on Burma trade curbs

Hard on the heels of their bitter dispute over the Helms-Burton anti-Cuba law, Brussels and Washington are seeking to head off another clash over a US attempt to use trade sanctions to achieve foreign policy goals. This time, controversy centres on legislation passed not by the US Congress, but by the state of Massachusetts.

The European Union is protesting about a Massachusetts law enacted last year which prohibits purchases by state-owned bodies from companies "doing business" in Burma. The state has black-listed about 150 foreign companies, including Honda, Nestlé, Siemens and Unilever, and some 40 US concerns, including Mobil, PepsiCo and Procter & Gamble. None of the companies is reported to have been excluded from bidding for a state contract so far, but the EU says the law violates a World Trade Organisation agreement committing Massachusetts and 36 other US states to open public procurement to international competition. The EU is threatening to challenge the law in the WTO's disputes procedures.

Neither Washington nor

Brussels wants such a confrontation, since it could force the federal government to defend in the WTO a law which manifestly embarrasses it.

US diplomats have been in talks with Massachusetts authorities and will meet European Commission officials in Washington on Monday, hoping to reach a compromise.

The dispute is regarded as an important test case,

Washington's imposition of economic sanctions against Burma amounts to interference in Rangoon's internal affairs, Vietnam said yesterday, Reuters reports from Hanoi.

Economic sanctions were contrary both to the principles of equality and mutual benefit and the global trend in international relations, the Vietnamese foreign ministry

declared. On Tuesday, the US said it would ban new investment by American companies in Burma because of what Washington described as deepening political repression by the ruling State Law and Order Restoration Council (SLORC).

SLORC has been accused by human rights groups and western governments of widespread abuses.

Growing alarm has led US and foreign companies, and several foreign governments, to mount lobbying campaigns in Washington and state capitals. They say sanctions hurt US exporters, have little effect on target governments, risk international retaliation and discourage foreign investments on which many US state economies depend.

Signs are these arguments are having some impact. Cal-

tuguese colony of East Timor, New Jersey, Chicago and the state and city of New York are considering sanctions against Switzerland because of its role in the Nazi gold affair.

Many of the proposals call for secondary boycotts against companies with business interests in the target countries. The New Jersey bill is particularly sensitive; several Swiss companies, including Ciba-Geigy and

Novartis, have their US headquarters and extensive operations in the state.

Sanctions enthusiasts insist they are acting legally. "We have the right and ability to use state-level restrictions to respond to legitimate public concerns," says Mr Marc Pacheco, a Massachusetts senator co-sponsoring the state's Indonesia bill. But critics say the laws are crude weapons crafted by politicians seeking votes.

California recently deferred consideration of a Burma sanctions bill; Senator Pacheco plans to re-work his Indonesia proposal to bring it into line with WTO rules. There is also talk of a similar amendment to Massachusetts' Burma law.

That might settle the immediate dispute with the EU. But it could merely encourage a switch to other, equally controversial, measures not prohibited by WTO

rules, such as state bans on investments in companies with business links to countries accused of human rights abuses. Mr Pacheco is considering inserting such a ban in his Indonesia bill.

US supporters of sanctions laws do not accept they are ineffective or self-defeating. They claim US state investment bans against South Africa helped bring about its change of government, and recent anti-Burma laws have prompted companies such as PepsiCo and Apple Computer to sever ties with the country.

Opponents fear US President Clinton's imposition this week of federal sanctions on Burma will add fuel to the fire. Some think his action will be seen as vindicating sanctions, and encourage human rights groups and ethnic communities to press state legislators to pass further discriminatory laws.

"There is a danger that any group which cares about political conditions anywhere in the world will be pushing its own sanctions proposal, directed against Greece, Turkey, Pakistan or wherever," says Mr Tod Malan, head of the Organisation for International Invest-

ment, a Washington-based body which represents multinational companies. Opponents say state sanctions laws are unconstitutional because they encroach on the federal government's right to determine foreign policy. They claim the administration could easily halt such legislation by challenging it in court, but has shirked from doing so.

"Washington is scared to death because it does not want to be accused of being soft on human rights," says one state government official. Some observers believe controversies about foreign campaign contributions have also weakened the administration's will to act.

"If President Clinton sued Massachusetts over its Indonesia sanctions bill," said one, "his political opponents might allege that he was doing so because Indonesian interests had helped fund his re-election campaign."

But unless Washington decides to lay down the law, some companies believe their only hope of stemming the sanctions tide may be to turn to the US courts themselves.

Guy de Jonquères

WORLD TRADE NEWS DIGEST

SA exports of wine rise 35%

South African wine exports increased 35 per cent last year to 11.1m cases, the highest on record, and prospects for the Cape wine industry are likely to be buoyed by a bumper harvest this year.

Mr Lourens Jonker, chairman of KWV, the co-operative-turned-cartel which dominates the local industry, said this year's crop could be the third largest in history.

"Indications are that the crop could be about 984m litres. This will be approximately 3 per cent smaller than last year's record crop," he told the KWV's annual meeting yesterday.

The most optimistic forecasts suggest South African wine exports could double to R1.1bn (\$52m) by 2000. KWV officials said exports had mushroomed by 1,300 per cent over the last seven years, from 855,000 cases in 1990. Previous estimates of 1995 exports had been revised upwards to 8.2m cases, from 7.7m. Exports earnings last year reached a record R560m in foreign exchange.

The devaluation of the rand and moves to promote more aggressive international marketing could increase the appeal of Cape wines among foreign buyers. The largest market is Europe, where Britain is the biggest consumer.

Last year the KWV membership of 4,571 wine farmers voted to transform the organisation, which is based at Paarl in the Cape wine lands, into a private company.

The move is intended to foster a more commercial approach at the 79-year-old co-operative, but was stalled earlier this month by Mr Derek Hanekom, agriculture minister.

Mr Hanekom, who has launched an inquiry into KWV and the regulation of the wine industry, is wary of the co-operative's assets - estimated to be worth R2bn - passing into private hands. Mark Ashurst, Johannesburg

Contracts and Ventures

■ Lurgi, the engineering unit of Metallgesellschaft, has won a contract through its joint venture with an Egyptian company to build a drinking water plant at Al Sheikh Zayed City, a Cairo satellite town. The project will produce 500,000 cubic metres of drinking water a day, sourced from the River Nile. Lurgi said that the Egyptian government would invest about \$60m in the project, which is also to be financed by the Abu Dhabi Fund for Development. Foreign Staff

■ Merck, the German drugs group, has set up a joint venture with a Chinese pharmaceuticals group to produce and market Merck products in China. Merck said it had invested DM50m (\$29m) in the venture with China National Pharmaceutical Industry Corporation (CNPIC) and that Merck would be a 90 per cent partner. The market for pharmaceuticals in China was growing by 15 per cent a year, twice as fast as in the west, Merck said. It added that its experience in research and development, marketing and distribution would combine well with the Chinese partner's special local knowledge. Reuters, Frankfurt

■ Finnish telecommunications group Nokia Oy has signed an agreement with Advanced Info Services (AIS) of Thailand for turnkey expansions of GSM and NMT cellular networks. The three-year contract will have deliveries of about \$110m. Reuters, Helsinki

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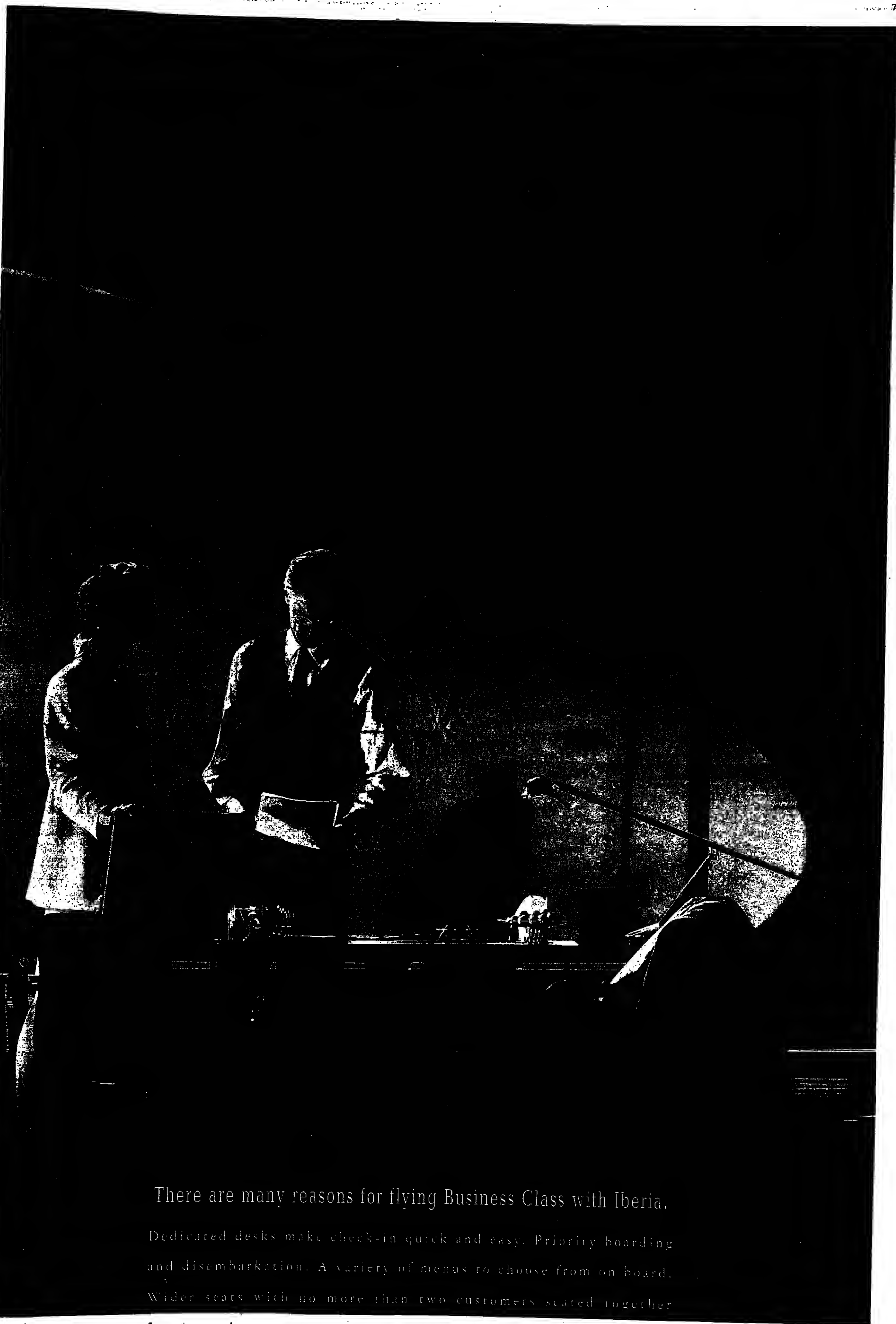
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NEWS: THE AMERICAS



Triumphant Fujimori addresses troops (left); an injured hostage being carried from the embassy; and an uncertain Japanese foreign minister Ikeda (right)

Fujimori's new popularity does not disguise need to defeat causes of terrorism

Uphill task for Peru's instant hero

On the surface, Tuesday's 40-minute assault to rescue the hostages in the Japanese embassy residence in Lima restores at one bold stroke the tarnished prestige of Peru's armed forces and turns their commander-in-chief, President Alberto Fujimori, into an instant hero.

It may even encourage him to pursue his ambition to stand for a third term as the country's president in three years' time.

But despite the military success Mr Fujimori still faces an uphill task to eliminate violence and terrorism in a country where authoritarianism is part of the problem.

The strike was carried out with almost surgical precision, the boldness of the military tactics equalled or even outshining the audacity with which the Tupac Amaru (MRTA) guerrillas stormed the residence eighteen long weeks before.

Despite the difficulties of retaking the heavily defended building, the objectives were fully met. Only one of 72 hostages - a Supreme Court judge - died, and that of heart failure following a bullet wound; armed forces victims numbered just two. Pre-empting problems with subsequent trials and sentencing, all 14 MRTA militants were polished off in the first minutes.

An euphoric President Fujimori, characteristically assuming personal direction of the operation (nicknamed "Chavin de Huantar" after a pre-Inca fortress), has been unstinting in his tributes to the 140 commandos from all three armed

forces responsible for the assault. He called them "patient, efficient and heroic", in a parallel tribute, delivered shortly after the residence was secured, he also praised the role played by the intelligence services, widely criticised for their lack of accountability and excessive influence in government.

Very few knew of the assault plan. The so-called commission of guarantors - the Canadian ambassador, the International Committee of the Red Cross (ICRC) and the Peruvian archbishop of Ayacucho - had maintained mediation efforts until a few hours before the surprise assault. Force had always, at least officially, been considered the last resort.

It is thought to have been the option favoured all along by President Fujimori and the military and intelligence high command, but it proved hard to justify. The hostages were largely well treated; the efforts of the ICRC ensured they were physically well cared for.

With hindsight, the MRTA may have dug its own grave. On top of his intransigent demands for the release of prisoners, the guerrilla commander, Nestor Cerna, gave President Fujimori the pretext he sought late on Sunday: medical visits to the hostages, said Mr Cerna, would henceforth be restricted to once a week. Mr Fujimori's contingency plan at once came into play.

Political analysts yesterday agreed the dramatic televised assault will have an immediate and positive effect on the popularity ratings of what is referred to as Peru's governing "triumvirate" - President Fujimori, General Nicolas Hermosa Rios, armed forces chief, and Mr Vladimir Montesinos, chief security adviser.

"The president's stock will probably rise and, very likely, the upper echelons of power in the armed forces and national intelligence service (Sin) will be strengthened," said one of the analysts, Mr Fernando Rospigliosi.

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phones and infra-red sensors that gave a precise image of the inside of the residence.

A local newspaper reported yesterday that professional miners brought in by police started digging tunnels in January, and that one tunnel caved in at one point, injuring several miners. Police played martial music over huge speakers outside the residence to mask the sound of the digging.

A rebel who said he had been monitoring radio links claimed the

four youngest Tupac Amaru members tried to surrender before being killed. "They gave up out of fear," he said. But troops had orders to kill.

All 14 rebels died. Seventy-one hostages were rescued; one Peruvian hostage and two soldiers died. President Fujimori said 25 other captives were injured. Most of the hostages were Peruvian officials; 24 were Japanese diplomats and businessmen.

"The human rights crimes revealed in recent days will be forgotten, at least for the moment."

Mr Fujimori may now look forward to standing for a third presidential term in the year 2000. But three years is an eternity in Peruvian politics and the popularity boost of this week's success may soon subside. In the medium term voter concerns over poverty, unemployment, the under-performing economy and the continuing dearth of effective institutions will outweigh Tuesday's coup.

Japanese support for the Fujimori regime is likely to continue. Mr Ryutaro Hashimoto, Japanese prime minister, while admitting the assault had taken him by surprise, reacted positively. But the likelihood of Japanese sympathy translating into direct investment is more remote than ever.

Amid the general euphoria, some experts in counter-subversion sounded caveats. Mr Carlos Tapia, a respected sociologist, reflected

that "real pacification is never achieved through military action."

Mr Isaac Velasco, an MRTA spokesman based in Hamburg, promised revenge actions from four commando groups. But the likelihood of a new upsurge of terrorist violence seems remote, for the moment at least.

With the killing of the 14 militants inside the residence, MRTA's fighting force is further depleted and its level of popular support highly restricted. Sendero Luminoso, historically the larger and more powerful of Peru's two guerrilla movements, is reduced to a largely unco-ordinated collection of isolated bands operating sporadically in remote areas.

But it may be worth recalling the words, and the passion with which they were spoken, of Cerna, the dead guerrilla commander, hours after he led the storming of the residence on December 17. It was the killing of six workmates in a police assault to break a 1979 strike that convinced him of the need for armed struggle. "You have to understand violence in Peru is structural," he said, "not the action of madmen."

If President Fujimori wants to eradicate terrorism, break the circle of violence and create a lasting peace in Peru, in the words of the political commentator Mr Jaime de Althaus "he needs to establish greater institutionalisation and reduce the arbitrariness and authoritarianism of his current regime."

Sally Bowen

Albright to take tough Moscow line

By Bruce Clark
in Washington

Mrs Madeleine Albright, US secretary of state, announced yesterday that she would go to Moscow next week with an uncompromising message on the issues that are holding up a breakthrough in Russia-Nato relations.

She was addressing a committee of the US Senate, where separate deliberations were starting on Nato enlargement and the treaty outlawing chemical weapons. A vote on the treaty is expected today. Both issues are seen as high tests of the Clinton administration's credibility in foreign affairs.

in an implicit assurance to the Senate that the US would not offer Russia too many "sweeteners" to secure its assent to the enlargement of Nato, Mrs Albright made plain that she saw little room for further flexibility.

US officials were surprised when President Boris Yeltsin, after a meeting last week with Germany's Chancellor Helmut Kohl, seemed certain Russia and Nato would be ready to seal a broad partnership next month. Nato says its accord with Russia, whose signature is tentatively scheduled for May 27 in Paris, will only go ahead if the two sides can settle their differences over how much freedom of action the western alliance would have to deploy forces on the soil of new members.

Nato has already said it has no reason to deploy nuclear weapons on the eastern edges of an expanded alliance - or to station in that region a significant number of US or western European troops.

Neither of these pledges amounts to a binding commitment not to send nuclear weapons, armour or troops eastward under any circumstances.

That is the pledge the Russians would ideally like. Russia also wants to restrict Nato's ability to install military infrastructure on the eastern fringes of an expanded alliance.

Nato is insisting it will issue invitations to new members - probably Poland, the Czech republic and Hungary, and possibly others - at its Madrid summit in July, regardless of whether it has reached an agreement with Russia.

While a clear majority of the Senate has indicated broad support for Nato enlargement, there are sceptics in both parties who are apprehensive about the cost or fear sweeteners to Russia will cancel out the benefit.

General John Shalikashvili, the US armed forces chief, cited the need for Nato unity yesterday as he joined President Bill Clinton yesterday in urging the Senate to ratify the chemical weapons convention. "Every one of my Nato counterparts supports the CWC," said the general.

The CWC, a treaty which has deeply divided the Republicans who occupy 55 of the 100 places in the Senate, drew support yesterday from Mr Rob Dole, the former presidential candidate and Senate majority leader.

"Is it perfect? No, but I believe there are now adequate safeguards," he said, citing the assurances the administration has given Republicans about a range of issues including the risk of intrusive inspections of chemical facilities in the US.

Senator Trent Lott, the new majority leader, made clear the crucial issue would be the administration's ability to soothe concerns about articles 10 and 11 of the CWC. Sceptics fear these articles could force the US to share chemical weapon technology with rogue nations.

AP, Washington

AMERICAS NEWS DIGEST

US accepts 1m immigrants

Nearly 1m foreigners were granted permanent resident status in the US last year, reversing a four-year decline in legal immigration rates. About 915,900 people immigrated legally last year, a 27 per cent increase over the 720,461 people granted permanent resident status the year before, the Immigration and Naturalisation Service said.

Nearly half of the new arrivals clustered in just three states: California, New York and Texas. Other leading destinations were Florida, New Jersey and Illinois.

While the 1996 numbers mark an upswing from the past four years, legal immigration rates remain well below the highs posted at the turn of the century. Last year's increase is due in part to a 1986 law that provided amnesty to nearly 3m illegal immigrants. As those immigrants became citizens after five years of legal residency, they in turn have been bringing in spouses, children and parents.

AP, Washington

Evangelist Reed to quit

Mr Ralph Reed, who mobilised millions of evangelical, conservative Christians into a powerful political force, announced yesterday he was stepping down in September as director of the Christian Coalition. He said he would set up a political consultancy company probably based in Atlanta to help the election prospects of conservative candidates opposed to abortion. He said he had no current plans to seek elective office himself.

Known for his boyish looks, he spent eight years at the Christian Coalition, created by television evangelist Pat Robertson. Its annual budget grew from \$200,000 in 1989 to \$27m last year. Today, it claims 1.9m dues-paying members in 2,000 chapters. In last November's elections, it distributed 45m voter guides in 125,000 churches.

Reuter, Washington

Mexicans urge army role

Mexican industrial leaders yesterday called for a greater role for the army in fighting crime. "The correct thing to do is reduce delinquency and for that the participation of the army is needed," Mr Jorge Martin Santillan, president of the Confederation of Industrial Chambers of Mexico (Concamin), said.

The concerns were raised at a Mexico City forum called Techno-Security 97.

Organisers said more than 400 bands of organised crime operate in Mexico City, often preying on retailers and reselling stolen goods on the black market. "The industry of organised crime, on top of robbing us, is an unfair competitor in selling our own products in the informal commercial sector," Mr Martin said. Reuter, Mexico City

AP, Washington

AP, Washington

By William Dawkins in Tokyo

The success of the Peruvian hostage rescue was the cause of a mixture of celebration and unease in Japan yesterday.

"The Peruvian security forces' raid on the Japanese ambassador's residence in Lima was carried out without consulting the Tokyo government and against its often repeated policy of seeking a peaceful solution, regardless of the time needed to achieve one."

Mr Ryutaro Hashimoto, the Japanese prime minister, appeared uncomfortable when he had to say that while he was delighted about

the release of the hostages, he regretted he had not been informed in advance. The prime minister learned of the attack by television, said an official. Far from dancing in the streets, like the residents of Lima, Tokyo's residents carried on business as usual.

These contrasting images gave rise to unfavourable comparisons yesterday by several commentators, between the decisive stance of the Peruvian government and Japan's tentative approach to handling this and other crises.

Mr Kenichi Ito, professor of international politics at Aoyama Gakuin University, accused Tokyo of

failing to make a substantial contribution to lifting the siege. This was, he said, another example of "insubstantial ways of thinking about how to ensure national security that have prevailed in post world war two Japan."

The classic earlier instance was the government's initial reluctance to provide help in the Gulf war.

Mr Atsuyuki Sassa, a former government security adviser, added that Mr Fujimori's uncompromising stance against terrorists should be commended. That view was popularly shared, according to street polls carried out by the media. One housewife captured the mood in

remarking: "Japanese politicians talk a lot but don't make moves. Fujimori took the initiative."

That lesson was taken to heart by several Japanese business leaders, who espoused the use of force against terrorism. When necessary, a break with their former tendency to give in to kidnappers' demands.

Others were more muted, in line with the traditional caution that has influenced Japanese companies to pay ransom demands, thus exposing themselves to criticisms of encouraging terrorism.

The most recent example of corporate willingness to place individual employees' safety above wider

interests is Sanyo Video Components, the electronics company, which last August paid \$2m to obtain the release of an executive kidnapped in Mexico.

But even if qualified, yesterday's corporate support for the Peruvian government's action does contrast with Japanese companies' previous reluctance to confront terrorists, verbally or in any other way. On the evidence of yesterday's response to the rescue, many in Japan now feel emboldened to take a less weak stance against terrorism, rather than leave it to foreign governments to show an example.

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CONTRACTS & TENDERS

THE GOVERNMENT OF THE ARGENTINE REPUBLIC -Secretariat of Communications-

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CONTRACTS & TENDERS

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Grenada, Cuba sign accord

By Pascal Fletcher
in Havana

Grenada, the Caribbean island where a US military invasion in 1983 ended four years' rule by a revolutionary government backed by Cuba and the Soviet Union, has moved to revitalise ties with Cuba by signing a co-operation agreement.

The accord was signed by Cuba's President Fidel Castro and Mr Keith Mitchell, Grenada's prime minister, on a four-day visit to Cuba.

It covered co-operation in health services, agriculture, tourism and sports, and included plans for Grenada to train in Cuba. It foresaw Cuban technical support for farming and the processing of traditional export crops.

Mr Mitchell praised Cuba's contribution between 1979 and 1983 to health and education in Grenada and its help in building the Point Saline international airport.

"I issue a special invitation to the loving and kind Fidel Castro to visit our beautiful island," Mr Mitchell said. He put the warming of relations firmly in the context of Caribbean unity; such integration "was essential in a world of competing economic blocs".

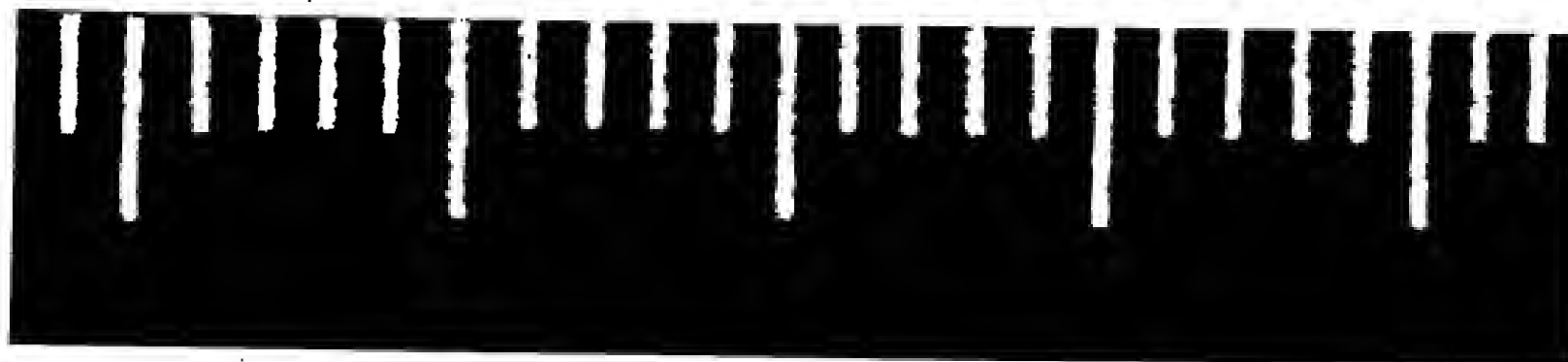
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NEWS: UK

Growth 'tilting towards domestic demand'

IMF calls for early rise in interest rates

By Robert Chote and Richard Adams

The International Monetary Fund sent an unwelcome message to the contenders in Britain's general election yesterday, calling for an early rise in interest rates and a Budget package of tax increases or public spending cuts.

In its authoritative World Economic Outlook, the IMF warned that growth in the UK "may be tilting too much towards domestic demand". Its analysis was reinforced by official statistics and surveys showing continued growth in consumer spending combined with falling export orders.

The IMF raised its 1997 growth forecast from 2.9 to 3.3 per cent, saying sterling's strength posed no immediate threat to expansion. It said there was a risk inflation would exceed the government's target in 1998 and beyond unless action was taken to rein in demand.

"This would need to be achieved in the first instance

through an early tightening of monetary policy", the Economic Outlook said.

"While the fiscal deficit has been reduced substantially in recent years, the November Budget tightened the fiscal stance only slightly further in the near term, and more fiscal action is needed to help restrain demand and alleviate the burden on monetary policy", it said.

The IMF made its recommendations as the UK Treasury published the minutes of the March 5 meeting between Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England, the UK central bank. Mr George again argued for a quarter-point rise in interest rates to 5.25 per cent.

Mr George warned that domestic spending, especially by consumers, would mean the economy continued to grow at a rate which could not be sustained in the long term without pushing up inflation. The Office for

National Statistics published figures showing continued growth in consumer spending last month.

Retail sales volumes rose by 0.3 per cent between February and March, giving an annual increase of 4 per cent. Excluding food, sales growth was even stronger.

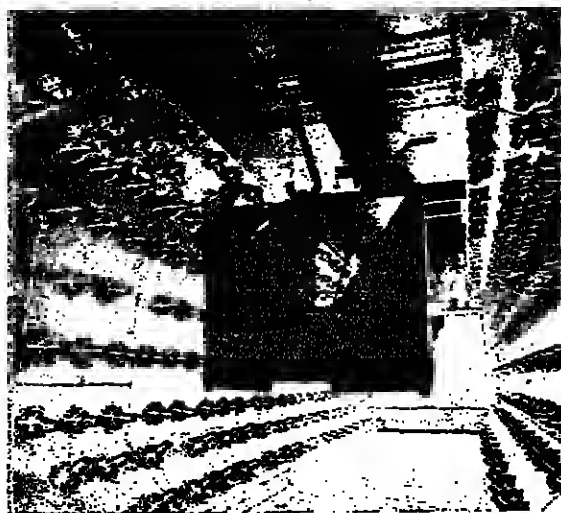
The Confederation of British Industry reported that domestic demand for manufactured goods remained strong, although exporters were hit by the recent rise in the pound's exchange rate.

The CBI's latest quarterly survey of over 1,000 manufacturers said a third reported higher UK orders since January. But the survey found export orders were at their lowest for four years.

Business confidence remains high. But optimism among factory goods exporters continued to fall, reaching levels last seen in the recession of the early 1990s.

Ms Kate Barker, the CBI's chief economic adviser, said that policy should be tightened to stop inflation rising.

Back in the big league



A truck body moves through the Linde production process

UK lift truck production

Company	Main factories	1992	1996	1997*	Employees
Nacco (US)	Scotland/Northern Ireland	14,000	23,500	23,500	1,200
Linde (Germany)	Southern England	1,000	5,500	6,000	600
Jungheinrich (Germany)	Southern England	2,500	4,000	5,500	240
Crown (US)	Southern England	600	2,000	2,200	350
Halla (South Korea)	South Wales	—	—	1,000	n/a
TOTAL		18,100	35,000	38,200	2,390

* Projection
Source: Company information, industry estimates

Lift trucks industry makes itself at home

Britain is coming back into the big league in making lift trucks, even though it has no significant manufacturer of its own. Next month, Queen Elizabeth will open the UK's newest factory making the systems - a £19m (\$30.8m) plant in South Wales being set up by Halla, a large South Korean machinery builder.

This year the world's Big Three lift truck producers - Nacco of the US and Linde and Jungheinrich of Germany - are expecting to make 35,000 vehicles in their UK factories, up 6 per cent on the 33,000 last year and twice as many as the 17,500 in 1992.

If Crown, the second biggest maker of lift trucks after Nacco in the US and which last month acquired its first UK factory, is added to the picture, then Britain will this year make more than 39,000 trucks - or some 8 per cent of world production. Lift trucks are used in factories, warehouses and distribution yards.

Since global lift truck output hit a low point during the early 1990s recession,

Companies based in UK produce 8% of industry's world output

manufacture of the systems around the world has climbed an estimated 30 per cent to about 450,000 last year. This means UK production has been growing at some three times the rate of overall world demand.

Britain's truck production, three quarters of which is exported and is worth an estimated £500m a year, is the second biggest in Europe after Germany. The success of the UK's truck producers can be attributed partly to the companies being part of international groups which can feed output around the world.

Even though for much of the post-war period the UK has been a centre for lift truck production, until recently it was controlled mainly by medium-sized British-owned companies.

These included Lansing Bagnall, which was bought by Linda in 1989; Lancer Boss, taken over by Jungheinrich three years ago; and Hamech, a Basingstoke-based company with which Crown has had a manufacturing joint venture since 1992 and which was acquired by the US group last month.

While the UK companies were acknowledged leaders in design, they lacked the marketing muscle to make the most of their manufac-

turing ideas. Their thinly developed world presence also meant they suffered disproportionately if their UK customers stopped buying.

Mr David Toolan, manufacturing director of Jungheinrich's UK production operation, which has been renamed Boss, said a key factor behind his company's plans to double UK output this year was Boss's "ability to make use of Jungheinrich's international sales network".

Similarly, more than 70 per cent of the production from Nacco's two factories in the UK - which it took over in the 1980s after buying Yale and Hyster, two US-owned materials handling companies - is exported. Half the production from the UK ends up outside Europe, mainly in south-east Asia and the US.

The UK-based producers say a second reason for their relative success relates to the UK's good record in recent years in terms of economic growth and as a place for engineering-based manufacturing.

Mr Vic Parry, finance director of Crown's UK arm, said: "We see the UK as a reasonably deregulated market place in which it is not too hard to sell lift trucks. It also has had a fairly expansionist economy, with good mobility and flexibility among the workforce and competitive wage rates."

Halla cited similar reasons for bringing its first European factory to south Wales - an added attraction being a government grant for an undisclosed amount.

Peter Marsh

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UK NEWS DIGEST

Honda chief in prices warning

Market pressures will force UK makers and importers of cars to keep price rises below the rate of inflation "for the foreseeable future", Mr Ken Keir, managing director of Honda (UK), warned yesterday.

He spoke in the run-up to next week's UK Fleet Motor Show which will coincide with the launch of a new generation of English-built Honda Civic models with higher specifications than the outgoing models but at prices averaging £500 (£810) less.

Honda's warning and price realignment reinforce the predictions of some independent motor industry analysts that the overall level of new car prices in the UK must fall - possibly substantially - if the industry's chronic overcapacity is to be reduced. Mr Keir's remarks will provide little comfort to rival Europe-based manufacturers, such as Ford, which are struggling to contain losses in the region.

According to research by Marketing Systems, an industry monitoring group, intense competition has already resulted in falling new car prices in most European markets.

John Griffiths, London

KVAERNER GROUP

\$44m order may save 500 jobs

Kvaerner, the Anglo-Norwegian shipbuilding and engineering group, yesterday announced a reprieve for up to 500 workers facing redundancy at its Govan shipyard in Scotland after winning a £27m (\$43.7m) order for platform supply vessels. Staff at the yard, one of the last shipbuilders on the River Clyde, near Glasgow, have been told the company was reviewing plans to cut 40 per cent of the workforce - a move announced earlier this year when it lost a UK government order for two Royal Navy tankers.

The rethink follows Govan's success in winning the contract to build two platform supply vessels for Toisa, the Bermuda-based shipping company, with options for a further two 83m-long ships.

Tim Burt, London

DEFENCE INDUSTRY

GEC fails to win aircraft work

The General Electric Company has failed to win a large slice of work on the £2m (\$3.25m) programme to supply the government with new Nimrod reconnaissance aircraft for the Royal Air Force, despite government efforts to push the business in GEC's direction.

The failure to award the business to GEC was attacked by Mr David Clark, the opposition Labour party's defence spokesman, who claimed that the government's commitment to the British defence industry was a sham. British Aerospace and Boeing won a competition to supply the Ministry of Defence with the refurbished Nimrods last summer, while GEC backed an alternative US proposal. However, the MoD said at the time that GEC would have a "strategic partnership" with Boeing, which will supply the aircraft's electronics system.

Bernard Gray, London

TELEVISION

Ratings dip for new channel

Channel 5, the new terrestrial television channel, suffered a sharp dip in its viewing figures in its second full week on air, according to the latest ratings figures. In the week ending April 13, Channel 5 took 2 per cent of total viewing compared with 3.6 per cent in its first week. The 2 per cent share compares with the 4.3 per cent achieved by Sky One, the cable and satellite channel which is available in far fewer homes. Pearson, owner of the Financial Times, has a stake in Channel 5.

Raymond Stodd, London

DAVID THOMAS PRIZE

US essayist is winner

The sixth David Thomas prize was awarded in London last night to Mr Gregory Palast of New York for an essay entitled "Secrecy, Democracy and Regulation". The prize of £3,000 (\$4,800) was presented to Mr Palast by Mr Jenny Rossiter, chair of the Trustees. A runner-up award of £500 was made to Ms Beatrice Bray of London for a work on employment and mental health. The prize was established in memory of Mr David Thomas, a Financial Times journalist killed on assignment in Kuwait in 1991.

Polls suggest Labour lead is slipping

By John Gapper in London

The leaders of the two main British political parties stepped up attacks on each other over European integration yesterday, amid signs that support for Labour has slipped a week before the general election.

After an ICM opinion poll found Labour's lead over the Tories had slipped to five percentage points, research for the Financial Times among two small groups of voters suggested they were having last-minute doubts about Labour.

The voters interviewed by FCB, an advertising agency, found the issue of European integration was becoming more important, and that voters were not convinced Labour could fund a series of spending pledges through existing taxation.

Mr John Major, the prime minister, told voters they should not trust Mr Tony Blair, leader of the Labour party, and said there was a "chasm" between the two parties on European integration and the European Union.

Mr Major said Mr Blair would "go cap in hand to Amsterdam to sign away control over much of

The general election campaign

Britain's booming economy, if he was elected on May 1. A summit of EU leaders is to be held in Amsterdam in June to discuss integration.

He said that Britain had not entered the EU "for socialism through the back door or for a federal Europe". Mr Major has made Europe the centrepiece of his campaign in spite of a split over the single currency inside his party.

However, Mr Blair said Labour would fight for British interests in Europe, and that the Conservatives' record on issues such as BSE, or "mad cow disease" was "a sorry saga of textbook incompetence".

Those interviewed in the FCB/FT study expressed scepticism about Labour. "All you see is a group of well-made-up politicians who say the right things, and talk about what you want to hear," said one voter.

Others said that the Conservatives had "let everyone down" and had been in power for too long.

IMF call, Page 12

EU currency alarms party's business backer

Mr Paul Sykes, the millionaire businessman who has contributed to the campaign funds of Conservative candidates who oppose the single European currency, is angry at the threat he believes monetary union poses to British sovereignty. He is even more angry at what he sees as the deliberate stifling of the debate over the single currency by the political, business and media establishment, including the Financial Times.

"It's no good being wealthy in a country that's losing its sovereignty," says Mr Sykes, who insists it is not too late for the Conservatives to win the election. "They can definitely still win - on this issue."

The money will fund advertisements in national newspapers which will carry the results of polls Mr Sykes has commissioned.

Voters will be asked how much they know about the single currency and whether they would want sterling to join if it meant Britain joining a single European economy, as Mr Sykes insists it would. "I reckon it's going to be more than 80 per cent 'no'," he predicts.

Mr Sykes has been a Conservative party member for 26 years and was one of the biggest contributors to party funds last year with a donation of £214,000 (\$346,690).

His business career has spanned scrap metal, property development and the information superhighway. The son of a miner, he left school at 15. His first money-making scheme was cutting up old buses for scrap. The break came when he found there was a big market for their diesel engines in developing countries. He soon had a thriving business supplying parts throughout Asia. "There are still a lot of Chi-

Debate on euro is being stifled, says Conservative campaigner

nese junks sailing around with Sykes engines," he says proudly.

Back in the UK, the Paul Sykes Organisation branched out into bus refurbishment, distribution and leasing. But when the Japanese moved into his markets in Asia, he decided to sell up. He raised more than £30m which formed the capital for his second fortune in property development.

He was one of the first developers to move into London's Docklands - and one of the first to get out. "It was clear the infrastructure just was not there."

About 18 months ago he bought into Planet Online, which claims to be the leading commercial Internet service provider in the UK. His involvement with Planet left him with time to stand as a Conservative parliamentary candidate. But he stepped down last year in protest at the government's policy towards the single EU currency.

"I wouldn't have to do that now," he says. "John Major is the only leader of a major party who has promised a free vote on the issue. I think that is as far as he can go in his position."

And he is convinced it could be far enough to snatch the election.

David Wighton

More news of the election campaign can be found at the Financial Times website: <http://www.ft.com>

Warning on fund manager changes

Pensions schemes which sack fund managers because of poor investment performance are usually making a mistake, according to WM, the performance measurement consultancy, our Investment Correspondent writes. WM found that over a five-year period pension schemes which appointed new managers tended to underperform those that made no changes.

However, WM also found that the average pension fund was likely to retain the same fund managers for about 10 years. Only 35 per cent of pension funds changed their fund managers during the period under examination.

WM said that the most

common reason for appointing new fund managers was to improve investment performance. This led pension funds to pick fund managers who had recently achieved strong performance.

WM's analysis of 388 pension funds with assets totalling more than £285bn (\$461.7bn) - half of the UK's pension fund assets - suggests that this strategy normally turns out to be the wrong one as the new investment managers are unable to keep their strong performance going.

Furthermore, the deposed managers often outperform the new managers in the period following the change.

Lex, Page 16

Candidates quit bizarre contest

'Sleaze' claims bring BBC reporter into battle, reports Liam Halligan

Anyone who thinks the British take themselves too seriously should visit Tattou in north-west England. Elsewhere in the country, the general election campaign is controlled and stage-managed. But this former stronghold of the governing Conservative party is hosting Britain's most unorthodox constituency contest in living memory.

Tattou is essentially a two-horse race for Westminster between Mr Neil Hamilton, the sitting Conservative member of parliament, and Mr Martin Bell, a former BBC war correspondent. The candidates for Labour and the Liberal Democrats, the two biggest opposition parties, are nowhere to be seen.

Also on the starting blocks are eight "fringe" candidates - including Ms Bernel Penhall, a bizarrely clad transsexual commonly known as Miss Money Penny the Transformer - all of them attracted by the media circus which is Tattou.

The complex reasons behind this strange contest can be captured in one word - "sleaze". Of all the issues that have plagued the Conservative government, few have been as damaging as

"sleaze" - a term used to summarise allegations made against Conservative MPs throughout much of the five years of the last parliament.

It is because Mr Hamilton is at the centre of these allegations that Mr Bell is presenting himself as an "anti-corruption" candidate.

A journalist for the past 35 years, Mr Bell wields a degree of moral clout as well as instant recognition with voters. He became a household name when, in front of his own cameras in Bosnia, he was hit by shrapnel below his flak jacket and writhed - live on screen - in agony.

Mr Hamilton has admitted accepting gifts and hospitality - including two stays at the Paris Ritz - from Mr Mohamed Fayed, owner of the Harrods department store in London.

The MP says he saw no harm in the Ritz visits, comparing them with Sir Winston Churchill's stays on Aristotle Onassis's yacht, but says he should have declared them in the parliamentary register.

When the left-leaning *Guardian* newspaper revealed the visits last year, Mr Hamilton, after a struggle, quit as trade minister.



Neil Hamilton (left) is fighting to survive as an MP after denying accepting "cash for questions" from Mohamed Fayed. Tim Smith (right) quit as an MP just before the election was called after admitting that he had received money from Mr Fayed for lobbying on his behalf.



But crucially, Mr Hamilton denies being paid in cash for putting questions to ministers on Mr Fayed's behalf in the House of Commons.

The allegation that Mr Hamilton, among other Conservatives, received "cash for questions" brought such political pressure on Mr John Major, prime minister, that he ordered a special investigation last October for submission to the Commons committee on standards and privileges.

ton maintains he is "innocent until proven guilty".

Mr Bell stepped into the election race amidst the public consternation caused by the non-publication of the report. Despite being recruited by Labour and enjoying logistic support from the Liberal Democrats, his relationship with the two main opposition parties remains unclear.

Mr Bell maintains he is "an independent", but both Labour and the Liberal Democrats have withdrawn their candidates from the Tattou contest to give him a fighting chance.

Having threatened to sue Mr Bell if he stood as an "anti-corruption" candidate, Mr Hamilton said his opponent's "independent" label "makes a mockery" of voters in Tattou.

But the voters seem to disagree. Constituency polls suggest that Mr Bell has a good chance of winning. The most recent polls give Mr Bell 50 per cent, with Mr Hamilton gaining 39 per cent - a margin which if repeated on polling day would give Mr Bell a comfortable 6,000 vote majority.

Court acts against French blockade

British ferry companies were last night hopeful of resuming sailings to the blockaded French ports of Calais, Boulogne and Dunkirk today after winning a court injunction in France ordering French fishermen to halt their action, our Transport Correspondent writes.

Court action by the ferry companies came on the same day that the UK Freight Transport Association sent a symbolic invoice to President Jacques Chirac seeking at least FF7800m (\$138m) for delays suffered by European drivers during French truck blockades last November.

Mr David Green, association director general and president of the International Road Transport Union delivered a letter and the invoice to the French embassy in London. "French bureaucracy and procrastination means that there is presently no sign of any payments in the near future," the association said. P&O and Stena Line said they were diverting ferries from Calais to Zeebrugge in Belgium.

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COMMENT & ANALYSIS



Economic Viewpoint • Samuel Brittan

Delusion of fiscal policy

Tax increases are not only unnecessary in the UK, they are also unlikely to be an effective means of curbing inflation – as history shows

The political environment is "very hostile" to tax increases, according to the UK Economic Analyst, published by Goldman Sachs, the US investment bank. It thus believes a Labour government would be unlikely to tighten fiscal policy in the budget it has promised for the summer if elected.

As a result, tax changes are likely to be neutral in impact, apart from the promised windfall tax on utilities to pay for a special employment programme. Tax increases in some areas would be offset by reductions in others.

The analysts at Goldman Sachs bemoan their own prediction. In common with much respectable opinion they believe a fiscal tightening would help reduce domestic inflationary pressures by putting less reliance on interest rate increases which tend to push upwards an already high pound.

Alas, I beg to differ. Too many British economic and financial commentators believe they are not doing their jobs unless they lobby for a tax increase – a view which finds a ready echo in the Treasury. Their arguments are not as consistent as they suppose. As one cynical economist said to me: "Would these people be arguing for tax cuts if sterling were regarded as being too weak?"

The case for tax increases cannot convincingly be based on the state of public sector finances. The table shows that the public sector borrowing requirement is on a rapidly falling path. It is likely to reach 1 per cent of gross domestic product in 1998-99 – hardly more than government capital expenditure. By the turn of the century, the borrowing should turn into a repayment. This is so even if one chooses less optimistic projections.

The view that the public expenditure plans are too tight to be achieved is

mostly myth. As I showed in an Economic Viewpoint on November 7, the degree of overoptimism in the government's real spending projections in the last four years has not been high – it averaged about £700m or less than 1/4th of a per cent of GDP.

Sceptics who say, for example, that the plans for health service expenditure are unrealistically low forget three things. First, there is the "contingency reserve" which chancellors can, and do, use on priority items such as health. Second, the Treasury's good luck looks like holding for another couple of years, with inflation coming in below projection. Third, it is always possible for a new government to switch expenditure from one area to another while staying within the overall limits bequeathed by its predecessor.

In the present conjuncture the argument of the financial puritans is basically that tax increases would help to deflate home

demand. The problem with this orthodoxy is that it ignores much evidence of the ineffectiveness of fiscal policy.

A test case came in the US during the late 1960s when President Lyndon Johnson attempted to curb inflation at the time of the Vietnam war with a tax increase. But the inflationary impact of the war was reined in only when the Federal Reserve tightened monetary policy. In the UK, policymakers were taken aback by the apparent failure of the 1987 devaluation to have any impact on the balance of payments despite the tough budget which followed it. In the end it required prodding from the International Monetary Fund in favour of monetary objectives before decisive results were seen from devaluation.

In fact, fiscal management has not been used to fine-tune domestic demand in the UK since 1974 when Denis Healey, then Labour chancellor, reduced indirect

taxes before the second election of that year. The accepted doctrine since is that monetary policy should be used to adjust demand while fiscal policy should aim at a stable long-run balance between expenditure and receipts. Temporary deficits or surpluses due to the business cycle should be taken in their stride and not corrected by policy. This still seems much sounder than the siren voices in favour of a return to fiscal fine-tuning.

Why should fiscal demand management have been so unsuccessful? After all, if people pay more tax do they not have less to spend? The simplest explanation is Milton Friedman's "permanent income hypothesis". People have a rough intuitive idea of what their income is likely to be over a lifetime, or at least over several years. They therefore take temporary setbacks or strokes of good fortune in their stride.

If they have to bear a tax increase which does not look permanent, they will reduce their savings, run down their cash balances or borrow rather than reduce their standard of living. They will not do the latter until they have clear evidence that their former view of their prospects was too optimistic. Mostly, however, they try to avoid the slings and arrows of fortune by temporary changes in their saving or borrowing habits.

There is one theoretical exception which should in all fairness be mentioned. This refers to purely temporary changes in consumer taxes, such as Value Added Tax or excise duties. If increases are believed to be temporary it will be rational for households to postpone their purchases until these taxes come down again. They would still be acting in accordance with an unchanged view of their likely long-term income. Indeed, such thinking was

behind the indirect tax regulator introduced in 1961 by Selwyn Lloyd, then Conservative chancellor – this allowed him to vary indirect taxes by up to a tenth in either direction. The regulator was used on a couple of occasions but has lapsed in the last 20 years.

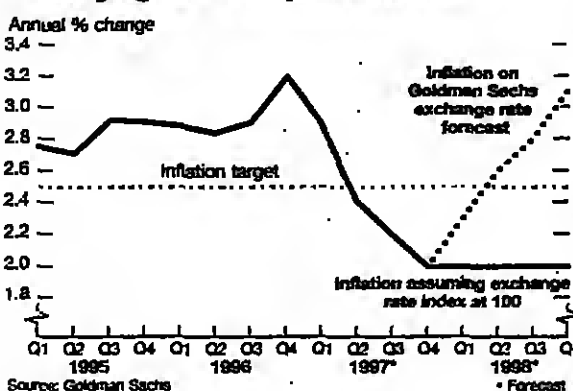
The problem here is boringly practical. If Gordon Brown were the next chancellor and raised VAT by a tenth or a fifth, how many people would believe he would reduce VAT again before long?

The commonsense assumption is surely that the "regulator" increase would be absorbed into the tax system and that if "tax cuts" were possible later they might be in different taxes altogether. That is exactly what happened both when Selwyn Lloyd used the regulator in an upward direction in 1961 and when Denis Healey used it to cut indirect taxes before the second election of 1974.

What direction, then, should financial policy take? For the time being, there is no need to do anything in the UK. If Mr Brown were to raise base rates by another 1/2 point to 6 1/2 per cent as an olive branch to the Bank of England, there would be no need to denounce him – the prospect of such an increase is already taken into account in the level of sterling. But on the basis of Goldman Sachs's projection, there is no need to do much while sterling remains at anywhere near its present level. For the strong pound is imposing all the pressure necessary to offset rising domestic spending and keep inflation low.

If sterling falls back sharply, as many analysts expect, that will be the time to raise interest rates. But there is no need to pile on the agony on the basis of highly fallible forecasts while sterling is riding as high as it is.

Underlying UK retail price inflation



UK budget balance projections

PSBR (£bn)	1995-97	97-98	98-99	1999-2000	2000-01
Treasury last November	-26	-19	-12	-3	+8
Update by IFS	-23	-19	-11	-2	+7
More optimistic projection	-23	-14	-2	+4	+22

Source: IFS

* Borrowing shown as negative

Pfizer forum

Animal Research And Medical Progress

BY SIR JOHN VANE

A Nobel Prize-winning scientist argues that animal research is essential to future advances in medicine, for humans and animals alike.

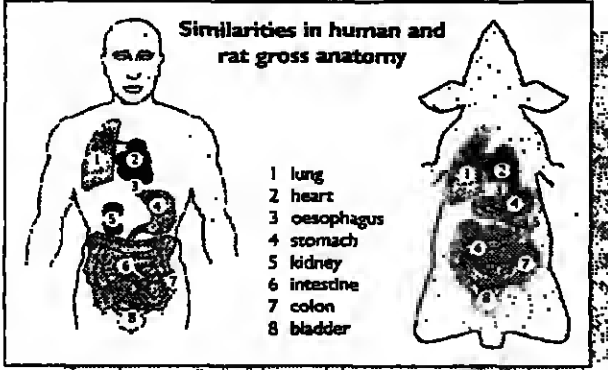
Any comparison between life at the end of the last century and of this one would highlight the enormous advances in medicine which many people nowadays take almost for granted. By 1900, clean water and good sanitation had reduced the death rate from infectious diseases, but there was still very little that medicine could do for sick people: no antibiotics, no vaccines, no insulin, no pharmaceuticals to treat high blood pressure, ulcers, cancer or mental illness. Surgery was severely limited by the serious toxicity of the only anaesthetics then available: ether and chloroform.

All the medical advances of this century have been the product of both basic and applied research. Although this research has relied on the full range of techniques available, it would have been impossible without animal experiments, which have been a key factor in every major medical advance. Insulin, which has saved millions of diabetics from an early and painful death, was discovered through research on dogs. Lithium, one of our most successful pharmaceuticals for mental illness, was originally discovered by a researcher who observed its calming effect on animals. Obviously, veterinary medicine owes an even greater debt to animal experimentation.

Whilst some clearly regard any use of animals in experiments as controversial, there is little realistic argument about the critical role that animal studies have played in medical progress. Specific advances in medicine are based upon an understanding of the biology of the body system affected, which resulted from fundamental research produced over many centuries. We would never have been able to develop treatments for high blood pressure without the discovery by William Harvey of the pumping of blood by the heart around our veins and arteries.

In his historic "De Motu Cordis" published in 1628, Harvey refers to work on over 30 animal species, including man.

Crucially, the same biological principles are shared across many different species. Animals that are billions of years older than man in evolutionary terms, such as the limulus crab, share fundamental similarities



in their biology and physiology. Many important advances in fundamental medical research, including the discovery of vitamins, the immune system and the endocrine system, have been the result of work on animals, which also plays a vital role in applied medical research. All new medical treatments have to be tested on human volunteers before they can be licensed for medical use. However, ethical considerations demand that, before giving a potential new medicine to a human volunteer, we must be confident that it will not cause them any harm and is likely to be effective. The only way to achieve this confidence is to understand how that medicine behaves in a living system. That understanding can only be obtained from animal studies.

Laboratory animal research has its limitations: it provides models for the human patient, but they are much better models than any non-living system. For instance, current treatments for rheumatoid arthritis may alleviate the symptoms, but do not modify the disease process itself. To develop such medicines, we need to understand the pathology of the disease, a complex, long-term interaction of the immune system, and cartilage growth and

degeneration. This cannot be modelled in non-living systems, even the most sophisticated tissue cultures, but can only be observed in the living animal. There are several animal models of rheumatoid arthritis and they have revealed much important information about this condition.

Whilst arthritis is a very painful condition with severe effects on quality of life, it is rarely fatal. There are many other serious diseases which are fatal, and which we cannot yet treat adequately: AIDS, Alzheimer's, multiple sclerosis, many cancers and cardiovascular diseases, and inherited diseases such as muscular dystrophy and cystic fibrosis. The history of medicine shows that by directing medical research at the cause of the disease, we can understand the process

better and develop effective treatments. There is every reason to believe that the same holds true of the diseases we now face. However, if we are going to address these diseases, we will need to be able to use all the available research methods, including studies on animals. They continue to form an essential part of medical research and testing.

Professor Sir John Vane was awarded the Nobel Prize in Physiology and Medicine in 1982 and knighted in 1984; currently, he is Director-General of the William Harvey Research Institute in Queen Mary and Westfield College, London University.



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John Wiley & Sons, 252pp, \$24.95

The Colonel Sanders of financial services

Michael Bloomberg runs a company called Bloomberg. Its best-known product is an electronic data terminal called "The Bloomberg". His new autobiography is called *Bloomberg by Bloomberg*. Does that tell you something about his character?

If so, Bloomberg (the man) is unlikely to be dismayed. His book provides engaging commercial arguments for a personality cult. "Just as my old partner Billy Salomon ran Salomon Brothers as his company, with his name and his reputation on the line, now it would be my name at risk," he says. "I would become the Colonel Sanders of financial information services... the one whose company and product would be on everyone's lips."

Well, not quite everyone's. Outside the financial markets, Bloomberg and his products are not well known. Inside them, however, he is everywhere. In 16 years, since he was fired from Salomon Brothers, he has built from scratch a global rival to the financial data leaders, Dow Jones and Reuters. His company is privately held and valued at more than \$1.5bn.

The book – partly credited to Matt Winkler, the former Wall Street Journal reporter who runs the Bloomberg News service – is a slick description of how it was done. It starts with the Turnpike meeting just outside New York in August 1981 at which Salomon partners agreed to sell out and Bloomberg was told he was not wanted. "So there I was, 39 years old and essentially hearing, 'Here's \$10m; you're history'."

Though his career at Salomon was mostly as an equity trader, Michael Bloomberg had been a pioneer in apply-

ing computers to providing financial market data. In 1979, after losing one of Salomon's endemic power struggles, he was moved sideways to head the firm's computer operations. He proved as controversial in his new job as he had on the trading floor – insisting on a single firm-wide system, refusing to buy International Business Machines mainframes, and taking an iconoclastic attitude to big projects.

"You can do a six-month software project in 12 months. You can probably do a 12-month project in two years. You cannot do a two-year project, ever. At Salomon, we promised everything and set out to build less, but something we could install before new management took over with less enthusiasm for our project," he says.

Bloomberg's musings on how to buy and manage computer technology provide much down-to-earth wisdom. "Buyers who 'outsource' should find a way to try products as they'll actually use them before they pay the bill and even, if possible, before giving a firm order... If you remember one thing from this book, make it 'Buy what's deliverable, not what could be'."

Bloomberg practised what he preached. After setting up his own data firm, his first customer was Merrill Lynch. The investment bank's in-house computer people wanted to supply the same system, saying they could start in six months. "That was my opening. 'I'll get it done in six months and if you don't like it, I don't have to pay for it!'" Bloomberg shouted. "Since Hank can't even start for half a year, there'll be no time risk. And since you only pay if it works, no cost risk either."

The Bloomberg team worked 14-hour days to get the system ready. "Some

newly introduced software problem kept the machine from starting up. Still, we took it down to Merrill while the others kept debugging the computer code. Everybody was astounded that the machine had actually appeared; nobody really expected an on-time delivery."

To Bloomberg's delight, the machine worked. "The software bug that had bedeviled us all weekend had been fixed – while we were in the taxi. When I saw the machine light up that day in the Merrill Lynch office, I lost any residual doubt that Bloomberg could make it. We had picked just the right project. It was big enough to be useful, small enough to be possible. Start with a small piece, fulfil one goal at a time, on time."

That tale captures the book's essence: myth created on the hoof; poker-work mottoes; above all, a sense of what it is like to be an entrepreneur. The arguments, the ups and downs, the sense of personal ownership – those were, he says, the best days. "I used to write all the cheques myself. I signed every contract. I did the hiring and firing. I bought the coffee, sodas, cookies and chips we nibbled on. I emptied the wastebaskets and dusted the window sills."

Bloomberg is clearly proud of his company's size. "Nevertheless, when I find we 'just cleared it with legal' or had a meeting 'to keep others in the loop'... I want to scream." By this stage in the book, readers are likely to be so involved in Bloomberg's adventure, so swept along by his prickly, aggressive, imaginative character that they feel like screaming in sympathy.

Bloomberg by Bloomberg is available from FT Bookshop by ringing +44 181 321 5311 (p&p £1.50 in Europe)

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5598 (please set fax to 'line'). e-mail: letters.editor@ft.com. Published letters are also available on the FT web site: <http://www.ft.com>. Translation may be available for letters written in the main international languages.

CBI keeps all options open on European monetary union

From Sir Colin Marshall.
Sir, Your article "CBI set to back single European currency" (April 23) is misleading.

You state that the options put to Confederation of British Industry members in our consultation process all point to entry into a European single currency. This is not true. The consultation paper you refer to sets out the complex business arguments for and against Emu and offers three options. These include one which rules out Emu entry

for the foreseeable future (at least 10 years).

The other two options do support the UK entry into Emu in principle but differ with regard to timing and preconditions. One suggests entry as early as possible (1998 or soon thereafter), the other a commitment in principle but with the precise timing less clear.

This paper will now be debated by the relevant CBI committees including all regional councils over the coming months. Indeed, all CBI members are being

encouraged to give us their views. The timetable for this consultation was set several months ago, and has neither been delayed nor accelerated in the light of the timing of the election. Our intention is to reach a position on whether the UK should join Emu by early autumn. I hope this clarifies the matter.

Colin Marshall,
President, CBI,
Centre Point,
103 New Oxford Street,
London WC1A 1DU, UK

Penalties of the UK's gradual isolation

From Mr D.A.A. Fagandini.
Sir, I read Ian Davidson's "Island of isolation" (April 16) while travelling and for once I find he is mistaken.

There are no doubts, across the Channel, as to British European strategy. We are credited with a unique single-mindedness: impeding the integration of continental nations.

Any disappointment arises because concerted efforts to shift Britain away from that

strategy have been so unsuccessful.

There is no doubt either that they will overcome any obstacle we place in their path. Isolation will not come suddenly, even if we negotiate a way out. It will be a gradual process of disengagement that will leave us greatly impoverished.

Of course, the entire European venture may self-destruct as so many of us predict or pray for. We shall

all then be much the poorer.

But the venture may well succeed and we will be the only disadvantaged nation.

What we have is a strategy for failure. We lose both ways. Clever stuff, that. And they're going round the country writing it in their election pledges.

D.A.A. Fagandini,
6 Alley Park,
Dulwich,
London SE21 8AE, UK

Tax credit conundrum for actuaries

From Mr Stephen Lowe.
Sir, Whether reduction or removal of advance corporation tax credit on dividends leads to any gain to the Exchequer (Letters, April 4), removal of ACT could pose a conundrum for actuaries.

Hitherto, their dividend-based approach to valuing assets of pension funds has worked reasonably well. This may be because the level of dividends has generally been a good guide to the normalised earnings level of UK companies.

But if the abolition of ACT caused dividend growth and the level of dividends to part company with the level and trend of earnings, there would be a case for change.

Not only could ACT's abolition reduce the starting dividend yield, but the prospective growth rate of dividends might be assumed to be much lower. Companies might be under pressure to increase payouts to compensate investors for the loss of tax credits.

But the rationale for the policy would presumably include a desire to stimulate retentions and investment by companies. For abolition of ACT to have its desired effect companies would try to adjust their payout of earnings downwards over a multi-year period. This would cause long-term dividend growth expectations to be lowered, substantially reducing the expected return from equities using the established actuarial approach.

Perhaps the US approach to asset valuation, market-based rather than dividend-based, could find favour with an increasing number of actuaries and pension trustees. The annual minimum funding requirement solvency test introduced by the 1995 Pensions Act has already introduced the concept of market prices into the assessment of funding. A further shift this way could be very appealing to employers looking for reasons to minimise contribution rates.

Stephen Lowe,
Principal, global policy group,
Germon Investment Management,
16-18 Monument Street,
London EC3R 8AJ, UK

Personal view of imagery

From Mr Richard Camber.
Sir, David Barrett ("Truth of the Matter", April 19/20) laments the tyranny of the past over the present, but chooses the wrong target.

Art history teaches us that for a short period of time and in a relatively confined geographical milieu, roughly Europe between the 18th and the early 20th centuries, there were people who styled themselves artists and produced what they called art. This was a passing phenomenon, in no way to be confused with the fact that, over vast reaches of time and in many other cultures, visual imagery served radically different purposes, as, indeed, it does today.

Whether one chooses to call this art is irrelevant, except to those, like Mr Barrett, who persist in calling themselves artists.

Richard Camber,
28 Hampden Drive,
Hampstead,
London NW3 7SB, UK

Workplace balance

From Mr Roger Lyons.
Sir, I welcome the CBI's survey on the cost of workplace sickness (Letters, April 22), but there is something I cannot quite work out.

John Cridland of the CBI is quoted as saying that employers should introduce "family-friendly policies" such as flexible leave, childcare support and term-time working. Can this be the same CBI that is bitterly opposed to the EU Social Chapter which is considering the introduction of unpaid parental leave? Wouldn't this measure do a lot to help people at work balance work and home life?

Roger Lyons,
General secretary,
MSF,
38-37 Moreland Street,
London EC1V 8BB, UK

ARTS

Cinema/Peter Aspden

Caricature at the expense of nuance

Just when you thought that the world had had enough of ironic quips and gentle morality tales; of tea in the afternoon, repressed erotic urges, the petty hypocrisies of bourgeois society... yes, Jane Austen is back. In spirit, at least, as the mentor of both author and heroine of *Cold Comfort Farm*. Stella Gibbons published her parodic novel in 1932, taking a swipe at contemporary literary fashions with a sparkle that had reviewers comparing her to Evelyn Waugh.

Gibbons's protagonist is Flora

COLD COMFORT FARM
John Schlesinger

EDDIE
Steve Rash

VERTIGO
Alfred Hitchcock

RETURN OF THE JEDI
Richard Marquand

THE SPIRAL STAIRCASE
Robert Siodmak

Poste, whose ambition is "to write a novel as good as *Persuasion*", and thus removes herself from city life to stay with long-lost relatives in the damp hermitage of the family of *Cold Comfort Farm* is not so much dysfunctional as deranged, however. Flora's cousin Judith has the cheerful demeanour of a Medea; her sons Seth and Reuben are prapric and paranoid respectively; father Amos preaches hell-fire with disturbing vividness, while tedious D.H. Lawrence devotee Myling communes pompously with nature, while becoming extravagantly obsessed with Flora.

Once embroiled in their affairs, Flora decides, in true Austenian fashion, to take charge of their lives, citing the mantra of

"higher common sense" to illuminate their gloomy lives. She enlists the aid of all the trappings of modernism: a Viennese psychiatrist, flapper dresses, a Hollywood producer. But will she find true love herself?

British audiences have already seen *Cold Comfort Farm* on their television screens, but this theatrical release is presumably prompted by the success the film has enjoyed in the US. One can see why John Schlesinger and screenwriter Malcolm Bradbury cannot hope to convey all the subtleties of Gibbons's wicked satire, but make a likeable job of it all.

The problem in the transition to the big screen lies with the tone of the humour, which veers uneasily from the coarse to the epigrammatic, and an acting style, from a usual suspects cast of British favourites (Ian McKellen, Stephen Fry, Joanna Lumley), which draws vivid caricatures, but at the expense of nuance. Kate Beckinsale's Flora meanwhile floats through the whole affair with a placid sagacity which makes Emma Thompson look like Greta Garbo.

But then in a world in which Whoopi Goldberg gets to wear understated Armani suits as she coaches the New York Knicks to the play-offs, anything is possible. Of all the improbable concoctions *Eddie* asks us to swallow, perhaps the most unlikely one is that if you show enough attitude, and sassiness, and hand-on-hip helligence (Goldberg's stock-in-trade), you will be smoothly escorted on to the escalator of life by a ruthless billionaire who is running out of things to own.

Eddie is the Knicks fanatic who is propelled to unlikely stardom as a gimmick, but soon rises to the demands of her fantasy job. She plays butt-kicker, mother-figure, groovy sister as the occasion demands; and her team begins to turn its disastrous season around.

Director Steve Rash is blessed here with a sport, basketball, which can be convincingly portrayed on screen; the verisimilitude of the on-court scenes and the vivacity of the acting, much of it from former or current professionals, make up for a formulaic ending. And there are some timely barbs against the effect of agents on professional sport, and the inelegant, and widespread, use of the third-person by athletes when talking about themselves. One is tempted to say that sport is not that important; but if they are making whole movies about it...



A wicked satire, likeably rendered: Rufus Sewell as the prapric Seth with Kate Beckinsale's Flora in 'Cold Comfort Farm'

It is a mixed week for those newly-lauded Hollywood artisans, the movie restaurateurs. First, the acceptable face of their opaque art: Alfred Hitchcock's *Vertigo*, freshly renovated by Robert A. Harris and James C. Katz, is a masterpiece, one of a handful of movies that demand to be seen on the big screen. The restorers have done the director proud: Hitchcock's palette has never been so sumptuous, and here we see his vibrant colours at their most exotic. Check our first sighting of Madeleine (Kim Novak), seated at dinner in an extravagantly backless dress, swathed in luxurious turquoise. She remains with her back

turned, while the camera prowls anxiously among the restaurant tables, as if mounted on the chocolate gateau of the cake trolley. It is this early in the film that Hitchcock establishes his heady mood of lingering sensuality, having first playfully distracted us with Scottie's (James Stewart) trouble with heights.

Vertigo's plot is famously bizarre; hot Hitchcock's exploration of just about every psychiatric complexity going ("acute melancholia combined with a guilt complex" pronounces Scottie's therapist, and he only knows half the story) is compelling, never more so than when he reveals the plot's ending two-thirds through the film.

Only then, free from distraction, can we concentrate on the dark eroticism of Scottie's mania, as he transforms the rough-talking Judy (also dressed in turquoise, but this time the bargain basement version) into his ethereal Madeleine. Novak's shimmering appearance when she has completed the final detail of her

coiffure to become Madeleine (the effect is like a stripper finally dispensing with the G-string) is as disturbing as any of this director's more notoriously horrible moments. And Hitchcock's attention to detail was never more certain: the Saul Bass credits and Bernard Herrmann's swelling Wagnerian score have more craft and imagination in themselves than an entire season of so-called blockbusters.

While Hitchcock delved ever inwards into the psyche to explore the murky waters of the human condition, George Lucas and his gaggle of FX warriors needed to head for the limits of outer space. There is much talk of "the dark side of the Force" in Richard Marquand's *Return of the Jedi*, the last and worst of the *Star Wars* trilogy, but after James Stewart's brittle neuroticism, it takes more than a shiny black bakelite helmet to strike the fear of God.

It is hard to see the enduring value of this much-hyped restoration project. *Return of the Jedi* is leaden-paced, and after the impressively revolting Jabba the Hutt is dispensed with, there is

little to capture the attention, unless you have a penchant for cutesy wide-eyed teddy bears. Even Harrison Ford's laconicism, one of the saving graces of the entire project, fails to convince.

Ironically, the couple of extra musical scenes newly restored to the film locate this ostensibly timeless tale right back into the years of its production: a bland jazz-funk number played by assorted weirdos in the court of Jabba, and a pan-piped finale featuring our heroes and their supporters, straight out of those anti-Flochet Chilean Solidarity concerts, which, a long time ago in a galaxy far, far away, people cared about social injustice.

The Spiral Staircase, Robert Siodmak's 1945 thriller, also speaks volumes for its era, a time when you could spot the loose woman-about-to-be-killed from her excessive lipstick. Much drama ensues on the eponymous staircase, on which the villain gives himself away because he "hates imperfection". Plenty of darkness here, too, but from a time when the forces of good rallied round with impressive resolve, and without teddy bears.

The Munich Biennale/John Warnaby

Fairy-tale British opera

The reputation of Munich's festival of new music theatre, the Biennale, has grown so much in its short life that from next year it will become an annual event. Meanwhile, this year's Biennale, the fifth, provided a platform for *The Juniper Tree*, a substantial new work by 33-year-old Roderick Watkins.

Watkins is little known in his native Britain, despite a large output over the past decade. *The Juniper Tree* is the second opera by a British composer of the younger generation to be based on the story by the Brothers Grimm, but in contrast to Andrew Toovey's apparently violent interpretation, Watkins - together with his librettist, Patricia Debnay - opted for a poetic and symbolic approach.

The result is a 75-minute chamber opera for five singers and 13 instrumentalists. The production,

featuring the London Sinfonietta under Markus Stenz, can be seen again at London's Almeida festival in June, and would be worth broadcasting, as the work is, in many respects, a psychological drama.

Chairing a panel discussion before the premiere (his last activity as the Biennale's director), Hans Werner Henze - one of Watkins's composition teachers - described *The Juniper Tree* as very English: a gradual unfolding of a macabre tale of family conflict. Although predominantly slow, the work demonstrates an impressive understanding of musical and dramatic pacing, and there is no shortage of variety within the overall tempo.

Watkins ensures that the text is always audible, and the importance of the contributions from flute, cor anglais, clarinet and

bass clarinet is gradually revealed during the song of the bird at the culmination of the tale. Another significant factor is the use of electronics. Watkins studied at IRCAM in Paris, and has integrated electronic sounds into the texture with considerable subtlety. This does not involve much equipment, and will not hinder the opera's effectiveness as a touring production. Equally, despite its small scale, it reaches a powerful climax in the last of its six scenes.

Among the cast, Robert Poulton as the Father and Penelope Walmsley-Clark as the Stepmother deserve special mention - though David McVicar's production is very much an ensemble effort. *The Juniper Tree* may not reveal fresh vistas of new music, but perhaps its success stems from not having attempted anything too ambitious - another English trait?

Theatre Timeless social order

I have long believed that *The Admirable Crichton* would be even funnier with the addition of a performer reciting the stage directions. J.M. Barrie was simply unable to confine his apophthegms to the lines of the play. Nevertheless, Michael Rindman opens this year's Chichester season with a more than respectable production of Barrie's second greatest hit.

True, the present night audience engaged in its not unfamiliar trait of applauding scene changes, although those executed here - revealing a remarkable desert island design by Johan Engels based on the paintings of Henri Rousseau - fully merit acknowledgment. (Curiously, no applause was forthcoming on the entrances of either Ian McShane or Michael Denison.) Rindman also turns to choreography, with impressive results, to convey the stilted atmosphere of Lord Loam's monthly teas for the servants which, far from breaking down social barriers, give rise to embarrassment all round.

The character of Crichton - the huttler shipwrecked with the

Lazenby family, who shatters his lordship's childishly egalitarian notions by demonstrating that some kind of social order inevitably asserts itself - is deceptively delicately balanced; actors in the role generally seem much more at ease either in deferential Mayfair mode than as an exotic chieftain, or vice versa. McShane's vice is palpably versa; although he pays lip service to a reluctance of his new status, his performance exudes almost as great an air of liberation as that of Victoria Scarborough's Lady Mary, celebrating her rebirth as the island huntress Polly. In the opening and closing acts, Crichton's professional unobtrusiveness is belied more by the actor's own presence than by any

discreet Jeevesian control. Nevertheless, he gives a consistently enjoyable rendering.

Michael Denison, is, of course, completely at home as Lord Loam in Mayfair, and seems to relish the chance to escape his starched collar on the island as little more than an accoutrement playing mascot. Barbara Jefford makes a perfect act for *grande dame*. It is Scarborough, however, who most completely and feelingly unites the two distinct personae which her character is called upon to display.

The play is an astute choice for Chichester, taking as it does the conventions of drawing-room comedy only to shatter and rebuild them subtly out of kilter. If the subject seems dated in an allegedly classless age, it is not yet sterile either on its face value or as a widely political metaphor, and neither the piece nor Rindman's production is ever dull.

Ian Shuttleworth

Chichester Festival Theatre until June 8 (01245 781312).

Opera Strong 'Elisir'

At Covent Garden, what used to be John Copley's production of *L'elisir d'amore* now gets at least its sixth revival, this time by Stuart Mander. Donizetti's rustic "melodramma giocoso" - almost an operetta - still looks quaintly pretty in Benj Montessor's 1975 designs. The conductor Evelino Pidó treats the score lightly and tenderly; the Royal Opera Chorus is in excellent form as peasants, servants and soldiers.

All five of the principals are new. The lesser juvenile roles are taken with spirit: Deborah York wields her silvery soprano with great verve as Giannetta, the peasant-maid with an eye for the main chance, and Natalie de Carolis lends lively character and a warm, cultivated baritone to the somewhat thankless role of Belcore, the smug romantic rival whom we ought to hiss. We don't, because de Carolis hits a nice balance between hisahle rivalry and manly decency.

The itinerant charlatan Dulcamara, a snake-oil peddler (love-elixirs available to order), is an archetype of Italian commedia. Bruno Fols incarnates him as artfully as he sings him, ripely practiced and professional. I was disappointed never to find his capers remotely funny.

An Italian audience would probably relish them more, and appreciate his individual vein far better: national types are often opaque to foreigners. But Mander should have given Pola a proper wedding-lunch to gluttonise: since when did any Italian banquet consist of one small ham, with mingy garnishings?

The star of the evening ought to have been delectable Angela Gheorghiu as Adina, the wealthy, teasing innkeeper of our poor anti-hero Nemorino, himself innocent to the point of clinical dimness. Gheorghiu made her brilliant Vienna debut in Adina's role only five years ago, but many things have happened since then. Now, she sounds as if she were doing a bit of gracious slumming between Violetta and Tosca, or even Lady Macbeth. Especially in the last act, she enlists Donizetti's sweetly uncomplicated lines with fraught drama and dark sophistication that outrun Donizetti's period by miles.

That is fascinating, even exciting to hear; but it disturbs the dewy consistency of this little opera to no sensible purpose. It sets Adina far apart from simple Nemorino just as they finally come together. In fact it is Nemorino, the young Catalan tenor José Bros, who proves to be the linchpin of the comedy: no romantic hero (quite right), but a distinctly backward naïf of transparent honesty and devotion, with an indeterminate beard and a flat face that transmits his every tremulous pang.

He sounded unpromising at the start, the voice seemingly filtered through waxed paper, but I came to like him more and more. For "vocal art", his "Una furtiva lagrima" - the "sepulchre everybody waits for - would earn at most an AB; and yet he sustained it in utterly faithful character, woebome but ever-hopeful. By the end, I thought his Nemorino the equal of any I've seen-and-heard, as distinct from performances on record.

David Murray

Revival sponsored by The Robert Gavron Charitable Trust.

INTERNATIONAL ARTS GUIDE

BARCELONA

EXHIBITION
Fundació Joan Miró Tel: 34-3-3291908
● Peter Greenaway: Flying over water. The Icarus Adventure: 30-part installation created by the British film director, examining the Icarus legend and the theme of human flight; to May 25

BERLIN

CONCERT
Philharmonie Berlin - Grosser Saal & Kammermusiksaal Tel: 49-30-2614383
● Rundfunk-Sinfonie-Orchester Berlin: with conductor Rafael Frühbeck de Burgos and tenor James Wagner in works by Brahms; Apr 25

OPERA
Deutsche Oper Berlin Tel: 49-30-3438401
● Der Rosenkavalier: by R. Strauss. Conducted by Jiri Kout; Apr 27
Staatsoper Unter den Linden

Tel: 49-30-20354438
● Die Zauberflöte: by Mozart. Conducted by Sebastian Weigla; Apr 25

BRUSSELS

EXHIBITION
Palais des Beaux-Arts Tel: 32-2-5078200
● De Kunst van het Verzamelen: exhibition of 20th century works of art from the collections of five Dutch museums. Artists represented include Picasso, Mondrian, and Braque; to May 25

COLOGNE

CONCERT
Kölner Philharmonie Tel: 49-221-2040820
● Kölner Rundfunk-Sinfonie-Orchester: with conductor Heinz Holliger and violinist Thomas Zehetmair in works by Carter, Moser and Holliger; Apr 25

FRANKFURT

EXHIBITION
Schirn Kunsthalle Tel: 49-69-2998820
● Sammlung Aargauer Kunsthaus Aarau: display of 184 works by Swiss artists, from the Enlightenment to the present day. Artists represented include Böcklin, Füssli, Klee, and Vallotton; to Jun 1

LISBON

EXHIBITION
Museu Calouste Gulbenkian Tel: 351-1-7936131

● Alphonse Mucha and the Spirit of Art Nouveau: exhibition of 134 works by Mucha, loaned by the Mucha Foundation in Prague. Includes photographic works, jewellery, coloured glass and a selection of posters; to May 4

LONDON

AUCTION
Christie's South Kensington Tel: 44-171-5817611
● The Marconi Archive: Centenary: sale of pieces from the archive of the Marconi company, pioneers of wireless communications. Highlights include early equipment and a number of transcripts of radio messages, including those made during the sinking of the Titanic; Apr 24, 25

CONCERT
Royal Festival Hall Tel: 44-171-9804242
● Philharmonia Orchestra: with conductor Kurt Sanderling and pianist Mitsuko Uchida in works by Beethoven and Bruckner; Apr 25

DANCE

Royal Opera House - Covent Garden Tel: 44-171-2129234
● Anastasia: choreographed by Kenneth MacMillan to music by Tchaikovsky and Malina. Soloists include Sarah Wildor and Genesia Rosato; Apr 25

NEW YORK

CONCERT
Avery Fisher Hall Tel: 1-212-875-5030

● Lucy Shkorian: the pianist performs works by Beethoven, Chopin and Mozart; Apr 27

EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-879-5500
● The Florene M. Schoenborn Bequest: 12 Artists of the School of Paris: a display of 21 major 20th century works given to the Museum by Florene M. Schoenborn, including works by Brancusi, Braque, de Chirico, Dubuffet, Matisse, Miró, Picasso and Rouault; to May 4

PARIS

CONCERT
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50
● Akademie für alte Musik Berlin: with harpsichordist Raphael Alpermann, flautist Marion Verbruggen and trumpeter Friedemann Immer in works by Bach; Apr 26

EXHIBITION
Musée du Louvre Tel: 33-1-40205050
● Un défi au goût - Chefs d'oeuvre de la manufacture de Sèvres au XVIIIème siècle: exhibition featuring 18th-century works from the famous French porcelain factory in Sèvres, which was at the height of its success around 1750; to Jun 23

PHILADELPHIA

EXHIBITION
Philadelphia Museum of Art Tel: 1-215-763-8100
● Japanese Landscapes: display

of paintings, ceramics and decorative arts with landscape motifs by Japanese artists. The exhibition includes a set of "Landscapes of the Four Seasons", which underwent conservation treatment at the Tokyo National Museum last year; to Jul 31

STOCKHOLM

EXHIBITION
Moderna Museet - Museum of Modern Art Tel: 46-8-6664250
● Picasso and the Mediterranean: exhibition examining the influence of Ancient Greece on Picasso's work, placing approximately 200 works dating from 1906-1960 alongside Cycladic, Mycenaean, Greek, Iberian, Etruscan and Greco-Roman works; to May 18

THESSALONIKI

EXHIBITION
Yeni Gram/Old Archeological Museum Tel: 30-31-854317
● Hans Arp and Sophie Tauber-Arp: large-scale retrospective of work by the husband-and-wife team who played a leading role in some of the most important European avant-garde movements of this century, including Surrealism, Dada and Expressionism; to May 4

VENICE

EXHIBITION
Collezione Peggy Guggenheim Tel: 39-41-5206288
● George Grosz: The Berlin

Years: exhibition focusing on the years the German Expressionist painter and graphic artist George Grosz (1893-1959) spent in Berlin. Features some 20 oil paintings, 100 works on paper, notebooks, and other objects; to May 18

VIENNA

OPERA
Wiener Staatsoper Tel: 43-1-514442960
● Hérodiade: by Massenet. Conducted by Marcello Viotti. Soloists include Elaine Coelho, Agnes Baltsa and José Carreras; Apr 25

WASHINGTON

EXHIBITION
National Gallery of Art Tel: 1-202-7374215
● The Victorians: British Painting in the Reign of Queen Victoria (1837-1901): exhibition of 70 paintings highlighting the artistic achievement of British painters during the reign of Queen Victoria. Artists of the era bore witness to the energies and tensions of Victorian life, depicting the panorama of the social landscape. The exhibition includes works by Whistler, Sargent, Leighton, Turner, Madox Brown, Rossetti and Holman Hunt; to May 11

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Chancellor faces battle with opposition SPD

Kohl's tax reforms in trouble as talks fail

By Ralph Atkins in Bonn

German Chancellor Helmut Kohl's attempts to push through sweeping tax reforms were left floundering yesterday when talks with the opposition Social Democratic party collapsed.

The breakdown dashed hopes of a rapid agreement on tax strategy which would boost investment in a still-sluggish economy.

It also highlighted Mr Kohl's reliance on support from the SPD, which dominates the Bundestag, the German parliament's second chamber.

Mr Kohl's plans to overhaul Germany's inequitable tax system now face protracted parliamentary battles this summer and autumn which will almost certainly result in substantial modifications.

The German chambers of industry and commerce described the collapse of the talks as a "shock" for investors and "almost fatal" at this

stage in the economic cycle, when the first signs of a pick-up in investment are emerging.

The chances of an early cross-party deal for associated plans to reform Germany's increasingly expensive pay-as-you-go pension system now look remote.

Bonn set out its tax proposals for 1998 in January, envisaging reductions worth a net DM50bn (€14.4bn) a year.

The SPD had accepted the case for some reductions - particularly in the starting rate of income tax - and even called for tax-cutting measures to be added to proposals already in the pipeline for 1998.

But insurmountable political differences quickly emerged over government proposals to cut the top rate of tax from 53 per cent to 49 per cent.

A rift emerged over the SPD's focus on short-term cuts in social security payments deducted from wage packets. The two sides were also split

over Bonn's desire to secure sweeping net tax reductions in the longer term, to improve international competitiveness.

As the disputes flared yesterday, Mr Theo Waigel, finance minister, complained that the SPD was fixated on "redistributive thinking" and not with necessary structural reform.

The government's tax legislation goes to the Bundestag tomorrow and is expected to be agreed by the lower house of parliament on June 27.

It will then go to the Bundestag - representing the Länder, or states - but the parliamentary mediation committee will almost certainly be called on to resolve the dispute.

Meanwhile, the SPD is preparing its own legislative proposals which would cut social security contributions and lead to modest net tax cuts of DM7bn-DM10bn.

The dispute could drag on into next year and the run-up to federal elections in autumn 1998.

Fujimori celebrates release of embassy hostages

By Sally Bowen in Lima and William Dawkins in Tokyo

President Alberto Fujimori of Peru toured the wreckage of the Japanese ambassador's residence in Lima yesterday to celebrate the success of his troops in freeing 71 of 72 hostages held by left-wing guerrillas.

The bodies of 14 dead rebels remained inside the building where they died in a surprise assault as they played soccer. The bloody end of the 18-week siege brought a widespread sense of relief but it was mingled with grief and the first sign of retributions.

At an emotional press conference, the three members of the guarantor commission which had striven for weeks to achieve a peaceful solution were visibly distressed.

Archbishop Juan Luis Cipriani, the Vatican's representative, wept after reading a brief formal communiqué. He begged God's mercy on the souls of those who had perished and pardon for Peru.

President Gonzalo Sanchez de Lozada, of Bolivia, whose ambassador to Peru was the only remaining hostage who was neither Peruvian nor Japanese, reflected sombrely that the assault had been "a highly risky operation which fortunately had a happy outcome".

In Geneva, an International Red Cross spokesman expressed relief at the release of the hostages but "deplored" the loss of life.

Most Peruvians viewed the violent outcome as inevitable. Mr Jorge Santistevan, Peru's "defender of the people" - a sort of ombudsman - said the hardening posture assumed by the Tupac Amaru (MRTA) guerrillas in restricting medical visits "had changed the panorama and made the use of force justified". While lamenting the loss of life, he considered the result "positive".

The Peruvian government obviously agrees. Armed forces chief General Herrozo Rios and intelligence chief Mr Vladimir Montesinos - the latter almost never seen in public - were on the scene to inspect the residence and congratulate the special forces commandos at breakfast-time yesterday. For the moment, public criticism of the security forces and the intelligence services is silenced.

Business leaders in Japan also joined the applause, in a break with their normal stance of seeking a peaceful solution to such crises at almost any cost. The raid was unavoidable, said Mr Kosaku Inaba, chairman of the Japan chamber of commerce and industry.

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Editorial comment, Page 15

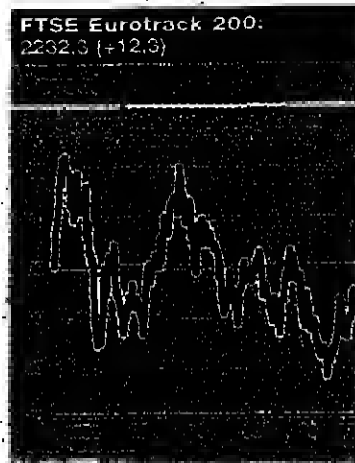
THE LEX COLUMN

Philips lights up

First there were profit warnings, but Mr Coen Botma, Philips's new president, is now bringing in profits. Consumer electronics, the group's principal problem area, showed a F125m (£13.6m) turnaround in the first quarter of 1997. True, it is no longer consolidating profits from loss-making Grundig and it has closed a US domestic appliance business. Together these account for over F110m of the difference. Nonetheless, strict working capital control and a harder line on product development is feeding into profits. No wonder investors were pleased with the results.

Of course, Philips has been here before. It returned from the brink in the early 1990s, only to continue stumbling behind lower-cost, more nimble competitors. Sales growth remains low, and pricing pressure is intense, particularly in Europe - component division prices are almost 30 per cent lower than last year. Moreover, with a stronger dollar - it has significant dollar revenues and European costs - and vast store of restructuring provisions, profitability could only improve.

But Mr Botma is undoubtedly shaking things up. And with shares trading at 10 times forecast 1997 earnings, the shares should go higher if he continues grinding out costs and stripping out non-core businesses. After all, once consumer electronics is on a sounder footing, he has promised to look at a group structure that has put Philips shares at a substantial discount to break-up value.



next few years, it starts from a low base - currently, just 16 per cent of operating income.

For another, Repsol's aggressive ambitions are in themselves unimpressive. Presumably they will require a continuation of the company's recent buying spree. And in the oil industry's current mood such acquisitions carry hefty price tags. Repsol's recent deals in Latin America are a case in point: while the strategic logic has been defensible, the prices have been full. Scrambling to buy growth abroad may be an understandable response to beamed-in positions at home, but this is a process in which shareholders' interests have too often come unstuck.

Fund management

Repsol

It is just as well that Spaniards are falling over themselves to participate in the retail side of the latest Repsol offering, because international investors are unlikely to be so ravenous. The shares do not even look terribly cheaply moved, having been dumped in favour of rivals with better records. It has more than 10 years of cashflow. Ah yes, say enthusiasts, but Repsol is hoping for dramatic improvements in both over the next few years. Yet such talk needs to be interpreted with care.

For one thing, Repsol's businesses remain unattractively weighted towards the downstream. Its dominant positions in Spanish petrol marketing and gas supply are almost regulated utilities, deserving cautious ratings despite the strength of underlying demand. And although the upstream business should grow strongly over the

what should you do with a persistently underperforming fund manager? Maybe, if data from WM are to be believed, you should keep the fund manager on. Counter-intuitive perhaps but true: where apparently lousy fund managers have been dumped in favour of rivals with better records, it has more often than not been a mistake. Even worse, changing managers typically has a material cost.

Great news for second-rate fund managers? Not really. The lesson of the WM data is not so much that one fund manager is as good as any other - more that an ability persistently to outperform is extremely difficult to spot. WM's findings do not show that exceptional investment skill does not exist - more likely, the genuinely outstanding managers are swamped in the averages - but they do suggest that

strong past performance is not a reliable guide.

Some trustees and their advisers will not care, lavishly trusting in their ability to pick quality never-theless. But what of the fed-up trustees who are persuaded that trying to select a new fund manager is a mine's game? The rational answer, surely, is not to stick stubbornly with an underperformer in the hope of improvement, but to shift to an indexed fund manager instead. To be fair, British active managers have gained ground on their indexed rivals of late. But there remains little persuasive evidence that they can consistently beat the index as a group.

Derivatives

Growth in the use of derivatives has far outstripped the ability of regulators to police them. And when they go wrong, the results range from the painful, as at NatWest recently, to downright disastrous, as at Barings and Orange County. Yesterday's proposals from the UK's Accounting Standards Board are a belated attempt to catch up.

In the interests of speed, the ASB is concentrating on proper disclosure. Listed companies will have to start detailing in their accounts the number and types of instruments, like options and swaps, they use. They will also be required to give a profile of their loans, showing the average interest rate paid and the currency mix. Second, management will have to describe their use of derivatives in general terms. While such positions can change rapidly, this should at least provide a broad guide to the kinds of risks investors are letting themselves in for.

On both these counts, the UK is behind the US, Canada and the International Accounting Standards Committee, all of which have disclosure standards in place. What nobody has yet tackled successfully is the trickier issue of how to measure the value of derivatives. The most helpful approach would be to mark them to market. But to remain consistent, this would have to be extended to conventional loans, making a mess of balance sheets and raising hackles in industry and the accounting profession. A standard on that subject is unlikely to emerge this century.

Additional Lex comment on Bank of Scotland, Page 22

Seoul to relieve 'bad banks' hit by \$13.5bn of risky loans

By John Burton in Seoul

South Korea is to establish a "bad bank" system to prevent its commercial banks collapsing from a growing number of non-performing loans.

The finance ministry's policy, announced yesterday, was adopted over other proposals to save the troubled banking sector, including bank mergers or permitting industrial groups to own banks.

The ministry estimated that Korean banks have had loans of \$13.5bn, or 41 per cent of total lending, mainly to the over-extended industrial sector. Other estimates put the figure at twice that amount.

The government's Korea Asset Management Corporation (KAMC) will take over troubled assets from the banks and sell them in an effort to clean up their balance sheets.

A similar system has been used in the US, Japan and Sweden to help save banks that had become overexposed as a result of a collapse in the property market.

An economic slowdown this year has made it difficult for Korea's highly geared conglomerates to service their debts. The Hanbo and Sammi steel groups have collapsed and others are threatened.

The sharp rise in corporate bankruptcies and subsequent increase in non-performing loans have raised overseas borrowing rates for Korean banks and threatened to make some of them technically insolvent.

The KAMC will set up a fund of Wn1,500bn (\$1.68bn), financed by bank contributions, bond issues and overseas borrowing, to buy bad loans at a discount from the banks over the next five years.

It will collect commissions from the banks for disposing of property that serves as collateral for an estimated 90 per cent of the loans.

In addition, the agency is expected to help save troubled corporate borrowers by selling their property assets.

The KAMC will help conduct credit risk analysis for the banks, which largely lack this skill after years as passive agents for government-directed funding decisions to industry.

Although the new policy is expected to stabilise recent turmoil, it represents a retreat from government statements that it would allow uncompetitive companies to fail.

But finance officials said the priority was to strengthen the banking and financial sector as Korea prepares to open it to increased foreign competition from next year.

Italy dismay Saks earnings warning

Continued from Page 1

after the first leaked report that Italy would not meet the deficit criterion. He had assured Mr Prodi the forecasts were only a technical exercise.

The Commission inserted a footnote at the request of Mr Mario Monti, Italian commissioner for the single market. It said Italy could still reach the 3 per cent target in 1997 "if the budget measures already taken have full effectiveness...".

Continued from Page 1

prices at or near 52-week lows yesterday.

Saks also announced it was planning a \$290m cash-and-stock bid for Barney's, the luxury New York-based retailer that has been in chapter 11 bankruptcy protection since last year.

The bid has been approved by Itecan, the Japanese department store group which formed a partnership with

Barney's and is one of the company's biggest creditors. But it faces opposition from the unsecured creditors, who would recover only 20 cents of every dollar they are owed.

Saks' bid is \$50m higher than an offer made by Dickson Concepts, the Hong Kong based retailer that controls Harvey Nichols, the fashionable London department store.

Nelmar Marcus, another US luxury retailer, is also believed to be interested.

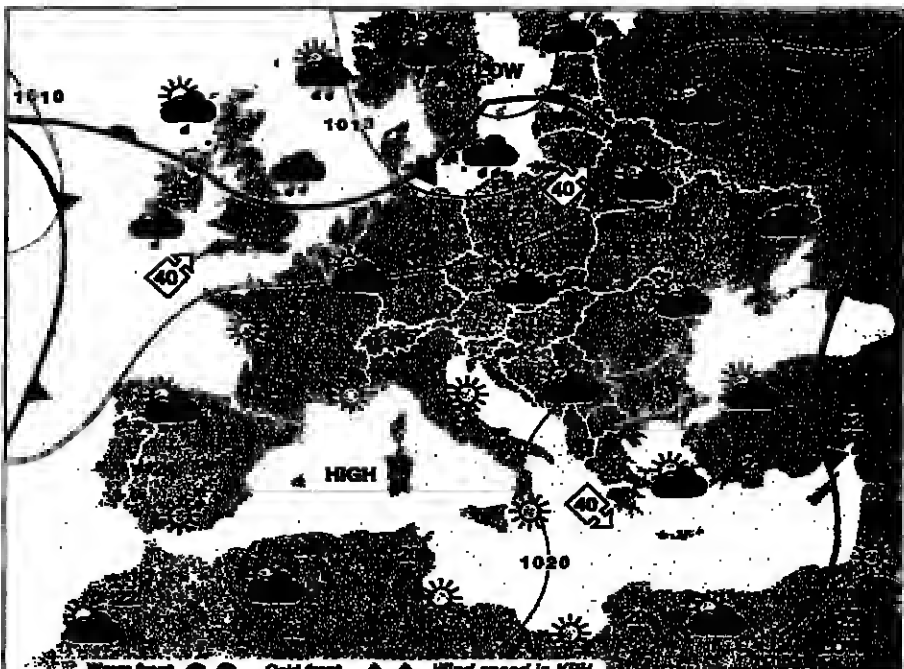
FT WEATHER GUIDE

Europe today

Southern Scandinavia will have heavy rain. The associated front will bring cloud and rain to most of Ireland, central parts of the British Isles, northern areas of the Benelux and Germany. The Iberian peninsula will be mainly sunny and warm, although the Portuguese coast will have rain in the afternoon. Most of Poland and Belarus will be dry with bright sunny spells and slightly lower temperatures. The southern Balkans will be cloudy with patchy rain. A front will bring heavy thunder showers to Turkey. The Middle East will be hot.

Five-day forecast

High pressure will bring fine conditions to the central Mediterranean and the Balkans during the weekend. North-western Europe will gradually turn milder, but may have some showers.



TODAY'S TEMPERATURES

Location	Temperature	Location	Temperature	Location	Temperature	Location	Temperature
Abu Dhabi	28	Cardiff	14	Faro	23	Madrid	17
Accra	28	Chennai	20	Frankfurt	17	Malaga	18
Algiers	28	Cologne	12	Glasgow	12	Mannheim	13
Amsterdam	12	Dallas	25	Hamburg	10	Melbourne	19
Athens	20	Dubai	28	Heidelberg	9	Perth	24
Bahia	24	Dubai	28	Hong Kong	27	Singapore	28
Bangkok	28	Dubai	28	London	17	Sydney	27
Bombay	28	Dubai	28	Los Angeles	21	Taipei	27
Buenos Aires	21	Dubai	28	Manila	27	Tokyo	27
Buenos Aires	21	Dubai	28	Moscow	12	Toronto	12
Buenos Aires	21	Dubai	28	Mumbai	27	Vancouver	15
Buenos Aires	21	Dubai	28	Nairobi	27	Verona	18
Buenos Aires	21	Dubai	28	Paris	17	Vienna	18
Buenos Aires	21	Dubai	28	Rio de Janeiro	27	Wellington	12
Buenos Aires	21	Dubai	28	Sao Paulo	27	Winnipeg	18
Buenos Aires	21	Dubai	28	Seoul	27	Zurich	15
Buenos Aires	21	Dubai	28	Stockholm	18		

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2 GLOBAL FUND MANAGEMENT

DERIVATIVES • by George Graham

Complex instruments help boost yields

The securities market has been characterised by new issuers and new currencies

In their search for higher yields, investors have shown interest in complex financial instruments and peripheral securities since the beginning of 1995.

Total net issues of international securities surged from \$313bn in 1995 to \$512.4bn last year, according to the Bank for International Settlements in Basel. But within that total, the BIS said, the market was characterised by new issuers and new currencies, including

the first issues in Argentine pesos, Croatian kunas and Icelandic kronur.

Even more marked, however, was the use of elaborately structured deals.

"Indeed, the bulk of international securities launched in the fourth quarter of 1996 involved either some form of asset repackaging or the use of derivative features," the BIS says.

In exchange for attractive margins over benchmark rates, investors were willing to accept optional or equity-like features such as calls or step-ups which increased their overall risk.

One preference share issue in December combined call, step-up, perpetual and non-cumulative clauses.

For institutional investors, structured and derivative instruments have traditionally been used with caution. While derivatives may be used to hedge foreign exchange exposure on overseas bond or equity portfolios, many pension fund trustees place limits on the use of "complex instruments" such as futures and options.

In the UK, a 1996 survey by Greenwich Associates, the consultancy, showed that 8 per cent of pension funds were precluded by their trust deeds from the use of derivatives.

Bad experiences in the US with complex structures, which were inappropriately marketed, showed the dan-

ger that a derivative which appeared to be a cautious hedging instrument could introduce an unacceptable degree of leverage.

Those memories have faded, but investors have been reminded of the leeway for mispricing instruments such as caps and floors by recent problems at NatWest Markets, where errors in the options trading book left a \$50m hole.

For the BIS in Basel, the appetite for higher yields raises important issues.

"With recent international debt issues incorporating increasingly complex derivative features, it can be asked whether the associated risk and return characteristics are adequately appreciated

by investors. The distinction faced by rating agencies in evaluating such structures and the reduced market liquidity of the underlying issues provide some indication of the extent of the problems," the BIS said in a recent report.

In spite of this cautionary note, institutional investors have become more open to the use of derivatives, both debt and equity, as a tool for obtaining more efficient management of their portfolios.

Tactical asset allocation overlays, in which index futures are used to change a fund's overall exposure to certain classes of asset without having to sell the underlying shares or bonds it

holds in its portfolio, has started to make headway in the UK.

Last year, First Quadrant, a Pasadena-based tactical asset allocation manager, won mandates from the John Lewis Partnership pension fund and the £2.5bn Merchant Navy Officers Pension Fund.

Meanwhile, State Street, the global custodian and quantitative fund manager, started providing a tactical asset allocation futures overlay of £480m of Cadbury Schweppes pension fund assets.

While such futures overlays are still regarded with suspicion by many managers, who question whether they really add value, some

active equity managers welcome the technique because it leaves them to get on with what they do best.

"The great advantage is that it doesn't interfere with what the underlying manager does. His job is to generate excess returns by stock selection, and one of the worst things you can do is to keep taking money away from him when you decide you want less exposure to his market," says Mr Bill Goodsell, managing director of London operations for First Quadrant.

The use of more sophisticated derivative structures is also popular with securities houses, who see opportunities to generate higher returns than on basic bro-

king, and to cement relationships with their clients' top managements.

"If we can be involved where our clients are using equity derivatives to rebalance their portfolios, it positions us with the chief investment officer or the finance director, rather than with the traders. It's about restructuring the portfolio rather than going long of this or short of that, which tends to be a decision for the trader," says Mr Martin Owen, chief executive of NewWest Markets.

But the BIS's warning about the need for proper understanding of the risk characteristics of any structured transaction should be ringing in managers' ears.

GLOBAL CUSTODY • by Katy Massey

Leaner, fitter and more aggressive

Fund managers have more choice when allocating investment support activities

Custody is a highly competitive business. There has been intense consolidation, which has seen many financial institutions quit the industry.

The process is continuing. In late February, Montreal Trust and Scotia Bank sold its custody businesses to Royal Bank of Canada, boosting Royal Bank's custody assets to nearly US\$900bn. This puts Royal Bank in the top 10 of custodian banks but its custody assets fall well short of the \$3,000bn held by each of the top three.

In spite of the huge sums held by the biggest custodians, the battle to attract fund managers' assets is as intense as ever.

Those institutions which have survived consolidation are running leaner and fitter operations and are seeking new mandates more aggressively than ever. As a result, fund managers have more choice about who provides their investment support activities.

Asset management houses such as Scottish Widows have found that the increasing complexity of global investment has made it inefficient for them to run the non-investment aspects of their businesses themselves.

There are a range of solutions on offer. Scottish Widows appointed Edinburgh-based WM to service every aspect of its £22bn portfolio, except the investment decisions. The company's man-

agers now input their trading decisions directly to the WM system. These are matched to brokers' contracts and sent to the custodian. The custodian re-issues the reconciled instructions, which WM consolidates into investment accounts. WM can even measure fund performance and report to investors.

Custodians are increasingly including investment accounting and performance measurement in the range of services they offer.

Bringing the custody businesses up to date has meant huge investment in technology to automate the settlement of trades and movement of assets. Automating these processes, which used to be repetitive and paper-dominated tasks, means that additional volumes can be absorbed with little increase in costs. It also means that custodians can offer more sophisticated services.

Custodians are seeking to achieve huge economies of scale to pay for their spending on information technology. In the race to attract fund managers they are starting to offer the kind of activities traditionally carried out by specialist firms. These value-added services, such as valuations, client reporting and investment accounting, can provide extra revenue as fees for these more complex tasks are higher than for straightforward safe-keeping.

There are advantages to this arrangement. It removes the need for fund managers to maintain multiple relationships. A fund manager may have a few custodians, an administrator and several brokers. Until recently, a medium-sized investment

management company may have used up to five or six custodians. This model is increasingly being refined.

"More and more functions are being shifted on to the custodian," says Mr Paul Malloy, managing director at Chase Manhattan Bank.

Mr Dan Wywoda, head of global custody and trust at Mellon Bank, agrees. Mellon is expanding the scope of its operation to accommodate these functions.

"Fund managers run a huge range of different vehicles and we aim to provide the full range of services they require, not only custody but fund accounting, client correspondence and transfer agency."

In expanding the range of services they offer, custodians are becoming more choosy about the new business they acquire. They are looking for broadly diversified clients as opposed to static long-term single-market investments. "We want clients who invest in multiple markets and/or who are based in multiple locations," says Mr Malloy.

Specialist fund administration services point out that their businesses are very different from that of custodians and it is easy to exaggerate the synergy between their activities.

Mr Tony Solway sees the problem from both the fund managers' and the support service providers' point of view. He is in charge of the administration for Henderson's fund management activities and is also a director of Henderson Administration, which administers £25bn on behalf of about 50 fund management clients.

Mr Solway says the administration business is itself



Dan Wywoda: Mellon is expanding the scope of its operations

quite diverse and many fund managers choose administration on the basis of a firm's experience of a particular vehicle. But he adds: "Regulatory and economic pressures mean that more, smaller fund managers are looking to outsource everything to one organisation. They want someone to own the process."

He thinks it unlikely, however, that custodians will be able to step in and attract fund managers on the basis of offering a one-stop shop. "Custody depends on global coverage. Investment in technology and economies of scale, because when a custodian settles trades it tends to be a uniform process. In administration there are economies of scale but they are not great. The detailed accounting rules and regulations vary enormously between, say, investment funds and unit trusts," says Mr Solway.

Henderson Administration has found that the solutions it offers managers are becoming more complex, not less, and will become even more difficult for custodians to replicate. "As the world shrinks we are creating many more individual solutions for clients. For instance, we may arrange for funds which are domiciled in

Japan to be administered in Luxembourg for tax or regulatory reasons."

Undeterred, Mellon has hired a new chief executive for its fund administration business. Mr Tony Shearer is charged with more closely integrating the activities of Mellon's custody and fund administration services.

The custodian has also acquired Buck Consultants, a New York-based consultant which provides pension, health and welfare actuarial services, as well as consulting and administrative services to pension plan sponsors and corporations.

Mr Solway, while acknowledging that custodians moving into the administration area might pose a threat, insists that the role of the custodian and the role of the administrator are likely to remain discreet.

"We have good complementary relationships with custodians, which makes the most of their strengths and of ours," he says.

Mr Malloy, however, thinks that operations like Chase Manhattan's have the edge. "We are the natural winners of this argument because we are already sitting on the assets,"

Katy Massey is editor of *Clearing and Settlement magazine*.

INDICES • by Barry Riley

New benchmarks set style for managers

It is difficult to imagine that markets existed before there were indices

What was the capital gain on the UK equity market last year? Well, the FTSE 100 index and the FTSE All-Share Index went up 11.6 per cent and 11.7 per cent respectively. That looks close enough. But the FT 30 Index climbed only 4.6 per cent.

No wonder that years ago British unit trusts loved to compare their performance against the 30-share, but were eventually told not to.

Once you get into the area of sector and style indices the discrepancies can widen further. Unusually, the FTSE SmallCap Index performed much in line with the broader market last year, recording a capital gain of 12.4 per cent. But the FTSE 300 Lower Yield Index rose 16.5 per cent compared with 6.9 per cent for its Higher Yield twin.

Even allowing for the extra income, the Lower Yield Index - a simple kind of style index heavily influenced by growth stocks - outperformed by more than 6 percentage points in 1996. The original stock market indices - such as the Dow Jones Average, started in 1886, and the FT 30, which appeared in 1935 - were designed to reflect the markets as a whole, although for reasons of easy calculation they were limited to about 30 blue-chip constituents.

Computer power has made it possible to refine the concepts. Some indices have become much broader - the All-Share embraces 96.7 per cent of UK market capitalisation. But others have become narrower, the most focused among the FTSE family being the FTSE AIM Index, covering 0.5 per cent of overall market value.

Specialist indices have been created to provide benchmarks for many differ-

ent styles of portfolios. Indices also provide the framework within which derivative-based products can be created, ranging from futures contracts to longer-term index-linked mutual funds, or stock market-linked bonds which offer varying levels of participation in capital appreciation by equities.

The original indices were run cheaply by newspapers, banks or stock exchanges as loss-leading promotional devices. Now there is money to be made. This was shown by the takeover of the Capital International World Index series by Morgan Stanley a few years ago, and more recently by the establishment in London of FTSE International, a Financial Times and London Stock Exchange joint venture.

In the 1980s the most active field of development was global equity indices, with the FT launching a World Index in collaboration with Goldman Sachs and, more recently, Standard & Poor's. This created an alternative to the longer-established MSCI World Index.

However, it is difficult to assess the performance of a specialist manager - such as a smallcap growth or large company value manager - against a general index such as the S & P 500. In different market conditions there will be variations in return which do not reflect the skill of the manager.

Therefore style indices have been launched, especially in the US - such as the Russell 2000 Small Growth Index - to provide more precise benchmarks. Alternatively, plan sponsors can use style indices to help them judge if their specialist managers are following the styles they profess, or drifting into alternatives.

Such deviation from mandates can arise either out of incompetence or through a surreptitious search for extra performance at an unfavourable time of their

particular cycle. This kind of illicit style rotation is much frowned on by consultants in the US.

Independence International Associates of Boston has extended the principle of style indices internationally, splitting about 20 country indices into value and growth sub-indices on the basis of price to book ratios. The original idea was to find straightforward ways of outperforming. Indeed, most of the markets show substantial historical performance by value stocks. Mr David Unstead of IIA warns, however, that style performance can be cyclical and exposures may need to be managed carefully.

Indeed, in the US domestic market there is much discussion of how institutions such as pension funds can use style management to improve risk-adjusted returns. There is an obscure debate about whether pension plans should actively manage their style exposures on a cyclical basis, or should remain style-neutral in aggregate.

In the 1990s there have been significant developments in the area of global bond indices. The leaders being the JP Morgan Global Government Bond Index, and a similar series produced by Salomon Brothers.

Because of the difficulty in separating income and capital these are constructed as roll-up indices and provide the framework for a rapidly growing industry of global bond management. Recently this has extended into higher risk fringe markets, with Italy showing the best dollar returns last year among developed economies, but being outpaced by the 34 per cent return on the J.P. Morgan Emerging Markets Bond Index.

It is hard to imagine that markets existed before there were indices. The nightmare for the future, perhaps, is that if the index-tracker has their way there will be indices but no markets.

INFORMATION • by Paul Taylor

Systems to tidy up the clutter

Data suppliers have built their reputations in particular market segments

Global portfolio managers are increasingly reliant on systems that enable them to find, manage and sift through the torrents of electronic information which cross their desks.

They can choose between a handful of big information providers - such as Reuters, the world's leading financial information vendor, Dow Jones Telerate and Bloomberg - or dozens of market specialists offering niche services.

The market for financial data is expected to grow from \$6.5bn last year to \$8.5bn by the end of the decade. But competition is fierce and some of the established companies are struggling to maintain growth.

Financial information vendors have tended to build their reputations on expertise in particular market segments. Reuters has dominated the market for foreign exchange and equity prices. Telerate terminals have been essential for those tracking US government bonds and Bloomberg has provided exhaustive analysis of fixed-income securities.

More recently specialists

such as First Call Research Direct, part of Thomson Financial Services, have started to carve out other niches. Research Direct provides a full text electronic equity research service based on material supplied by more than 100 brokerage firms, of which 20 are based in Europe. The service, which is also available on the Internet, allows clients to obtain the original full text of research reports, including charts and graphs in colour.

This proliferation of service suppliers, many of whom insisted on using their own proprietary terminals, created a battle for space on the desk top. Reuters was the first financial information supplier to address the issue of desktop clutter. It started allowing other companies to display their data on its terminals in 1988.

Since then so-called "open systems" - mostly based on data feeds to standard personal computers running Microsoft Windows - have become the norm. This has enabled many fund managers to replace multiple proprietary terminals with a single PC capable of displaying data from a number of sources, including a new group of suppliers whose services are built around the Internet.

One result of the growth of

networking and intranets - internal company networks based on Internet technology standards - is that competition between vendors has started to shift from the desktop to the servers - the computers which sit at the heart of networks and distribute data to desktop PCs.

Their marketing, once directed at individuals, is moving towards corporate decision makers.

Content, particularly exclusive content, has become increasingly critical in this new battleground. Telerate insists that customers buy its market data if they want access to the news service from its sister company Dow Jones. Bloomberg promotes its database of 2m bonds and other fixed-income securities, more than double its nearest competitor.

Meanwhile, the other big vendors are following Bloomberg's example in constructing historical databases which allow fund managers to analyse past performance. This growing demand for consolidated historical data is reflected in Primark's decision to launch the TopicQ Analyst service in February after its acquisition of UK-based IGV in October.

In addition to TopicQ's existing real-time price information, the new module provides price and accounts his-

tory on UK listed companies, unit trusts and investment trusts, with detailed historical data covering UK and international indices, commodities and fundamental economic indicators.

Mr David Taylor, managing director of Datastream and ICV said: "We are confident that the combination of TopicQ with the quality Datastream data, including nearly 30 years' history and extensive fundamental data, represents an attractive proposition for equity professionals looking for immediate access to historic performance and fundamentals to support investment decisions."

Primark, which is snapping at the heels of the traditional financial data vendors, is trying to add value and create exclusive content by compiling comparative international corporate data. The group employs 150 staff in Ireland and India to restate company reports according to international accounting standards, so that fund managers can make valid cross-border comparisons.

As investment banks and fund managers become more global in their approach, the ability to compare different markets on the same screen becomes increasingly valuable. Another way for data vendors to command a premium price for their services

is to bring together information from different markets on the same screen - for example, by displaying bond and foreign exchange markets side by side and allowing on-screen calculations involving both sets of figures.

Such on-screen consolidation moves are matched by growing signs of consolidation among some of the service suppliers themselves. Aside from the ICV acquisition, Primark has acquired two other niche companies in the past six months. Similarly Welsh Carson Anderson & Stowe, a New York investment firm, is building a full-service vendor around Bridge Information Systems by acquiring services such as Knight Ridder Financial.

Stronger competition, for the established vendors of financial data, coupled with the emergence of new providers satisfying particular customer demands, should ensure that the market for these services remains dynamic.

Coupled with the growing impact of the Internet as a low-cost delivery channel for information, these factors are likely to ensure that the purchasers and users of real-time and historical market data will emerge as the main beneficiaries of the current changes in the market for the supply of financial information.

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4 GLOBAL FUND MANAGEMENT

OFFSHORE • by William Essex

Greater freedom to 'get on with it'

One offshore regulator described his job as "ring-fencing the playground".

When fund managers go offshore, they find themselves operating in a very different regulatory environment.

One offshore regulator described his job as "ring-fencing the playground. You only allow in the best people, but then you let them get on with it."

Freedom to get on with it is the first thing that attracts fund managers to offshore centres. Offshore retail and institutional funds have greater flexibility than onshore collective investments. They can "gear" themselves by borrowing to invest, they can invest in a wider range of instruments, and – a particular advantage frequently cited – they can go more completely liquid in a falling market.

Offshore funds are at once adventurous and defensive. For some offshore fund managers, the

main restriction is what is allowed in the "onshore" markets in which their funds will be marketed.

Another reason for going offshore is the ability to attract international business. Mr Martin Dryden, managing director of Gartmore Fund Managers International and chairman of the Jersey Fund Managers Association, says: "If you have an international company with employees who are mobile throughout the world, they are going to want their pension and investment arrangements in a neutral territory, where moving from one country to another is not going to have a significant effect on their tax position."

He compares the UK's "extremely complicated tax rules" with the "fiscal transparency" of offshore centres.

With such freedom and flexibility, the question that arises concerns the quality of the ring-fencing. Freedom – in the sense of less-than-vigilant supervision – has not gained itself a good press recently. Various financial scandals last year had the failure of

controls in common, albeit at corporate rather than official level.

The offshore world also has its scandals, of which the most enduring in the public consciousness are the Barlow Clowes affair, which afflicted Gibraltar, and BCCI, which involved Luxembourg and London. Further afield, several Caribbean centres were implicated in money-laundering scandals in the eighties.

Offshore regulators are quick to point out that all their scandals are much further in the past than the onshore scandals of last year, and that the offshore world has changed since they occurred.

Mr Martin Harrison, managing director at Global Asset Management, agrees. "What is said," he says, "is that the term offshore has come to suggest not quite as fresh as one likes one's fish. If you look at the record of the companies selling offshore funds, you could argue that there has been less scandal offshore than onshore. Certainly, there has been none offshore in the unit-trust industry."

GAM's offshore funds are regis-

tered in the British Virgin Islands – and its UKETS in Dublin.

"Some people seem to think of the more exotic centres as not respectable, but I certainly don't think that's justified," says Mr Harrison. "Of course, you can find some centres that are less well regulated than others, but I think the emphasis should be on the companies offering the products rather than the centres themselves."

There is certainly an argument that respectability is a selling point for an offshore centre, and therefore something to nurture. No company will wish to associate itself with a centre where its reputation might be tarnished by association. Another point frequently made by offshore regulators is that, as one put it, "when a problem occurs, we're so small that we don't have the manpower to set up a committee. We just have to solve it."

Offshore centres are small enough to exclude companies, and they have the regulatory advantage that they are small enough for efficient regulation to be nec-

essary for their survival.

Such dependence on offshore finance is taken to an extreme in the Caribbean, where the British dependent territories were re-established as offshore centres, in the post-scandal late 80s, by the UK's Overseas Development Agency.

The agency took the view that funding the development of respectable offshore finance would be the most effective form of government aid. Regulation is now provided by the Foreign Office, "although we probably wouldn't have without the Treasury," says Mr Neil Johnson of the Foreign Office.

"Territories like the Cayman Islands that can afford to do their own recruitment have the option of doing so," he says.

What is not respectable about many offshore centres is their past. "Questions of respectability," says Martin Dryden, "are an overhang from the days when people did go offshore to avoid tax, but the focus of that going on nowadays is much more about tax efficiency and avoiding

complications where they are not necessary."

Offshore centres also offer tax incentives to arriving companies, and a light burden of corporate and individual tax as well as fiscal transparency. These advantages, however, are not stressed – too much talk about tax brings to mind the old and unwanted label, tax haven. Warning to his theme that offshore centres are at least as respectable as onshore centres, Mr Harrison turns the question on its head. "The UK is regarded as a very respectable location. But it has had regulations – and still has some – which are thoroughly old-fashioned."

"Now the regulations have been modernised, and we can launch open-ended investment companies. We can offer single pricing, different currency classes, different charging structures. But fund managers have been able to do that in Dublin for years."

"Many fund management companies have set up offshore just to get a more modern rulebook. And there's absolutely no reason why they should ever come back."

PERFORMANCE MEASUREMENT • by William Lewis

End is in sight for prolonged disputes

All sides are now being pushed to standardise performance measurement

The long-running disputes between fund managers in the US, UK and Europe that have dogged the performance measurement industry for years could soon end.

Several years ago concerns centred on the use, relevance and accuracy of the various performance statistics made available to trustees, fund managers, consultants and investors.

Performance measures received a bad name, partly because of claims by some fund management firms that they had outperformed some index over some period. Scams included putting forward so-called "typical" portfolios as representative of

clients' actual experiences when in reality they were carefully selected.

Inquiries were set up on both sides of the Atlantic and in 1993 the Association for Investment Management and Research (AIMR), a US body, published its performance presentation standards. This move followed closely on the introduction of a voluntary pension fund investment performance measurement code in the UK, backed by the National Association of Pension Funds, the Association of British Insurers and others.

The NAFF's guidelines called for fund managers to produce independent verification of their track records. In the UK, pension funds turn to the two independent performance measurers – CAPS and WM Company – to judge the records of their fund managers. Other organisations, particularly global

custodians such as Chase Manhattan Bank, are trying to break into the market in the UK and Europe.

In the US, however, investment managers report their own performance claims and have them audited. AIMR's code sets out detailed standards to ensure the accuracy of these figures but some UK pension funds have been concerned that the acceptance of US practices might dilute the UK industry's commitment to independent valuations, and the NAFF has been cautious about change.

Other fund managers see the lack of mutual recognition between the US and UK as one of the few remaining barriers to a free transatlantic market in investment management. The rapid expansion of global fund management appears to be pushing all sides to agree to standardise performance measurement.

Mutual recognition would allow UK and US investment managers to market their products in each other's country without adhering to two sets of guidelines. In February last year the NAFF issued an updated code for fund managers which reaffirmed the warning to them not to flatter their performance by picking and choosing the period over which it was measured. It also extended the rules to cover a broader swathe of the fund management industry.

At the same time the NAFF signalled its readiness to recognise US standards on



John Rogers (left): optimistic about reaching reciprocity. Charles Payne (centre): 'we want to be 100 per cent audited and transparent'. John Clump (right): targets set by pension funds are in many cases unrealistic.

the measurement of performance of investments. It said it would ask for UK certifications to be accepted in the US, but pledged not to give up the principle of independent verification of performance figures.

Talks between the NAFF's pension fund investment performance code monitoring group and AIMR now appear to be close to conclusion. An agreement on reciprocity could be signed later this year.

"We are optimistic that we can reach a reciprocity of standards," says Mr John Rogers of the NAFF.

The developments have been welcomed by US investment managers for whom compliance with special UK practices has imposed additional costs. UK fund man-

agement companies which tap the US for investors also say that they stand to benefit. "It will help UK managers in their hunt for US business," Mr Rogers says.

With a US-UK agreement looking increasingly likely, some are trying to move the focus on to developing a global standard. The European Analysts' Federation (EAF) set up a permanent commission on performance measurement with high hopes of developing a set of global standards by the end of 1996. It has been in talks with AIMR for some time and last month the NAFF joined the talks formally for the first time.

Ahead of the talks concluding, at least one UK fund management group is moving ahead with plans to

achieve AIMR verification. Mr Charles Payne, head of performance measurement at Gartmore, the fund management arm of National Westminster Bank, said that it was hoping to become the first major UK investment house to be AIMR verified.

"Our house view is that we see great benefits in both approaches," Mr Payne says. Gartmore is attempting to achieve level two verification, the highest AIMR level. "We as a house want to be 100 per cent audited and transparent," he says. "Everyone will be doing it in five years time."

With the traditional disputes about performance seemingly coming to a close, industry experts are warning of a potentially more serious problem.

Mr John Clump, chief executive of CAPS, says that the targets being set for fund managers by pension fund trustees are in many cases unrealistic.

The targets usually require managers to meet or exceed the industry median average performance, as measured by CAPS or WM, but Mr Clump warns that a majority of trustees could be disappointed in the years ahead.

"It is not so much the benchmarks themselves, but the degree of outperformance against the benchmarks that trustees seem to be putting in place," Mr Clump says. "There appears to be an inbuilt ratchet towards ensuring that trustee expectations will not be met," he says.

INVESTMENT CONSULTANTS • by William Lewis

Fantasy of 2002 may soon come true

Investment consultants will soon have to put in place global analysis facilities

Picture this: it is 2002 and Baken & Woodstock, one of five global firms of investment consultants, wins the contract to advise Shelled, a global oil and gas company, on investment strategy for the 100 staff pension schemes it sponsors around the world.

Mr Neil O'Hanlon, senior consultant at Baken & Woodstock, thinks back five years when another multinational company gave him a similar brief. He recommended that the company take on different fund managers in each region because he was not able to find one fund management group with strength in every main market.

The company commissioned two other investment consultants to advise on its pension funds in Mexico and South Africa because it was not convinced by Baken & Woodstock's pitch about being a truly global consultancy.

Five years on however, and things have changed considerably. The fund management industry has become truly global, dominated by five fund management groups which have investment operations in all the main markets. Baken & Woodstock has grown through alliances and merg-

ers to become the biggest investment consultancy in the world and Shelled is happy to have Baken & Woodstock as its only adviser.

Each of the three fund management groups short-listed for the beauty parade can offer Shelled an investment strategy, style and process which is consistent around the world, and each is financially strong enough to weather any regulatory scandals.

The winner is Danker Bank, which just two years before took over the last remaining independent UK fund management group, Marmalade Asset Management.

Shelled is particularly impressed by Danker's information technology, which will give its pension fund trustees around the world instant computer access to information about how their assets are being invested.

In the real world many consultants, whose job it is to analyse and recommend which fund management groups pension funds should take on, are convinced that the fantasy of 2002 may soon be true.

They believe that the trend of companies and fund management groups becoming global organisations will have to be matched by similar developments in investment consultancy.

In particular, consultants say that the recent state of takeovers involving fund management groups have created global organisations,



Neil O'Sullivan: 'we're going to see more global mandates'

the multinationals that have lots of pension fund assets across the world. They are very interested in consistent and high quality approaches to selecting managers across the world."

Another firm with clear global aspirations is William M Mercer, one of the world's biggest employee benefit and compensation firms, with 100 offices in 24 countries.

Mercer Investment Consulting, its investment advisory subsidiary, employs more than 200 professional staff and has annual revenues of more than £200m. Mercer is the biggest UK investment consultancy and has been making big efforts to grow its investment consultancy business elsewhere in Europe.

Mr Urwin says: "A number of our clients are globalising

and invest, pension fund assets from different parts of the world – are attracting "great interest" he says.

Mr O'Sullivan concedes, however, that consultants are still some way from being able routinely to recommend fund management groups for large global mandates.

Instead, consultants focus on recommending a preferred list of fund managers in each market. With the emergence of giant fund management groups, however, "we are going to see an increasing number of global mandates," he says.

Nevertheless, the strides consultancies such as Watson Wyatt, Bacon & Woodrow and William M Mercer have already made towards becoming global organisations appear to be already paying off.

Global Money Management, an industry newsletter, recently declared Watson Wyatt to have acted as advisers on the greatest number of publicly-known international mandates in 1996. It is the fifth consecutive time that it has come top of the GMM table. William M Mercer came second and Bacon & Woodrow fifth.

GMM reported that Watson Wyatt advised on the award of 27 mandates worth \$22.9bn, compared with 28 mandates worth \$2.6bn in 1995.

Mercer advised on 20 mandates worth \$2bn, compared with Bacon & Woodrow's four mandates worth \$1.5bn.



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CONSOLIDATED FIGURES

as of December 31, 1996
(Amounts in millions)

Shareholders' Equity and Minority Interests.....	Ptas. 313,081 (US \$ 2,385)
Customer Funds.....	Ptas. 3,622,040 (US \$ 27,591)
Total Assets Managed.....	Ptas. 4,538,232 (US \$ 34,570)
Loans and Discounts.....	Ptas. 2,221,408 (US \$ 16,922)
Net Income for the year.....	Ptas. 65,372 (US \$ 498)
Net Return on Average Equity (ROE).....	20.76%
Net Return on Average Total Assets (ROA).....	1.91%
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Number of branches.....	1,881

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RISK ASSESSMENT • by Katy Massey

Moves to pin down uncertainty

Fund managers are keen to measure the elements of risk in investments

The question of disclosing the inherent risk in investment portfolios has become more controversial.

Mr Philip Warland, director general of the Association of Unit Traders and Investment Funds (Autif), recently brought the issue to the attention of the UK investing public by discussing the possibility of risk disclosure in marketing material.

Autif is still considering whether to act, but the industry's response to Warland's comments has revealed the contentious nature of the issue among investment managers.

The fund management industry has absorbed a tremendous amount of research since the 1970s into how risk in the financial markets is best managed.

Standard risk measures for banks' trading environments have been adopted and applied in Bank for International Settlement rules and

Market	Index	Historic volatility (% p.a.)	Risk rating
Gold mines	MSCI Gold Mines	40	5
Hong Kong	MSCI Hong Kong	37	5
Pacific ex-Japan	FT/S&P World Pacific ex-Japan	34	4
Emerging markets	IFC Composite	30	4
US smaller companies	Nasdaq OTC	24	3
Japan	MSCI Japan	23	3
UK smaller companies	Hoare Govett smaller companies	23	3
European smaller companies	European Selected Opportunities	22	3
US	MSCI USA	20	3
UK	FTSE All-Share	19	2
Europe ex-UK	MSCI Europe ex-UK	18	2
World equities	MSCI World	18	2
World government bonds	Salomon weighted world bond	10	1
UK government bonds	Salomon UK government	10	1

European Community rules through the capital adequacy directive. Both these regimes regulate how much risk banks take. The discipline of risk management is a permanent feature of the trading environment and this has increased its influence in the fund management industry.

And it is a discipline, Mr Gary Smith, head of Gartmore Investment Management's investment risk consultancy, emphasises the academic basis of his work. Risk control for all managers concentrates on quantifying the degree of uncertainty in

investment decisions. Mr Smith aims to create a regime among Gartmore's managers which "allows enough flexibility without having too much risk".

The appetite for information about the amount of risk in investment products has been driven by mathematical research. "Fund managers, consultants and clients are much more quantitatively oriented. Five or six years ago a typical question would be: 'What are your returns on your European portfolio?' Now they will ask about the volatility of returns, asset allocation decisions - and want to know how the portfolio has behaved when these have been right, and when they have been wrong," says Mr Smith.

The result of research and client-driven demands to understand how an investment manager is earning his returns is that there are a plethora of risk measurements.

Standard deviation, which most investors have heard of, is perhaps the most commonly used measure of volatility. It is important because the variance in the value of assets, their volatility, is

how financial markets express uncertainty. Uncertainty is the definition of risk.

Standard deviation expresses the amount by which investment returns will deviate from their average. The figure is applicable for 66 per cent of the time. For instance, if between 1978 and 1991 the annual volatility of world bond markets was 10 per cent, it means an investor would expect the returns from the world bond markets to vary no more than plus or minus 10 per cent from their long-term average performance two out of three years.

The problems with this method are obvious. It is purely historical and assumes that investments will continue to behave as they have done in the past. But it has the strength of being widely used and simple to understand.

Gartmore rates the amount of risk in its funds according to the standard deviation of the markets they invest in.

A more sophisticated risk measure that is widely used by fund managers, is tracking error. This brings the principles of the most popular

technique to manage trading risk, value at risk (VAR), to bear on investment portfolios. Using mathematical models it produces, like VAR, a single figure to express the relationship of a portfolio's performance to an index of the market.

Tracking error uses a snapshot of a portfolio's current investments and so, unlike standard deviation, need not be purely historical. It also expresses the effect of a manager's style on performance as well as the amount of risk that he or she is taking relative to the rest of the market.

Tracking error can illustrate the relationship between the different characteristics of a portfolio and the uncertainty of its returns.

An index fund would have a tracking error of 0.5 per cent. The figure is this low because all the fund is doing is replicating market returns. A growth fund, investing in low-volatility stocks to produce steady returns, might have a tracking index of 3 per cent. A smaller companies fund, where a more aggressive management style is used with a high degree of discre-



Tim Guldemann: success may blind investors to risk

is an originator of RiskMetrics, the VAR-driven trading risk management system, and executive vice-president of Infinity Financial Technology, a risk management software company.

He points out that successful investors can suffer if they fail to recognise the amount of risk in their portfolios managed by third parties. "Good returns in the past may push fund managers to take bigger risks in the future," he says.

However, advanced risk management calculations are most likely to be applied by investment managers themselves, institutional investors and their advisers. Private investors are unlikely to have the mathematical skill and computing power. This means there is still no easy way for private investors to compare the risk of different companies' products. Although many managers have, like Gartmore, a proprietary risk-rating system, the language and techniques used are specific to individual institutions. Only a voluntary or regulatory code to standardise risk disclosure in marketing material will overcome this.

Investors must wait to see if Autif will grasp the nettle. *Ray Massey is editor of Clearing and Settlement Magazine.*

BACK OFFICE • by William Lewis

Still busy with their own housekeeping

The industry has been slow to divest itself of its peripheral activities

Fund managers are rarely short of views and one that they have stuck to fairly rigidly in recent years is the belief that companies should focus on what they are good at and either sell off - or more often buy in - the rest.

In a range of industries, such as car and food manufacturing, it is commonplace for companies to focus on core functions and buy in other services from specialist suppliers. But, until recently, as one UK company chairman puts it, in the fund management industry it has been a case of "do what I say, not what I do".

A fund manager's core function is meant to be analysing portfolios and selecting stocks, but consultants say that a majority of asset management groups in the UK and other European markets still do most of their own back office and other administrative work.

There has been a shift by several fund management groups over the past two years to contract out parts of their administration, leaving their fund managers to focus on investment decisions and portfolio management.

A series of outsourcing deals hit the headlines in the UK last year, most involving WM, the Edinburgh-based investment management information and administration specialist.

At the end of last year WM announced that it had been appointed by three fund management operations to manage parts of their investment portfolios. Earlier in the year Scottish Widows, the life assurance company, said it had agreed to contract out the administration of its £22bn portfolio to WM.

Prudential Portfolio Managers announced that as part of outsourcing the custody of its £45bn portfolio to Midland Bank and Mellon Trust, Premier Administration, a subsidiary of Mellon Trust, would be responsible for the pricing of PPM's £2.1bn of unit trusts. Eventually it will also be responsible for the pricing of PPM's £2bn-worth of unit linked life and pension products.

These deals have made industry specialists hopeful that fund managers will soon be as willing to outsource their back office work as they are to contract out global custody. But compared with the fund management industry in the US, the UK and Europe are greatly underdeveloped.

One of the main reasons for the conservative approach of fund managers to outsourcing is concern about regulatory difficulties. Fund managers, particularly in the UK, say that it is so important for back office work not to go wrong that they insist on it being done in house.

The concerns of UK fund

managers were heightened last year by the administrative chaos at Fidelity Brokerage Services, which prompted the Securities and Futures Authority, the UK stockbroking regulator, to intervene.

The SFA plans to discipline the low-charge stockbroker, probably with a fine, for failing to raise its customer service to an adequate standard. FBS ran into difficulties in April last year when it introduced a new settlement and record-keeping system. Last October the broker closed to new private client business at the request of the SFA.

Fidelity International, which controls the non-US interests of FMR Corp, the US Fidelity group company, stresses that the broking business is owned by FMR, but it is clearly an embarrassing setback for the Fidelity group of companies.

It is particularly embarrassing in light of Fidelity's plans to market its multi-currency shareholder record keeping system. Fidelity launched its Global Fund Administration System last year to provide information to managers and clients in various languages and currencies. It wants to sell this for other companies to use.

A recent survey of 203 UK pension schemes by Hartshed Solway, the UK's leading independent specialist third-party pension scheme administrator, found that about one-third had never considered outsourcing their scheme administration. While most schemes with outsourced services said they were "broadly happy", one-fifth said that standards had not reached the expected levels.

The survey also found that compared with four years ago, 21 per cent more firms are indicating that they might consider outsourcing their pensions administration. But "it is clear a hard core of around half of the in-house administered schemes sampled take the view that outsourcing is not likely to be an option they will ever take up," it says.

Hartshed says that the costs of running a third-party administered scheme are on average about 22 per cent less than an in-house administered scheme. In the past year third-party administration costs for larger schemes have increased by between 2 per cent and 4 per cent. The range for in-house administered schemes was 8 per cent to 10 per cent.

But the economics of contracting out are not clear. Margins in administration are generally thought to be low. Henderson, the UK fund management group which has a specialist fund administration arm, said that in the year to March 1996 management fees as a percentage of average funds under administration were 0.21 per cent. This compares with average management fees of 0.28 per cent for UK institutional funds under management and 0.64 per cent for retail investment business.

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2 PHARMACEUTICALS

BRITAIN • by Daniel Green

In remarkably good health

It remains one of Europe's most important centres for research and development

Considering that the UK has lost half its large pharmaceutical companies in the past three years to mergers and takeovers, the industry is, in remarkably good health.

It remains one of Europe's most important centres for drug research and development both for home-grown businesses and overseas investment. In addition, it has Europe's biggest and most successful biotechnology sector.

There are many factors behind this success but few are permanent, or unique to the UK.

It is almost 18 months since Fisons was taken over by Rhône-Poulenc Bore, the US drugs company controlled by Rhône-Poulenc of France.

That was the last in a series of takeovers that also saw the Boots drugs business swallowed by Germany's BASF and Wellcome taken over by Glaxo for more than \$9bn (\$14.3bn).

These takeovers were accompanied by large-scale job losses - including 7,000 from Glaxo Wellcome - and site closures such as the Wellcome research centre at Beckenham in Kent.

Pharmaceuticals industry employment in the UK fell from a record 81,000 in 1993 to 75,000 in 1994, according to the Association of the British Pharmaceutical Industry, and is likely to have fallen further since.

But at the same time as the cuts, some companies grew. Sweden's Astra, one of the fastest growing of the world's top 20 drugs companies, took over Fisons research centre in Loughborough in March 1996. Pharmacia & Upjohn, the US-Swedish merger, put its headquarters in the UK later the same year.

More recently, SmithKline Beecham has chosen the south-east of England as the

bridgehead to Europe for its huge north American clinical laboratories business. It intends its site at Heston, near Heathrow Airport, to offer non-urgent laboratory testing for much of north west Europe. It already has its first contract with a hospital and started its marketing effort this month.

Perhaps most important, is the rapid growth of biotechnology companies to the UK. In employment terms they are still small, with less than 11,000 employed by 231 companies, according to a report published last month by consultant Arthur Andersen.

The potential is apparent from the stock market valuations of the companies.

The biggest company, British Biotech, has market capitalisation of \$2.5bn, comparable with that of Fisons in its last years of independence. British Biotech employs only about 400 people. But it will take only a handful of successes from the UK biotechnology sector to recreate the breadth of the early 1990s.

The apparent ability of the UK to sustain its drugs industry and even regenerate it at a time of consolidation around the world has many causes.

Some benefits the UK has in common with other countries. There is a strong science base which in the past has received funding from government and research charities.

However, the erosion of state support for scientific research has been enough to prompt drugs industry calls



British Biotech's biotechnological suite. The company, which employs about 400 people, has market capitalisation of £1.8bn

for a reversal of policy.

An industry council identified "severe problems arising from the current erosion of the science base in terms of infrastructure and equipment and the lack of practical skills of many of the new science graduates".

The UK drug pricing system, the pharmaceutical pricing regulatory scheme (PPRS), has also been credited with encouraging a

pharmaceuticals sector.

Under PPRS, which was set up in the 1980s, companies are free to set prices provided they make a return on capital invested which is below a ceiling set by government. This is considerably freer than the rules in most of the rest of Europe, where drug prices themselves are set by government.

Some companies, notably Merck of the US, are opposed to the PPRS. It is opposed to any controls of a free market.

It and other companies want a free market across Europe, not least to eliminate the price differentials between countries that have fostered "parallel importers", which buy medicines in countries where set prices are low and - using the European single market's open borders - take the medicines to high price countries for re-sale.

Last month the terms of PPRS were renewed for another 18 months in an interim review of the scheme. Merck senior executives privately concede that they have little chance of reforming PPRS in the medium term.

The very stability of the PPRS has been a benefit to the industry in the UK, according to Mr Keith Krzywicki, president of Pharmacia & Upjohn UK.

"It means you can look 10 years ahead with reasonable confidence, and that is the length of time it can take to research and develop a new drug."

According to Mr Stephen Kon, pharmaceuticals industry lawyer at the law firm SJ Berwin, the UK has advantages for the notoriously litigious pharmaceuticals industry.

"UK courts tend to refer matters to the European level much faster than in many other countries," he says. "And that means that problems [relating to Europe-wide issues] are dealt with more quickly."

But Mr Kon feels that the presence in London of the European Medicines Evaluation Agency (EMEA) - has made little difference yet to the UK's attractiveness to drugs companies.

"It's like those US companies that put their offices in Brussels, in the belief that Brussels would become the Washington of Europe," he says. "But Europe is not federal like the US."

Certainly, the evidence so far is that only a handful of companies have set up small regulatory offices in the UK, although Pharmacia & Upjohn cited the EMEA's presence as a contributory factor to its decision to put its headquarters near London.

Far more important, he says, is the fondness with which successive UK governments have looked on the drugs industry as a source of employment and expertise.

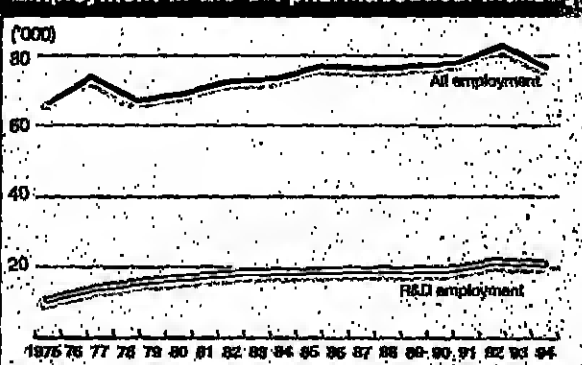
The UK is unusual in having the health department as the industry's sponsor and its biggest customer by far. That has not stopped governments, from occasionally imposing modest price cuts on drugs. And the UK has one of Europe's highest rates

of generic prescribing - in which pharmacies dispense the unbranded version of a patent-expired drug rather than staying with the originator's brand.

But such measures are a long way from the windfall that the French government imposed on the drugs industry last year and government price controls in Italy which have brought repeated threats by Italian companies to relocate out of the country.

In the UK the drugs industry is largely happy with the business environment. The main danger it sees is that the flow of science graduates may be damaged by inadequate state spending on higher education.

Employment in the UK pharmaceutical industry



Source: Research and Development in UK Business (RCS)

THE US • by Tracy Corrigan in New York

Investors take medicine

Drugs companies will boost earnings by lifting sales volume, not their prices

US pharmaceutical companies are back in favour with investors, and analysts are singing their praises. Amid concerns that US corporate earnings growth is about to slow, many US pharmaceutical companies are expected to produce growth of more than 10 per cent.

Drugs companies will achieve this not by forcing through big price rises - the politically unpopular and arguably unsustainable approach that has been used in the past - but by generating strong sales volume growth. At the same time, they are maintaining or expanding heavy investment in research and development.

This is a far cry from circumstances just a few years ago. At the beginning of the decade many considered the outlook for pharmaceutical companies in the US was bleak. "Wall Street was almost hysterical in the early 1990s about the impact of government health reform and managed care," says Mr Alex Zisson, pharmaceutical analyst at Hambrecht & Quist. In the event, the radical healthcare reform envisioned by the first Clinton administration did not really get off the ground.

Managed care - the bulk-buying of healthcare through insurance companies, shifting power away from doctors and patients and into the hands of insurers - did take off. Many Americans, often through company schemes paid for by their employers, now belong to so-called health maintenance organisations, which frequently limit patients' choice of doctors as well as the range of treatments they can receive.

But even then, "managed care hasn't turned out to be the monolithic industry" that had been feared, says Mr Zisson. Pharmaceutical companies were concerned that the increased clout of managed care companies, with their buying power, would allow them to force massive discounting of drug prices.

While HMOs have won discounts, these have generally been fairly modest. According to surveys drug prices are rising more or less in line with inflation, at 2 per

cent to 4 per cent, compared with 6 per cent to 7 per cent at the beginning of the decade.

Drugs companies have been able to compensate for weaker price inflation with increased sales volume. HMOs have been willing to buy more drugs because they prefer patients to get drugs rather than expensive stays in hospital and even more expensive surgery. Drugs companies have been successful in developing drugs which can avoid the need for later surgery - which are particularly appealing to HMOs.

The fastest growing category last year was cholesterol-lowering drugs, according to Lehman Brothers research. These can prevent the expensive heart surgery facing patients who are not treated early. Lipitor, a new cholesterol-reducing drug to be marketed by Pfizer and Warner-Lambert this year, could have sales of more than \$400m in the US alone, analysts say.

More and more studies are starting to show that there is nothing as cost effective as a good drug," Mr Zisson said. Only 7 per cent of healthcare spending in the US was on drugs, compared with 12 per cent in Europe, he added.

Mr Mario Corso, research analyst at institutional brokerage Rodman and Renshaw, agrees that there has been "an improvement in the way that pharmaceuticals and managed care companies work together. Managed care companies are

looking more and more at the longer-term costs of health care and are more willing to pay the price of more expensive, newer therapies" that will save money in the long run.

However, the rapid pace of new drug approvals by the US Food and Drug Administration is unlikely to be repeated this year. Last year 58 new compounds were approved, according to Rodman & Renshaw, compared with an average of 25 to 30. Mr Corso believes that the number of drugs approved this year will be back in line with the average, as "a good part" of last year's approvals "was the backlog" of drugs waiting for approval.

The FDA's approval process is "getting quicker for some areas like cancer and AIDS", according to Mr Zisson, but not for all drugs.

Still, companies have been successful at creating more powerful drugs within an existing class or better treatments which will replace earlier drugs. Among this year's big product launches are Trovan, a quinolone antibiotic developed by Pfizer which could be launched by the end of the year, and Renin, a diabetes drug from Warner-Lambert.

There has also been a spate of "lifestyle" drugs, such as Propecia from Warner-Lambert for male pattern baldness. Redux, an anti-obesity drug from American Home Products, last year generated \$182m in sales, according to Argus Research.

But competition between

companies is mounting: Lipitor, the new cholesterol lowering drug from Warner-Lambert and Pfizer, will have to compete with existing products, Zorcor from Merck and Pravachol from Bristol-Myers Squibb.

Still, "the rapid pace of cholesterol drug prescription growth is likely to be sustained for much of the rest of the decade", according to Mr Jerome Brimeyer, Lehman Brothers' pharmaceuticals analyst in Doctor's Orders, a recent report.

The result of increasing head-to-head competition on drugs is more spending on more aggressive advertising. US pharmaceutical companies run television and press advertisements touting the superiority of their prescription drugs over those of their rivals. This is a new phenomenon - although the practice has long been used for over-the-counter drugs.

According to Lehman Brothers spending on direct-to-consumer advertising for prescription drugs has doubled in the past two years.

Spending on research is also increasing. Pfizer is increasing its R&D spending by 30 per cent to \$2bn this year. Mr William Stearns, the chairman and chief executive officer, said: "As a company, we are entering an era of unprecedented new-product opportunities."

As well as having speeded up its own research processes, drugs companies are entering more joint ventures and licensing agreements with mainly US-based biotechnology companies.



In Perfect Balance

According to the ancient Chinese philosophy of yin and yang, the universe is composed of opposing but interdependent forces. Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that occurs within living organisms, including the harmony between antagonists and agonists that regulate vital functions. Thus, an important factor in the search for new medicines is developing compounds that work together with the body's own restorative and regenerative abilities.

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FINANCIAL TIMES SURVEY

Thursday April 24 1997

PHARMACEUTICALS

Despite optimism over strong earnings growth in 1997, chief executives refuse to take the upbeat mood for granted. More bids and deals might be just around the corner, writes Daniel Green

Feelgood factor is back but industry stays wary

In 1996 the world's pharmaceutical industry enjoyed one of its most profitable recent years. Indeed, the industry has entered a period of calm – there has not been a hostile bid in the sector since 1995 and no large mergers for a year.

Companies are making money the old fashioned way by selling plenty of goods at high profit margins. Most US and European pharmaceutical groups recorded double-digit earnings growth in 1996, compared with an average for US companies of about 8 per cent.

Chief executives, such as Mr Richard Jay Kogan at Schering-Plough of the US, believe 1997 will be another year of good earnings growth, with the percentage increase for earnings per share "around the low to mid teens".

Drug companies offer two explanations for this strong performance which has come in spite of continued efforts to control healthcare spending by governments and other healthcare buyers, such as US health maintenance organisations (HMOs). First, the use of more effective drugs can itself save money by allowing patients to leave expensive hospital beds sooner.

Cutting costs elsewhere in the health system may be a better way of saving money, therefore, particularly as drugs account for only between 10 per cent and 20 per cent of national healthcare bills.

An example of this is the reduction in demand for beds in Aids clinics, following the introduction of the

latest drugs. While the treatments can cost more than \$10,000 a year, the cost of a bed can be \$1,000 a day.

Second, HMOs are finding it harder to buy drugs at discount prices.

HMOs have sought to cut costs by limiting the number of drugs in each medical area their doctors can prescribe and then negotiating discounts with the suppliers. But in the past year they have come under attack from doctors and patients worried that their choice of treatments was being curtailed.

"You look at the 1990s [when HMOs were a rarity], and this industry was raising prices 8 or 9 per cent a year," says Mr Hank McKinnell, president of Pfizer of the US. "We did no [price] discounting until about four years ago and price rises went down to zero."

Last year, however, was different. While price rises were static – officially – despite a rise in sales, revenues actually rose, partly because smaller discounts were being given, he concedes.

With sales and profits ris-

ing, therefore, drug companies have seen no need to indulge in the mergers and takeovers of the early 1990s.

They have, however, not been idle, even though tactics have remained cautious and conservative. Last month, America's biggest drugs company, Merck, announced a \$6bn purchase of its own shares.

It was the latest, and biggest, share buyback in the drugs industry, and comes on the heels of a \$3bn buyback by the same company last year, and a host of smaller ones from the likes of Chicago's Abbott Laboratories and New Jersey's Schering-Plough.

For tax reasons, share buybacks are rare in Europe. But stock market analysts and finance directors are busy studying the rules on the legality and tax status of buybacks.

Some like what they see. On March 19, analysts at Credit Suisse First Boston declared that a buyback by Switzerland's Roche was "much more likely than a major acquisition".

After at least two years of rumours in several stock

markets that Roche was about to make a multi-billion dollar takeover offer for a rival drugs company, the idea that it might spend the money on its own shares instead is striking.

Tax questions have not stopped some other European companies from finding ways of handing cash back to shareholders. Last month, the world's biggest drugs company, Switzerland's Novartis, raised its dividend payout by 19 per cent, at a time when sales and profits grew by only about 5 per cent.

The change to a more risk-averse mood is clear in two other areas. In the early 1990s, many drugs industry executives declared the death of the "me-too" drug, one that was similar to existing products and designed to take 5-10 per cent of a large and established market.

The changing healthcare environment meant that it was no longer worth developing such drugs. HMO drug lists of the two or three medicines in each medical area their doctors could prescribe would shut out the also-rans. Pressure from doctors and patients, as well as genetics research that is increasingly suggesting that a given drug might work for some people and not others, has, however, changed that.

"There's nothing wrong with the me-too drug," said a senior executive of a US pharmaceuticals company last month. "It may be the one that works best for a proportion of patients."

There has been a similar restoration of faith in the effectiveness of using a sales force. The mergers of the early 1990s were followed by



job cuts in sales forces, the justification for which was claimed to be changing patterns of drug purchasing. The growth of buyers' groups, especially, but not exclusively, in the US meant that fewer sales people could negotiate larger deals.

But the past six months has seen a series of recruitment drives by drug companies including Bristol-Myers Squibb and Schering-Plough and Novartis.

Pfizer, for example, will have increased its US sales force from 2,200 to 3,500 since 1994 and its 000-US sales force from 6,900 to 10,000 over the same period.

The change of heart is because of the number of new drugs being launched. In addition, some of the new drugs are in areas that have not been tackled by the drugs industry before, such as Alzheimer's disease, multiple sclerosis and schizophrenia. That requires the creation of specific sales forces to serve specialists, such as neurologists or psychiatrists.

"We've probably doubled the size of our US sales force in the past five years. We have a whole new generation of representatives," says Mr Hank McKinnell, Pfizer's president. "Doctors don't resent it, I think doctors call them rather than them calling on the doctors."

The radical restructuring which took place in the early 1990s may now, according to many US company executives, centre on Europe, where there still exist a number of mid-sized companies that have so far not been involved in the industry's reconstruction. Mr William Steere, chief executive of Pfizer, says:

"Although the pool of possible candidates for merger has shrunk fairly substantially in the last few years, some of the weaker European companies will look at mergers," he says.

"There will be some consolidation, and some of it will be hostile."

In Europe, views on whether further restructuring is likely are divided. Sir Richard Sykes, chief executive of Glaxo Wellcome is among those convinced that there will be more big deals done.

But Mr Klaus Pöhl, chief financial officer of Berlin's Schering, one of the mid-sized European companies high on the list of potential takeover targets, disagrees. "There is room for global medium-sized companies if their focus is tight enough," he says. Schering itself is, for example, number one in diagnostics and female health.

That may be the case when the industry as a whole is performing well, but the risks of relying on one or two areas may become apparent if circumstances change.

Novartis is one company continually questioned about when it will make takeover offers – perhaps not surprising, given that its cash pile is increasing at more than \$13bn a year.

Dr Daniel Vasella, chief executive, says: "I am not concerned that we are cash rich, but we are not a bank and will not sit on the money like Scrooge," he says.

"But we will be prudent. Remember, these are the good times. They will not last for ever."

IN THIS SURVEY

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Production Editor: Philip Sanders

For all those who think spring flowers are just something to be sneezed at. Hoechst.

To some, it's the most beautiful time of year. To others, it's a nightmare that leaves them breathless for weeks on end.

For many people, flowering trees and grasses signal spring allergies more often than spring fever.

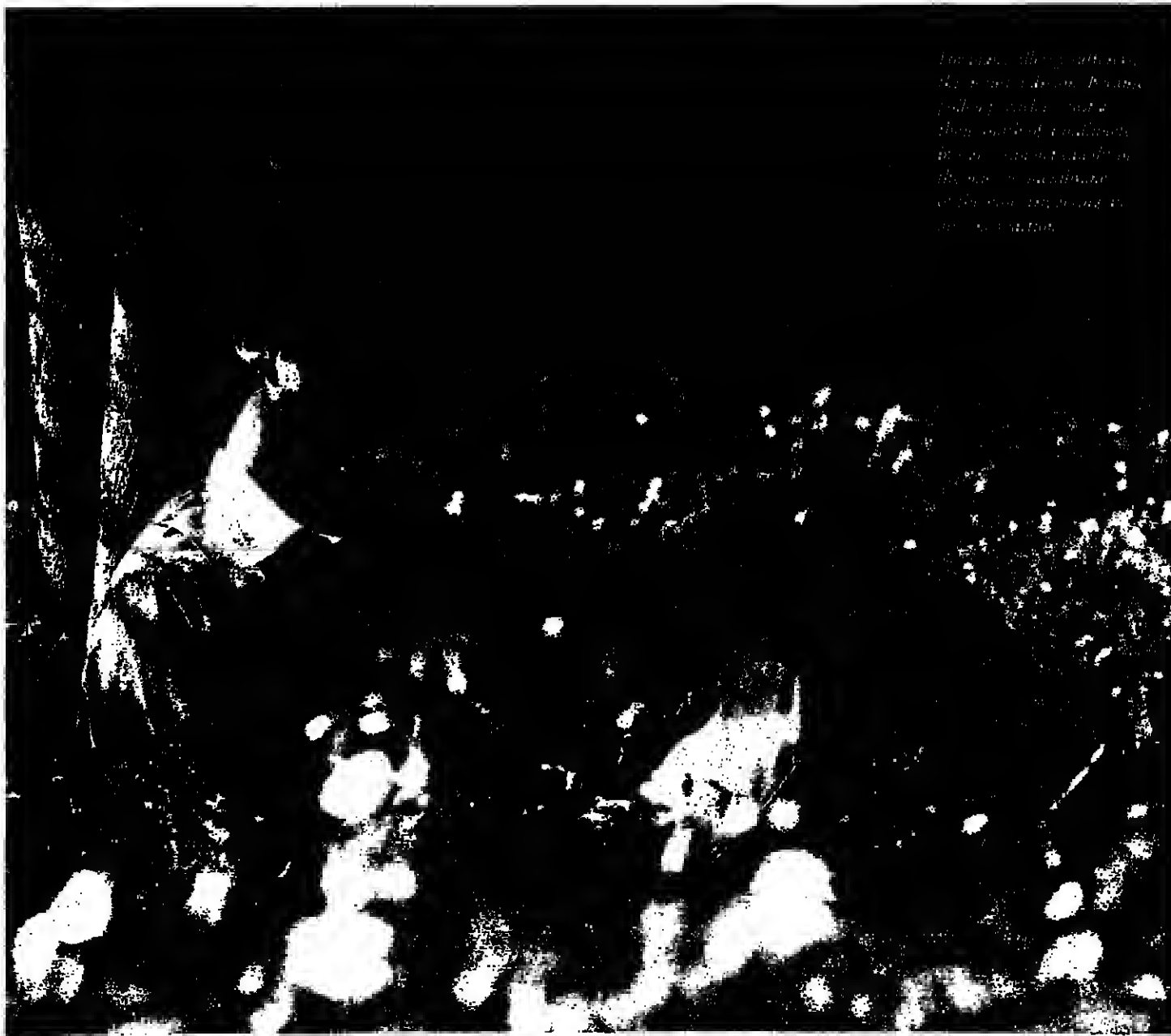
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It's no wonder that the search is on for ways to help



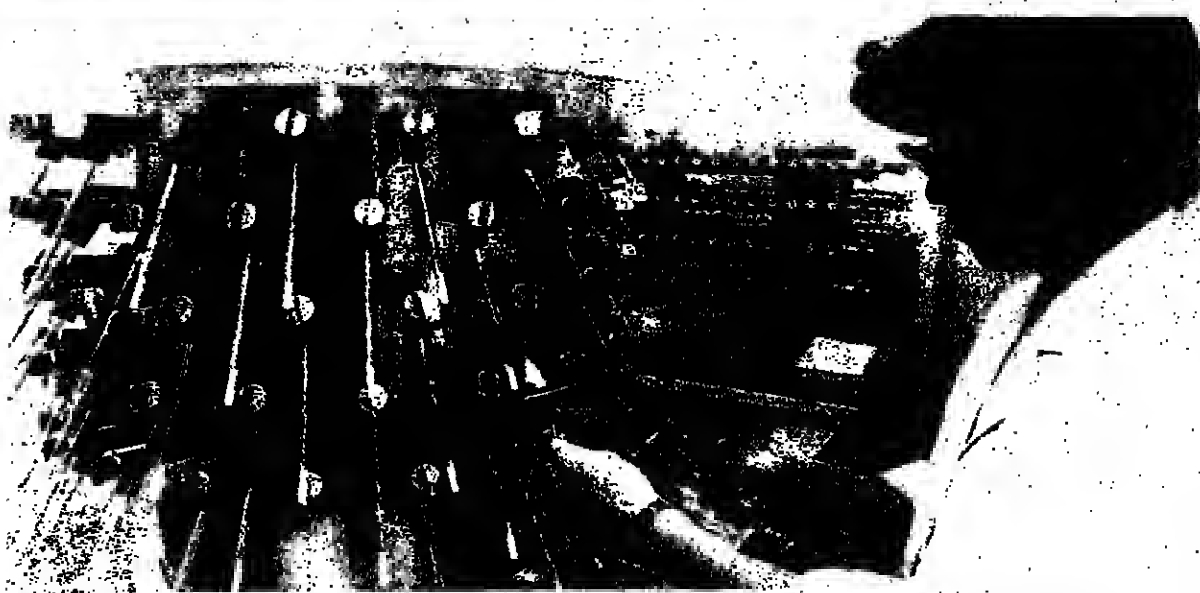
allergy sufferers finally catch their breath.

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Hoechst Marion Roussel, our pharmaceutical company, is committed to ongoing efforts aimed alleviating allergies and other respiratory illnesses so that allergy sufferers can breathe a sigh of relief – especially in the spring and summer.

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4 PHARMACEUTICALS



Freeze drying at the Micro-organism Depository of the Fermentation Research Institute in Tsukuba

JAPAN • by Bethan Hutton in Tokyo

Consolidation prescribed

Attempts to cut the nation's drugs bill mean that companies must seek new income

The wave of mergers in the world pharmaceutical industry has so far passed Japan by, but industry observers say that Japan's fragmented pharmaceutical sector must undergo substantial consolidation if it is to compete in changing markets, both at home and abroad.

There are more than 1,500 pharmaceutical manufacturers in Japan, most of them tiny. There have been just 10 mergers or acquisitions among them since 1987, and none of any great size. Japanese corporate culture views mergers and acquisitions (M&A) negatively: they are seen as a last resort for companies which would otherwise face bankruptcy.

However, one significant merger is in progress: Green Cross is to merge with Yoshitomi, under the Yoshitomi name. But this is hardly a sign that Japanese attitudes to M&A are changing - it is seen as a rescue operation, given the continuing law suits related to Green Cross' involvement with HIV-infected blood products in the late 1980s.

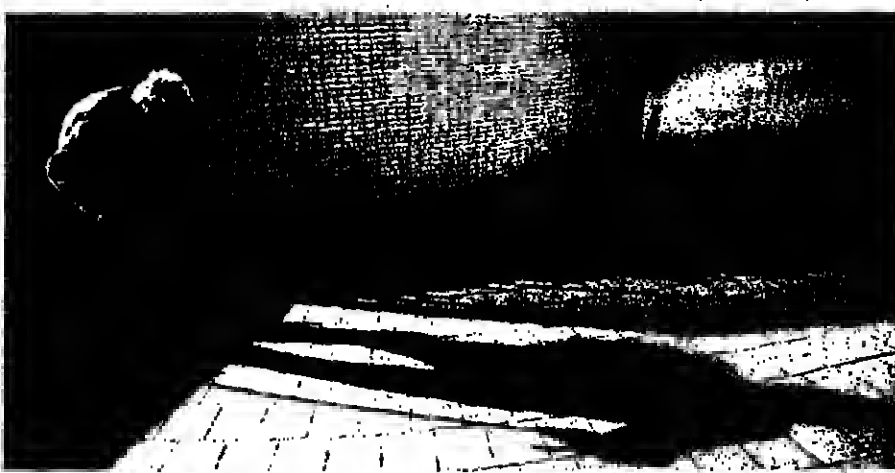
Yoshitomi's business was also in a poor state, and it was a likely M&A target. The merger will give it a larger market share, ensure it sympathetic treatment from the Ministry of Health and Welfare (MHW) on drug pricing, and put off predators.

"It is a kind of poison pill," says Mr Shigeru Mishima, pharmaceutical analyst at UBS Securities in Tokyo. Green Cross brings its legal liabilities to the match.

Mr Mishima believes that mergers will become increasingly necessary for survival, particularly since the mega-mergers of European and American companies give their Japanese subsidiaries larger shares of the domestic market. According to Mr Mishima, it is widely rumoured that overseas pharmaceutical companies have approached a number of Japanese companies, including Yoshitomi and Tsumoto, with merger propositions, but they have so far all been rebuffed.

The rationale for consolidation in the Japanese market is obvious to Western eyes. For example, the production of pharmaceutical manufacturers in Japan means that much of the R&D work is low-level and duplicated elsewhere, and therefore brings low returns.

Foreign companies mainly



Japan's rapidly ageing population is one of the factors boosting the nation's drugs bill

want to acquire marketing networks, not research and development (R&D) facilities, in Japan, so could easily cut costs by dropping R&D in any acquisitions. It is still difficult to make full-time employees redundant in Japan, however, which means that efficiency benefits from mergers would not be as great or as immediate as in the US.

Japanese culture is a barrier to internationalisation in areas other than resistance to mergers. As Mr Yoshitomo Yamamoto, pharmaceutical analyst at Salomon Brothers in Tokyo, points out, the new international harmonised standards for clinical trials require informed consent from all participating patients. In Japan there is still a tradition that the doctor knows best, and patients are rarely consulted or given detailed information about their own treatment, even to the extent that it is still common practice not to tell cancer patients that they have the disease. Moving from this situation to full informed consent is a significant leap; the response so far has been to move trials overseas.

Other influences are also at work, adding to the need to expand overseas, or improve efficiency domestically. One is government pressure to reduce drug prices. Japanese doctors prescribe more drugs than their counterparts anywhere else in the world, Japanese pharmaceuticals are among the most expensive, and public health insurance covers almost the entire cost of medicines. All of this, combined with Japan's rapidly ageing population, have prompted the government to take steps to cut the nation's drugs bill.

Over the past few years, the MHW has been making annual cuts in the official prices at which doctors are reimbursed for the drugs they prescribe. The next

tranche of cuts, taking effect in April, averages 8 per cent. So far, however, there has been no significant decline in pharmaceutical consumption.

Patients only pay a fraction - on average 12 per cent - of the cost of medication, so they have had no incentive to react against over-prescription. The government's next tactic is to increase patient co-payments, but this has been delayed by protests from the medical profession.

Even if government measures reduce the volume and cost of drugs prescribed per patient, the overall drug bill is unlikely to decline over the long term, as the ageing of the population increases the number of heavy consumers of medication. However, profit margins for pharmaceutical manufacturers will be affected, so companies are looking abroad for new income flows.

A few Japanese companies are already taking significant steps in this direction. Takeda, for example, has been expanding its overseas network, and has plans to list on the New York stock exchange. Eisai is also developing rapidly abroad. It has not yet launched its latest key product - Aricept, a drug for Alzheimer's patients - in Japan, but it is already on the market in the US, through a partnership with Pfizer, and will soon be launched in the rest of Europe. As yet, Eisai is still dependent on links with partners such as Pfizer, because it does not have a complete marketing network of its own, but that may soon change. Eisai reportedly hopes to increase the proportion of overseas sales from less than 10 per cent now to more than 35 per cent over next few years.

Companies which follow this path may preserve their independence, but it seems unlikely that there will be 1,500 Japanese pharmaceutical manufacturers in 10 years' time.



Ampoule storage at the Fermentation Research Institute

FRANCE • by David Owen in Paris

A rather curious mixture

Bull market for sector's stocks despite Juppé's special charge and slowing sales

It has been an eventful and, in some ways, curious time for the French pharmaceutical industry.

On the one hand, last year may go down as the year France's left-winged centre-right government, anxious to rein in the country's stubbornly high social security deficit, and hence improve its chances of qualifying for the single European currency, finally succeeded in putting a brake on domestic drug sales.

According to IMS International, the specialist pharmaceuticals industry market researchers, sales of prescription drugs in France rose only 2 per cent in 1996 to \$15.1bn, one of the slowest rates of growth in the world's top 10 markets.

Analysts attribute this largely to the pressure the French government has put on doctors to prescribe fewer drugs to patients generally reckoned to be among the highest per capita consumers in the world.

The reforms have triggered a strike among young hospital interns, or trainee specialists, who argue they will deny them a just return on their long training, many observers now expect growth to remain subdued for years to come.

"We may be at a turning-point for French health-care," says Mr Philippe Cottet, pharmaceutical analyst with Cholet-Dupont in Paris. "Perhaps the growth rate will not stay as low as 2 per cent, but it will remain under 5 per cent for some time."

In the light of this, it is perhaps surprising that the year was also marked by a raging bull market in the shares of the country's leading pharmaceutical companies, which rose between 60 per cent and 85 per cent year-on-year on the Paris stock market. This is all the more remarkable as companies were also subject last



The year was marked by a bull market in the shares of the pharmaceutical companies

year to a special FF2.5bn charge, requested by Mr Alain Juppé, the prime minister, in late 1995, as part of measures to reduce the country's welfare deficit.

Analysts point to three reasons why investors were so keen to buy into the sector, in spite of sluggish growth in the underlying market.

First, the big French companies are increasingly international. According to Mr Cottet, as recently as the late 1980s French companies had very little direct presence in the US market - by far the world's largest. Now, Rhône-Poulenc owns 68 per cent of Rhône-Poulenc Rore, a US drug group, with more than \$5bn in annual sales, while Sanofi bought the prescription drugs business of US-based Sterling Winthrop in 1994 and last year strengthened its presence there further by acquiring Bock Pharmaceutical of St Louis, Missouri.

While figures compiled by the Syndicat National de l'Industrie Pharmaceutique, an industry body, suggest French companies' presence in US and Japan is relatively small compared to groups from some other countries, they nevertheless have greater exposure to comparatively fast-growing markets outside France than only a few years ago.

Second, the reforms are said to have given compe-

nies freedom to focus more aggressively on higher-margin products, albeit in the context of efforts to control spending. According to one analyst, there is considerable scope for companies to "optimise" the performance of their French product portfolio. He estimates companies are likely to be able to secure overall margin improvements in this way for at least a year or two.

Finally, investors were gambling that a wave of restructuring was in prospect in a French pharmaceutical sector subject to markedly less consolidation than has occurred in many other countries in recent years. "The market has speculated on a trend towards concentration in France," says Mr Arnaud Delépine, pharmaceutical analyst with Société Générale in Paris. "We had no really big companies. France was the country where the fewest significant rapprochements had taken place."

Such feelings were finally confirmed last December, when Hoechst of Germany announced it would buy the 43.5 per cent of the French group Roussel Uclaf it did not already own. The price of DM5bn, or FF1.630, a share, was well over 60 per cent higher than Roussel's share price at the start of the year.

A further announcement came later the same month,

when Aquitaine, the oil giant, announced the purchase of the pharmaceutical group, Sanofi. It might sell some of its pharmaceutical laboratories, through a merger, in order to speed up its development and increase its profitability. It said, while emphasising it wanted to retain an important shareholder.

Much recent comment on Sanofi has focused on expectations surrounding a number of new products. Mr Jean-François Debacq, chairman, has said he has three molecules that could each generate annual sales of at least \$1bn.

One is clopidogrel, a new heart drug also known as Plavix, that is due to be launched next year by Sanofi and Bristol-Myers Squibb of the US. Another is irbesartan, a new type of treatment for hypertension which was co-developed with Bristol-Myers Squibb and is awaiting regulatory approval in the US.

The third is tiludronate, an osteoporosis treatment also known as Skelid, which is already being launched.

So far there have been plenty of rumours, but no deal has actually been announced. If that announcement comes soon, it could put 1997 on course to be as eventful a year for the sector as 1996.

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GERMANY • by Jenny Luesby

A failure of innovation

Producers are having to deal with ageing drugs and pressure for volume discounts

When Hoechst confounded its fans and critics last month by abandoning plans for a stock market listing of its pharmaceuticals arm, HMR, it brought into focus a dilemma facing all of Germany's drug makers.

The industry is increasingly having to deal with ageing drugs and pressure to offer volume discounts. Many German producers have lost ground in the process. The country supplies just 8.9 per cent of the

world's 64 leading medicines, according to IMS International. This compares with 24.2 per cent for the UK and 34.5 per cent for the US.

This performance is set to get worse, unless German producers can pull off a strategic coup. The problem is that not one of the country's leading drugs companies can boast a first-rate research and development pipeline.

Schering's main areas - multiple sclerosis and contraceptives - are dogged by controversy. Bayer's pipeline would be adequate for a much smaller company. Hoechst and BASF are similarly short of new and innovative drugs.

All of these producers would like to upgrade their

portfolios. Some have looked towards acquisitions as a first step. Hoechst pulled off the biggest such deal, within Germany, with the 1995 purchase of Marion Merrell Dow for \$7.1bn. BASF has also dabbled, with the \$860m purchase of the UK's Boots pharmaceuticals business.

These deals delivered wider marketing networks. But they did not do anything for the German producers' research and development.

Another solution is the introduction of a sharper focus on drugs. For the mixed chemicals and pharmaceuticals producers, this path was blazed by ICI four years ago. The group was then suffering from a low-grade pipeline, exacerbated by two high-profile drug failures in late-stage clinical trials. It moved to prune its R&D effort radically, focusing much more tightly. It then split itself into two more specialised businesses.

Today, its demerged life sciences operation, Zeneca, has one of the strongest R&D pipelines in the industry.

But the pressure on mixed companies to follow suit is

not driven by R&D considerations, or even managerial issues. The incentive lies in the potential to release shareholder value. The separation of Zeneca ended the discounting of a premium pharmaceutical stock to take account of a raft of sluggish and difficult chemicals businesses. On this basis, Bayer argues that separation is unnecessary, a whim borne of shareholder fashion. And Bayer has long managed to achieve acceptance as a pharmaceuticals company while retaining a predominantly chemical and increasingly cyclical product portfolio.

BASF is similarly adamant that there would be no benefits in carving out its life sciences operations from the rest of the group. It says division would hinder the integrated production that is the group's particular forte.

Hoechst, however, decided to engineer a split. Germany's tax laws made a simple demerger prohibitively expensive. But a separation of the drugs and chemicals businesses into stand-alone companies, owned by a single holding company, made possible the listing of effectively demerged entities.

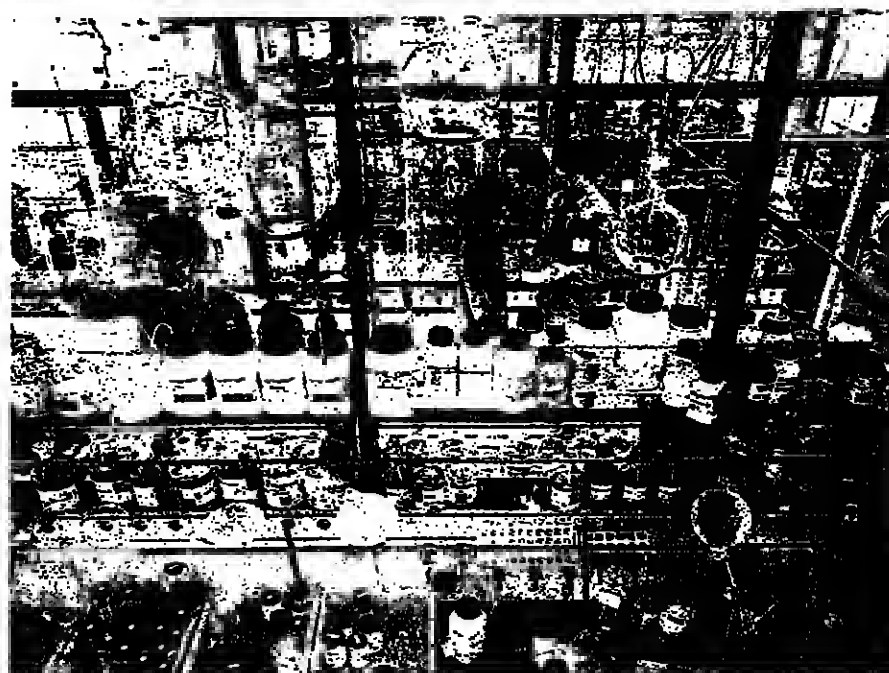
The group has now opted for a simpler structure. In a deal with Swiss chemicals

company Clariant late last year, it found a way of leaving specialty chemicals without triggering a tax nightmare. It has decided to offload the rest of its chemicals businesses in similarly clever ways.

The result will be a Hoechst group that is a life sciences group - Zeneca by another path. But the transformation will be slower than initially planned and this, crucially, will provide extra time to upgrade the group's mediocre pipeline.

In searching for new solutions to the R&D problem Hoechst is marching in time with its German competitors Bayer and BASF. All three companies are promising a much stronger pipeline in future, and acquisitions will still feature in this.

Bayer has lagged a stream of small bolt-on purchases on its drugs side. To judge by recent buys these will not bring in vanguard technology or pipeline hopes, but they will fill in gaps in the group's know-how and activities. BASF aims to concentrate on pharmaceutical acquisitions in Asia, and has already set off in this direction. And all three of the main German companies are



BASF laboratory in Ludwigshafen: the company aims to focus on pharmaceutical acquisitions in Asia

chasing deals with promising biotech companies.

However, according to R&D managers at Boehringer Ingelheim, the world's largest private drugs company, success in securing biotech deals depends on speed and flexibility.

Boehringer Ingelheim, which had sales of DM6.43bn in 1995, is in a position to boast such insights. During the 1980s its R&D output ground to a halt, with just five new products launched in the decade to 1992.

It has set about transforming itself with a vengeance and has appointed an R&D steering committee. It has abandoned 22 of 37 fields of research, and pumped up its remaining projects. It has pulled off several hotly chased biotech alliances.

And with four new products launched last year, three due this year and four next year, the group's pipeline has been transformed: it will have 20 new products ready by 2002.

The group's German com-

petitors are all promising similar R&D upgrades. But, says Professor Krebs, head of Boehringer Ingelheim's pharmaceuticals operation, mergers with other companies suffering from undisciplined R&D solves no problems.

Improving R&D output requires ruthlessness of purpose. On this basis, the credibility test for German wannabes will be evidence that they have left behind their ponderous ways to become oeuily tough and nimble.

SWITZERLAND • by William Hall

New leader emerges from shake-up

Adapting to a changing market is as important as finding new wonder drugs

Switzerland's pharmaceutical industry is going through its biggest shake-up since the merger of Ciba and Geigy more than two decades ago. A year ago the pecking order in terms of market capitalisation was Roche, Sandoz and Ciba. Following the merger of Ciba and Sandoz at the end of last year, the tables have been reversed and for the first time in decades Switzerland's pharmaceutical industry has a new standard bearer - Novartis.

Novartis, with a workforce of more than 100,000 and an annual research and development budget of more than SF3.3bn (£1.9bn), is a giant in an industry of giants. It has spun off Ciba Specialty Chemicals to its shareholders and set its sights on becoming the world's leading life sciences company. It is number one in agribusiness and has a strong position in nutrition. But it is in pharmaceuticals, where the company describes itself as a "strong number two", that the success of the Novartis merger will be judged.

The reasons for the merger are summed up in Novartis's first annual report. The health care sector, once provider-oriented, is becoming increasingly payer- and consumer driven. "We face increased risks as stringent cost control measures in many national markets make the search for pharmaceutical innovation more expensive and its rewards less attractive," says Mr Alex Krauer, the former Ciba chairman, who now heads the combined group.

"Biotechnology is proving to be an important source for innovation, but unduly risk-centred politics make market entry of genetically improved products more difficult. In addition, a distinct consolidation process is changing the nature of competition." Ciba and Sandoz have responded to this challenge by combining their businesses just as Ciba and Geigy did in 1970.

Roche, which along with Ciba, Sandoz and Geigy has dominated the Swiss city of Basel for more than a century, faces the same set of challenges, as does Ares-Serono, a Geneva-based company, which is world leader in the treatment of infertility. With annual sales of just \$800m and a workforce of 3,469, Ares-Serono is now Switzerland's third biggest pharmaceutical company. The fact that both are successful companies which have not yet felt it necessary to bow to the same pressures that forced Ciba and Sandoz to merge is a reminder that Novartis has the most to prove.

It took a long time before the merger of Ciba and Geigy could be regarded as a success. Ciba was held back for years by internal rivalries. Combining two very different corporate cultures without losing business momentum will be a challenge for Mr Daniel Vasella, Novartis's 43-year-old chief executive, who was still working as a hospital doctor in Berne 10 years ago.

The speed with which Mr Vasella has risen to the top of Novartis worries some conservative critics. They point to the apparent diff-

culty Novartis had in filling the top slot in its important US pharmaceuticals operations as a sign that the group does not have the same sort of management in depth as some of its rivals. Then again, Novartis's willingness to draft in new executives at a senior level could be viewed as a confident gesture by a company that realises that a country of 7m people cannot hope to provide enough top class executives to run one of the world's biggest companies.

Roche, for example, has been even more aggressive in bringing in outsiders. Just over two years ago, it headhunted Franz Humer, 50, Glaxo's chief operating officer, to head its pharmaceutical division, the core of its business. Mr Humer has since been promoted to chief operating officer and stands a good chance of taking over from Mr Fritz Gerber, 68, who has headed the company since 1978. More recently, Roche has hired a Briton, Mr Jonathan Knowles, head of research at Glaxo Wellcome Europe, to join its executive committee as head of worldwide pharmaceutical research.

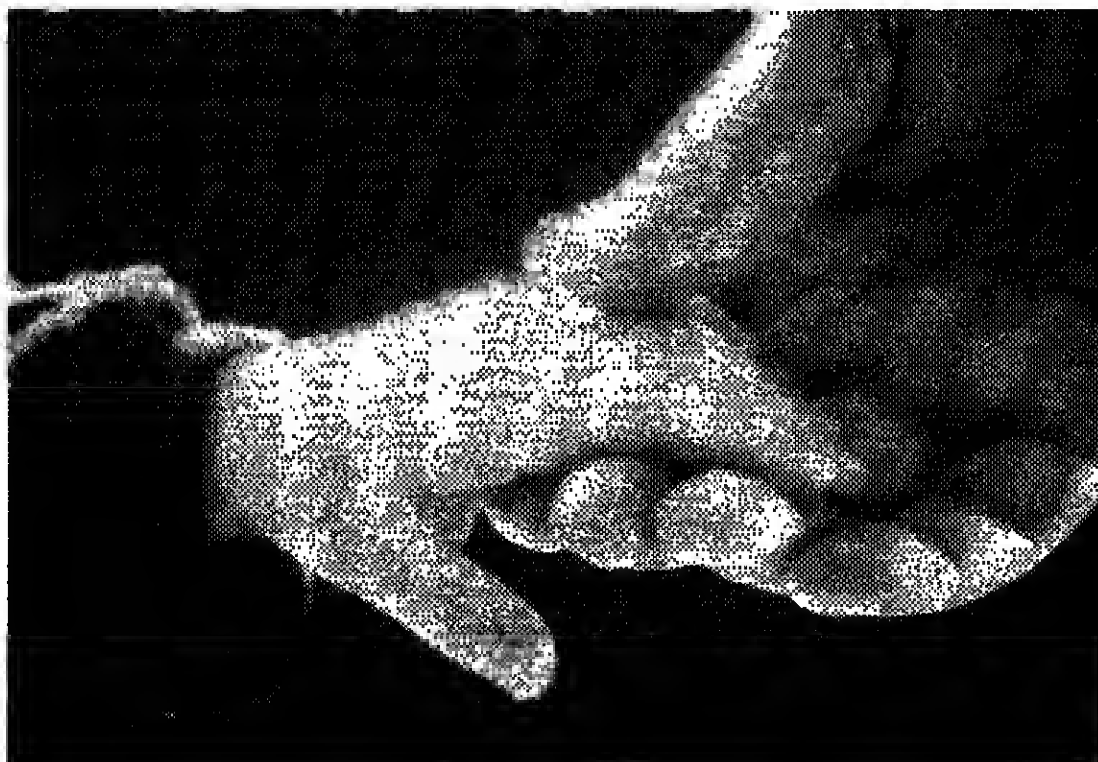
In the past these types of appointments would only be made by companies in trouble. However, Roche's compound growth in earnings of 25 per cent a year over the last decade, is one of the best in the industry and it owes a lot to Professor Jürgen Drews, 64, the outgoing head of research. He has helped refill the group's new product pipeline with a diverse range of products which means that there is no longer any danger that Roche will become as dependent again on one drug as it was with Valium in the 1970s.

Mr Peter Sjöstrand, a former chief financial officer of Astra, a Swedish pharmaceutical company, describes Roche as the "Rolls-Royce" of the industry which is poised to start "harvesting" the benefits of a new generation of exciting products ranging from Invirase, the new AIDS drug, to Xenical (anti-obesity), Posicor (an anti-hypertensive) and Tasmar (for use in Parkinson's disease).

Mr Sjöstrand may be slightly biased given that Pharma Vision, an investment fund he advises, is Roche's biggest non-family shareholder. Nevertheless, most independent analysts share his enthusiasm and see between a third and a half of Roche's drug sales over the next five years coming from new products. If Roche is going to use some of its SF1.5bn cash pile, most analysts believe that it will be to buy a business that can help it market its drugs rather than expand its research base.

Switzerland's pharmaceutical companies have proved remarkably resilient over the past century in adapting to the changing market place. A hundred years ago their future hinged on manufacturing dyestuffs. Today, it depends on adapting the latest discoveries in genetic engineering without alienating an increasingly suspicious Swiss electorate. For 50 years, Ciba, Geigy and Sandoz co-operated closely in a business cartel. Today, they are united in one company. If Switzerland's pharmaceutical success story is to continue it will depend as much on its ability to anticipate the changes in the market place as in its ability to find new wonder drugs.

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Bringing Science to Life



6 PHARMACEUTICALS

EUROPEAN MEDICINES EVALUATION AGENCY • by Daniel Green

Fast track to approval

The new regulator has become 'part of the scenery' within two years of operation

It is hard to imagine life without the European Medicines Evaluation Agency. Barely two years ago the London-based agency opened for the business of co-ordinating medical regulatory approvals across the European Union.

Now, as Mr. Fernando Sauer, its executive director, says: "We are part of the scenery".

The EMEA was established as an experiment in medicines regulation. It was given the difficult task of living and working alongside - but in competition with - the national regulators.

The only products that were compelled to go through the EMEA were biotechnology medicines, a small minority of the drugs in the late stages of development.

For the bulk of new medicines, manufacturers had the ability to choose whether to go for national regulatory approval or to test the untried EMEA in an effort to

get simultaneous approval across the EU.

The experiment has largely been a success. In its brief life the EMEA has reviewed scores of applications for drugs approval. It has recommended 44 of them be given marketing approval across the EU, of which 33 have received it from the European Commission. The remaining 11 are still being considered by the Commission.

Only six drugs out of the 90 submitted have been withdrawn by the companies that developed them - a move which is not unusual for national regulatory bodies to encourage.

Drugs that have been launched after EMEA recommendations include the new generation of AIDS drugs that have been credited with a sharp reduction in demand for hospital beds by AIDS patients. The approval for Norvir, made by Chicago's Abbott Laboratories, took just 69 days.

But it has not been an entirely smooth run. There have been tensions with national regulatory bodies and drugs companies have complained, privately, that the EMEA's record on speed and efficiency is not as good

as the agency implies.

Mr. Sauer is keen to say that the EMEA's reviews have all been carried out within its self-imposed 300-day limit, a short time compared with the review times of most regulators.

But pharmaceuticals company executives point out that the EMEA can "stop the clock" on the approvals so that the actual time between regulatory submission and a decision can be much longer. Biogen's multiple sclerosis treatment Avonex was officially recommended for approval in 216 days. But this excludes 307 days of stopped clock time.

Mr. Sauer responds that the clock is stopped only when the EMEA requests further information from the company, and that almost always only for one month.

"Everything worked to plan in the first two years," he says. "And now we are turning into a routine what was a creative process."

The agency is branching out into new activities. It has been offering scientific advisory services to pharmaceuticals and biotechnology companies in the early stages of clinical trials. The aim is to reduce the number of questions the regulators

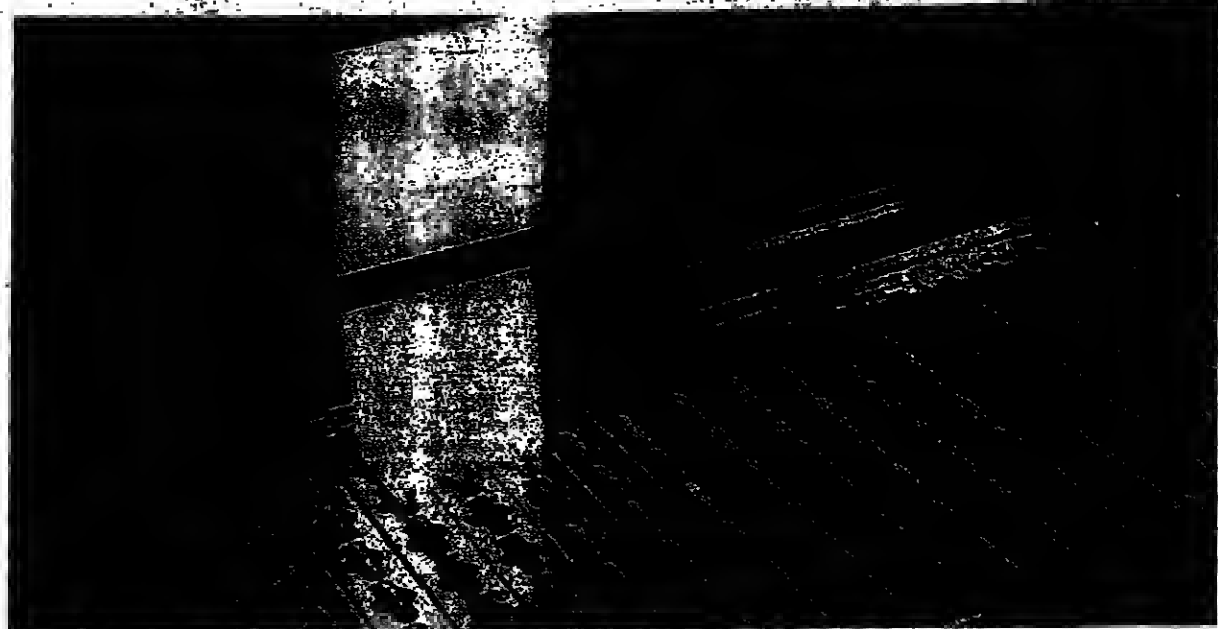
ask after the drug has been submitted for approval. The EMEA has advised on 30 development programmes.

That service is free at the moment. Mr. Sauer has drawn up plans to start charging as part of the aim of reducing its reliance on subsidies from the European Commission. But the EMEA has been winning its budget battles too, says Mr. Sauer.

"Last year we got important European parliament budgetary support in the shape of an extra Ecu 2bn," he says. "So in 1997 there are Ecu 1.6m in subsidy matched by the same amount in fee income (from pharmaceuticals and biotechnology companies). The plan for 1998 is to freeze the subsidy while increasing the fee income to between 18m Ecu and 20m Ecu."

Some of the extra revenue will come from services, such as the scientific advice, and some from a proposed company subscription system to replace the fees. Mr. Sauer is adamant, however, that the agency should not become fully funded by the private sector.

"The BSE crisis has shown that we should not be paid 100 per cent by the industry we regulate," he says. The BSE issue also led to talks in



Approval for the AIDS drug Norvir, made by Chicago's Abbott Laboratories, took just 69 days following recommendation by EMEA. Photos AP

Brussels over whether the EMEA should expand its remit to cover food, as is the case with the US Food and Drug Administration.

The answer, says Mr. Sauer, was that it should not. The mechanisms of regulation are very different, not least because drug regulation happens before marketing while food regulation is about goods already on sale.

So it appears that the EMEA has succeeded in

establishing itself as part of the medical regulatory framework for Europe but some of its possible fields of influence have been circumscribed.

Much remains to be determined. For example, should its remit be extended beyond new drugs to reformulations of older drugs - such as slow-release tablets? Such questions should be answered before Mr. Sauer's five-year contract expires in 1999.

MARKETING • by Richard Plattford

Cultivating customer satisfaction

Governments and researchers benefit from over-the-counter sales, but do customers?

The over-the-counter (OTC) market is growing fast. This is good both for the government healthcare budgets and for the commercial interests of the research-based pharmaceutical majors. But is it good for the quality of healthcare?

In 1995 the OTC market was \$18bn in the US and \$15.5bn in Europe. The world market is expected to rise to about \$65bn by 2000. This rapid growth is being driven primarily by the increase in the number of prescription drugs being switched to OTC status. In the US 63 active ingredients and dosage strengths have been switched in 20 years.

The increase in the frequency of switches is being driven by two reinforcing sets of interests - those of governments to contain costs and those of the pharmaceutical majors to defend their products as they come off patent.

Governments, managed care organisations and insurers, are looking for publicly acceptable ways to address the politically-charged desire in all countries to contain escalating healthcare costs.

A prescription-to-OTC switch shifts the cost of the drug from the government or employer-sponsored healthcare insurance plan to a regime of self-medication usually for a less costly product paid for by the consumer. This shift not only transfers the prescription drug cost in a contentious way, it also saves the health insurers the cost of the physician's visit and administration.

For pharmaceutical companies the OTC market offers an opportunity to extend the commercial lives of drugs for which patents are expiring. Recent experience has shown falls of as much as 80 per cent in sales value within months, if not weeks, of the patent expiry of a blockbuster drug.

Not surprisingly then, rather than fight against generic competition to maintain a modest market share at significantly lower prices in the prescription market, the pharmaceutical company often chooses to apply for approval to switch to OTC status and thus to operate in a market where, although it still has competition - from own-brand OTC rather than generics - it can fight by investing in brand equity.

This is a particularly effective strategy for the prescription market leaders in a drug category where they can often adopt an advertising tag line of the nature of "...the product most often prescribed by doctors".

Tagamet, SmithKline Beecham's indigestion blockbuster, was an excellent example of this. The product was such a large contributor to SBE's revenue that some form of defence against generic competition was essential.

By switching to OTC status in June 1995 Tagamet was able to transfer to the new market the value which the consumer associated with the brand name that had become such a familiar product on the doctor's prescription.

In a consumer market the product is being protected by brand-equity rather than by patents. Once established as a brands OTC products can

have a lifespan of many decades.

The flurry of prescription-to-OTC switches has also led to a narrowing of the distinction between prescription and OTC products over the past decade.

The need to give the drug a sense of branding in anticipation of the switch, has forced the manufacturers to seek to increase the awareness of patients of the products that are being prescribed for them in the period leading up to the switch.

On the one hand this allows the consumer to be more informed and to participate with the physician in the selection of therapy.

On the other it gives the manufacturer the opportunity to invest in brand equity.

The degree to which this strategy is being adopted is reflected in the level of direct-to-patient advertising in the US. More money is being spent on promoting prescription drugs to patients than on the traditional promoting of prescription drugs to the physician.

In 1995 consumer print promotion amounted to \$356m while the corresponding promotion in medical journals was \$346m.

Government policies and the commercial strategies of pharmaceutical companies are promoting the OTC marketplace. This might lead to a reduction in the national healthcare budget, but there is a question over the impact this is having on the quality of health. The OTC user is taking on the responsibility for diagnosing the illness, selecting from the many OTC products, assessing the proper dosage, ensuring compliance and deciding when to end treatment.

The OTC user is being asked to recognise when a pre-existing condition advocates against the use of a product - conditions such as asthma, allergies, diabetes and pregnancy.

This is particularly relevant for the more potent drugs that have recently been switched.

Two other factors increase these concerns. In some markets, such as the US, potent OTC products can find themselves readily available among benign food products in supermarkets, being bought by consumers who have become almost too familiar with the product as a result of the pre-switch direct-to-patient advertising which can itself engender complacency.

In the UK the government has set out to address this risk by applying the "pharmacy only" category, supported by strict regulation about the supervision - and hopefully counselling - that needs to be given by the pharmacist.

Government policy-makers and regulators will continue to promote the OTC market as an effective response to the demands of healthcare cost containment.

They need to weigh the budget benefits that this brings against the risks implicit in this relatively unsupervised market.

Perhaps the US needs to learn from the UK about the "pharmacy only" approach but Europe must not be allowed to overplay the risks that customers may take in inappropriate drugs as a justification for maintaining the OTC monopoly still existing in most countries.

The author is a partner at the Coopers & Lybrand Pharmaceutical Practice

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The Solvay Group's business strategy is to continue its geographical development in the Americas, the Asia-Pacific region but also on new markets in Central Europe; as well as to focus on core activities in each of its five sectors: Alkalies, Peroxygens, Plastics, Processing and Health, and to balance portfolio between activities with faster growth in the pharmaceuticals.

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Industry is aiming for harder targets

Most encouragingly, reported Ms Shaida Dorabjee of CMR who carried out the study, "there is potential energy and support for change. This can be immensely valuable in any change management process."

These developments look encouraging for further growth in biotechnology, not least because so few deals with pharmaceuticals companies are cancelled. Bioworld counts 21 deals terminated last year - up from 19 in 1995 - compared with 180 forged in the same year - up from 165.

participants to define performance targets and provide a focus for process improvement initiatives, which will lead to reduced development times and a higher R&D success rate. Although the programme will not be fully established for three more years, Professor Stuart Walker, CMR director, says: "I believe we have already changed company practice."

The pilot study, which looked at cardiovascular and nervous system drugs, revealed large variations in the time taken to pass each

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COMPANIES AND FINANCE: EUROPE

Cars recovery aids advance at Volvo

By Greg McIvor
in Gothenburg

A sharp recovery in Volvo's car operations helped the Swedish group to almost double first-quarter operating profits in its automotive businesses, in spite of continued weakness in its trucks division.

Group pre-tax profits rose from SEK1.9bn to SEK3.5bn (\$677.5m), although SEK1.9bn of the improvement came from an exceptional gain

from the disposal of non-core assets. Earnings per share rose from SEK3.10 to SEK9.70. The results coincided with the inauguration of Mr Leif Johansson as chief executive in place of Mr Sören Gyll, but Volvo's most-traded B shares fell SEK1 to close at SEK192.50.

Operating earnings from motor activities rose from SEK970m to SEK1.9bn. The increase was driven by a reversal of fortunes at the cars unit, which swung from

a SEK191m loss to a SEK1.1bn surplus, in spite of a 10 per cent drop in US sales. It was the division's best showing in the 1990s and was attributed primarily to improving sales of Volvo's new Dutch-built S40/V40 mid-sized saloon.

Sales of the S40/V40 are back on target after a series of problems last year linked to its launch. First-quarter sales of the model rose 70 per cent to 25,365 units, and Volvo said it expected to sell

up to 110,000 units this year. Turnover across the cars division increased from SEK19.6bn to SEK23.1bn as the number of cars invoiced rose from 85,300 to 94,500. The operating margin rose to 4.6 per cent, reflecting higher volumes and, to a lesser extent, foreign exchange movements.

Group sales rose from SEK39.1bn to SEK41.8bn. Trucks, which until last year had underperformed Volvo's profitability since the

late 1980s, was the only division not to increase profits. Operating earnings slid from SEK7.2bn to SEK5.9bn amid continuing losses at Volvo's North American subsidiary and a sharp erosion of European sales.

Mr Karl Erling-Trogen, head of the trucks division, said losses were being reduced at Volvo GM Heavy Trucks, its North American joint venture with General Motors in which the US group has a 13 per cent

stake. He had predicted break-even by mid-year, after five quarters of losses, but yesterday admitted progress to restore profits had been slower than expected. In Europe, Volvo's trucks sales slowed by 23 per cent, reflecting softer demand and increased pricing pressure, which damped margins.

Nevertheless, Volvo maintained its European market share above 16 per cent and said profits remained "good".

Club Med set to sell cruise ship for \$45m

By Andrew Jack

Club Méditerranée, the French leisure group, yesterday announced the sale of one of its two cruise ships, in a significant step towards refocusing its business.

Club Med 1, which is jointly owned by Club Med and Services et Transports, is to be sold for \$45m to Carnival Cruise Line, of the US, in a deal which is scheduled to be completed in March 1998.

The action comes at a time of heavy restructuring in the group. In February, Mr Philippe Bourguignon, the former head of the Euro Disney theme park, was named new chairman, as the company unveiled 1996-97 provi-

sions of FF820m (\$145.5m). Speaking at the annual general meeting yesterday, Mr Bourguignon said there were no plans to sell Club Med 2, its second liner, which would now provide Mediterranean and Caribbean cruises previously operated by Club Med 1.

He said his plan for the business entailed more focused marketing and changes to pricing policies, including a reduction in the "spiral of eternal promotions".

He argued that most of the changes in his new strategy would not be noticeable at the end of the second half of next year.

The cruise ship disposal follows Club Med's recent

sale of its 23 per cent stake in Vultur, an Italian operator of holiday villages. It also plans to close a number of its own villages.

Shareholders at the AGM approved 40 resolutions, including the creation of a two-tier board with Mr Bourguignon in charge of a four-person executive committee, and a supervisory board headed by Mr Serge Trigano, the former chairman and son of one of the founders of Club Med.

The board came under criticism from several shareholders over the lack of disclosure of executive remuneration and stock options, as well as the payments and shareholdings of non-executive directors.



Philippe Bourguignon: no plans to sell Club Med 2, which will inherit sister ship's routes

Lower charges help Accor Générale des Eaux sale

By Andrew Jack in Paris

Lower financial charges and improved contributions from its partly-owned subsidiaries helped lift net income at Accor, the French hotels group, 15 per cent to FF1.1bn (\$191m) for 1996.

Sales at the group, which owns the Ibis, Mercure, Novotel, Sofitel and Motel 6 chains, fell 10 per cent over 1995, and operating profit declined 13 per cent to FF2.6bn.

However, reductions in interest rates and the overall level of the group's debt, to FF17.5bn, meant that financial charges fell from FF1.6bn to FF1.3bn. There

was also a strong increase from investments - including European, the car rental business - from FF22m to FF190m.

The group also announced yesterday its intention to take full control of its 77 per cent owned subsidiary Sphere International, offering one of its own shares for every seven in Sphere.

The results were the first following the appointment last year of Mr Jean-Marc Espalieux, the chairman appointed at the time of the creation of a supervisory board headed by the former joint heads of the company, Mr Paul Dubrule and Mr Gérard Pélissier.

He said a restructuring plan including cost-cutting and tighter co-operation across the group would be unveiled in June, and a FF500m technological investment programme over the coming 18 months. He said there would be greater use of the Accor brand across the group.

Mr Espalieux responded to criticism that the group's 1996 results were among the last of the large quoted French companies to be reported, stressing the delays triggered by the restructuring of its board and the fact that it was a decentralised company with many subsidiaries.

By David Owen in Paris

Générale des Eaux, the French utilities, construction and communications group, is disposing of more property assets in deals valued at FF4.2bn (\$727m).

The company has agreed to sell two towers in La Défense, the business district west of Paris, to SITQ Immobilier, a subsidiary of the Caisse de Dépôt et Placement du Québec, the powerful Canadian public-sector pension fund manager.

The two companies are also combining to set up a new entity - owned 80 per cent by SITQ and 20 per cent by Générale des Eaux - that

will acquire a further three towers owned by the French group.

The first transaction, involving the Esplanade and Pacific towers which have a combined floor area of more than 98,000 sq m, is worth FF2.5bn; the second, involving a floor area of 59,500 sq m, at about FF1.7bn. Générale des Eaux said the deals would result in a "slight" book loss.

In January, the French group - which has embarked on a root-and-branch restructuring of its property, building and public works operations - said it would sell the 77,000 sq m Descartes tower in La Défense

to Blackstone Real Estate Advisors, a subsidiary of Blackstone Group, a US private investment bank. It said Blackstone would buy the Esplanade and Pacific towers if it failed to secure a better offer.

That the company has now apparently done this will lead some observers to see yesterday's deals as further evidence of an improvement in the Paris commercial property market.

As with many French groups, property has been a source of problems for Générale des Eaux in recent years, and was the principal reason for 1995 losses of FF2.7bn.

EUROPEAN NEWS DIGEST

Andersen shows strong growth

Interim results for Andersen Worldwide, the umbrella organisation for Andersen Consulting and Arthur Andersen, show strong growth in revenue in the six months to February 1997, up 18.6 per cent to \$6.6bn. For the year to August 1996, the two business units showed combined growth of 18 per cent, to \$9.4bn - far outstripping rivals in management and IT consultancy and more traditional accountancy and audit services.

The interim results - unpublished but circulated internally - come ahead of next week's meeting in Paris at which the organisation's 2,700 partners will discuss future development. A split between the two units is possible, although reform of their relationship is more likely in the light of such rapid growth. Arthur Andersen saw revenues for the six months of \$2.6bn, up 11.7 per cent on the a year-ago period. Andersen Consulting saw revenues rise to \$2.9bn, up 25.6 per cent.

Jim Kelly, Accountancy Correspondent

Autoliv names chiefs

Autoliv, the Swedish automotive air-bag maker, has emerged with a strong management hold on the group formed through its merger with businesses of Morton International, of the US. Mr Gunnar Bark, current chairman of Autoliv, has agreed to be chief executive, while Mr Fred J. Musone, president of Morton's Automotive Safety Products business, will be chief operating officer.

Mr Paul Charley, chief executive at Autoliv, will be given a senior executive post. Mr Bark, Autoliv chief executive for 14 years until taking a non-executive role last year, has been the driving force behind the merger, which creates the world's biggest air bags and safety belts group, with combined sales of \$3.2bn. Mr Bark will oversee European operations, while Mr Musone will have responsibility for the US side. Today's special meeting of Morton shareholders to approve the merger will also vote on the planned spin-off of Morton's chemicals and salt businesses.

Greg McIvor, Gothenburg

Elan ahead 30%

Elan Corporation, the Irish-based international pharmaceutical company, achieved a 30 per cent increase in pre-tax profits to \$37.6m for the first quarter, which included the first full contribution from Athena Neurosciences, the California-based company acquired last year. The company, which has relied on royalties and research income on drug delivery systems to improve and reformulate existing compounds, achieved a 29 per cent rise in direct drug sales. This resulted in better margins, with operating income up 35 per cent to \$21.5m, on 1996. Earnings per share were flat at 35 cents compared with 35 cents last year, reflecting the dilution resulting from the increased shares from the Athena merger. Analysts are forecasting full-year earnings of \$1.55. This would put Elan on a p/e of around 20 - still at a discount to similar drug companies such as Alza, John Murray Brown, Belfast

FT/S&P World Index changes

The committee which oversees the FT/S&P World Index is considering altering the timing of quarterly constituent changes to avoid periods when markets are less liquid, such as Christmas and Easter. Stock changes are usually implemented at the end of each quarter. Following a committee meeting in March, changes were made at the start of this month in the constituent lists for Brazil, Hong Kong and Japan.

Details available from Steven Vale at FTSE International in London (+44 171 488 1810), or at website <http://www.ftse.com>

To the shareholders of
Great Nordic Ltd.

The ANNUAL GENERAL MEETING of the Company will be held on Tuesday 6 May 1997 at 3.30 pm at Industriens Hus, H.C. Andersens Boulevard 18, DK-1596 Copenhagen V.

The Agenda is as follows:

- Report on the Company's activities
- Presentation of the annual financial statements for approval; discharging the Board of Directors and the Executive Management from their obligations
- Resolution for the distribution of the net profit for the year, including the declaration of a dividend on Company shares
- Proposal to amend clause 1 of subarticle 3 of Article 4 of the Company's Articles of Association
- Resolution that the Board be authorised to acquire up to 10 per cent of own shares
- Election of Board members
- Appointment of two auditors for the current financial year.

For the resolution set forth under item d of the Agenda to be passed, Article 18 of the Articles of Association requires that at least one quarter of the Company's share capital be represented at the Annual General Meeting and that the resolution be approved by not less than two thirds of the votes cast and two thirds of the voting share capital represented at the Annual General Meeting.

Should the requisite percentage of the share capital not be represented, but where the resolution has been approved by the above-mentioned qualifying quorum, the resolution may, however, be passed at a new general meeting convened for this express purpose by said qualifying quorum, irrespective of the percentage of voting share capital represented at the general meeting.

From Monday 28 April 1997 the agenda and the full and complete resolutions to be proposed at the Annual General Meeting, as well as the financial statements, the Auditors' Report and the Report of the Directors, will be available for shareholders' inspection at the Company's registered office on the third floor of Kongens Nytorv 26, 1016 Copenhagen K, and at the Company's bankers in London. Not later than eight days prior to the Annual General Meeting, the above material will also be posted to the registered address of every shareholder on the Company register.

Admission cards to the Annual General Meeting will be available on request from the Company's office from Monday to Friday between 10 am and 4 pm, up to five days prior to the Annual General Meeting, to any shareholders who can prove good title to their shares. As far as bearer shares are concerned, shareholders shall prove their title to such shares by presenting a statement of their holdings of Company shares as of 24 April 1997 issued by the banks in which their shares are held.

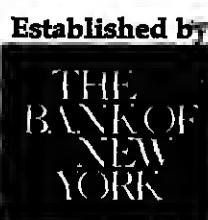
Any right to vote shall be conditional upon the voting share being registered in the name of the shareholder and upon the shareholder being entitled to attend the meeting pursuant to the above-mentioned provisions. Where a shareholder has acquired shares by way of transfer, the shares shall additionally have been registered in the name of the shareholder for not less than three months prior to the date of the Annual General Meeting.

Copenhagen 21 April 1997

The Board of Directors

Videsh Sanchar Nigam Limited

SPONSORED 144A GLOBAL DEPOSITORY
RECEIPT (GDR) FACILITY
and
SPONSORED REGULATION S
GLOBAL DEPOSITORY RECEIPT (GDR) FACILITY



www.bankofny.com/adr

These securities were placed under Regulation S and Rule 144A under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements. These securities having been previously sold, this announcement appears as a matter of record only.

Commonwealth Bank Australia

Commonwealth Bank of Australia ACN 123 123 124
(successor in law to the State Bank of Victoria)
U.S. \$125,000,000 (nominal amount outstanding U.S. \$100,000,000)
Undated Capital Notes

For the six months 23rd April, 1997 to 23rd October, 1997 the Notes will carry an interest rate of 6.0625% per annum with an interest amount of U.S. \$308.18 per U.S. \$10,000 Note and U.S. \$7,704.43 per U.S. \$250,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

Republic of Armenia

U.S. \$400,000,000

Floating Rate Notes due 2002

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

European Investment Bank

U.S. \$600,000,000

Floating Rate Notes due 2002

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

ALLIANCE CAPITAL (LUXEMBOURG) S.A.

35, boulevard Prince Henri
L-1714 Luxembourg
R.C. Luxembourg B 34 495

To the shareholders of
Alliance Global Leasing Fund
(fonds commun de placement)

By decision of Alliance Capital (Luxembourg) S.A. as management company with the approval of Brown Brothers Harriman (Luxembourg) S.A. as Custodian of Alliance Global Leasing Fund, the fund will be dissolved as of April 30, 1997. Liquidation proceeds will be paid on to shareholders by the depositary upon instruction of the management company. Payment is expected to be made on 2nd May 1997.

Proceeds which cannot be paid to shareholders will be deposited in escrow at the Caisse de Consignations in Luxembourg. Luxembourg, April 24, 1997

ITL 150,000,000,000

INTERNATIONAL
BANK FOR
RECONSTRUCTION
AND DEVELOPMENTFloating Rate Notes
due 1998

Interest Rate 6.56141%

Interest Period April 23, 1997
October 23, 1997Interest Amount due on
October 22, 1997 per

U.S. \$5,000,000 U.S. \$167,832

U.S. \$50,000,000 U.S. \$1,675,317

BANQUE GÉNÉRALE
DU LUXEMBOURG

Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series A

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series B

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series C

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series D

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series E

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series F

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series G

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series H

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series I

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

USD Discounted Series J

In accordance with the provisions of the Bonds, interest is hereby given that the Rate of Interest for the first interest period ending 23rd October, 1997 has been fixed at 5.75% per annum. The interest for the second interest period ending 23rd October, 1997 will be U.S. \$2,222.22 per U.S. \$10,000 Note and U.S. \$5,555.56 per U.S. \$25,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Republic of Venezuela

U.S. \$250,000,000

Collateralized Floating Rate

brother
PRINTERS
FAX MACHINES

FINANCIAL TIMES COMPANIES & MARKETS

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Thursday April 24 1997

Week 17

Hunterskil Howard
Business Services
WOLSELEY plc
The name behind the name

IN BRIEF

Saudi prince links with burger chain

Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud, the Saudi investor, has joined forces with the Planet Hollywood themed restaurant chain which reported a threefold surge in first-quarter profits. The group's share price rose on news of the earnings and the prince's plans to develop up to 34 restaurants. Page 21

Siemens shakes off weak demand
Buyout overseas sales helped Siemens, the German electrical group, shake off weak domestic demand to post a double-digit rise in orders in the first half of its financial year. Page 19

Molins discovers irregularities
UK engineering company Molins shocked the City of London with news that it had uncovered accounting irregularities at its US corrugated board business. Page 22

Hilton shares jump 4% on figures
Shares in Hilton Hotels, the US company bidding for the ITT hotel and casino group, rose 4 per cent after the company reported an unexpectedly big increase in net profits. Page 21

Bre-X says Bussang does contain gold
Bre-X Minerals shares rose sharply after the Calgary-based exploration company said it had found further evidence of gold at the Bussang property in Indonesia. Page 26

Quaker Oats to replace chairman
Quaker Oats, the US cereal company, is to replace its chairman and carry out a restructuring as part of its planned recovery from the disastrous acquisition of Snapple. Page 21

Stet wins Mobilkom Austria stake
Stet, the Italian telecommunications group, won a stake in Mobilkom Austria, the cellular telephone arm of the Austrian post and telecommunications monopoly PTA. Page 19

Club Med set to sell cruise ship
Club Méditerranée, the French leisure group, announced the sale of one of its two cruise ships, in a significant step towards refocusing its business. Page 18

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Chief price changes yesterday

FRANKFURT (DM)		Paris	
DAX	145 + 0	Daimler	7.0 - 0.5
Line	1185 + 45	PARIS (FF)	
Midcap	664.5 + 12.5	Alcatel	883 + 35
Smallcap	405 + 175	Alcatel	351.1 + 3.2
Value	770 + 15.5	Alcatel S	367 + 10.4
Walt	1030 + 75	Alcatel A	2092 + 97
Pharm	853 + 35	Alcatel	163.6 + 6.0
Accor	371.1 + 9.5	Alcatel	163.6 + 6.0
Pharm A	367 + 10.4	Alcatel	163.6 + 6.0
Telecom	2287 + 97	Alcatel	163.6 + 6.0
NEW YORK (DOLLAR)		Alcatel	163.6 + 6.0
DAX	13 + 1	Alcatel	163.6 + 6.0
Line	144 + 1	Alcatel	163.6 + 6.0
Midcap	304 + 4	Alcatel	163.6 + 6.0
Smallcap	204 + 8	Alcatel	163.6 + 6.0
Value	30 + 5	Alcatel	163.6 + 6.0
Pharm	474 + 17.6	Alcatel	163.6 + 6.0
Accor	1254 + 38	Alcatel	163.6 + 6.0
Pharm	257 + 38.9	Alcatel	163.6 + 6.0
Line	124 + 37	Alcatel	163.6 + 6.0
Midcap	645 + 97.6	Alcatel	163.6 + 6.0
Smallcap	250 + 70	Alcatel	163.6 + 6.0
Value	394 + 15	Alcatel	163.6 + 6.0
Pharm	34.76 + 3.05	Alcatel	163.6 + 6.0
Accor	2.2 + 0.5	Alcatel	163.6 + 6.0
Pharm	2.57 + 0.47	Alcatel	163.6 + 6.0
Line	10.85 + 0.25	Alcatel	163.6 + 6.0
Smallcap	3.00 + 0.45	Alcatel	163.6 + 6.0

New York and Toronto prices at 12.30.

Hewlett-Packard to buy VeriFone

By Louise Kehoe in San Francisco

Hewlett-Packard is to buy VeriFone, the leading supplier of credit card processing systems, in a \$1.2bn stock deal. The acquisition will "sharply accelerate the evolution and acceptance of electronic commerce" on the Internet, the company said. "This is the optimal way to bring our dreams of widespread electronic commerce on the Internet to reality," said Mr Hatim Tyabji, VeriFone chairman and chief executive.

Market analysts responded positively to the acquisition.

\$1.2bn deal will boost commerce on Internet

"This is a good fit with VeriFone's electronic commerce strategy," said Tucker Anderson, chief investment strategist at Cumberland Associates, an investment group. HP, the second largest US computer company with 1996 revenues of \$38.4bn, has been in the forefront of developing electronic commerce systems for home banking, retailing and business-to-business transactions. VeriFone pioneered secure systems for credit card payments over the Internet. The acquisition is the largest

ever by HP and reflects an increasingly aggressive effort to bolster its role in emerging growth markets. Credit card payments on the Internet are projected to reach \$95bn in the US alone by 2000, according to International Data Corporation, a market research group. The decision to acquire VeriFone grew out of a long-standing relationship between the companies, said Mr Richard Belluzzo, HP executive vice-president. HP and VeriFone have worked together on several Internet projects,

including providing software and computer systems to Citicard for a trial of "smartcard" cash cards. HP expects VeriFone's technologies with its own to enable widespread business-to-business commerce on the Internet as well as consumer applications. The ability to move money securely over the Internet is central to HP's "extended enterprise" strategy to enable businesses to create Internet links with customers, suppliers and distributors. VeriFone, based in Redwood

City, California, near HP's Silicon Valley headquarters, had net revenue of \$472m in 1996. The company holds about a 60 per cent share of the world market for automatic credit card processing systems used by merchants and retailers. HP said it would operate VeriFone as an independent business unit. Under the deal, VeriFone shareholders will receive one share of HP stock for each share of VeriFone. VeriFone's share price rose sharply in heavy trading. At mid-session the shares were quoted at \$47, up 59 per cent from Tuesday's close of \$30.4. HP was down 3% at \$49.7.

Eurotunnel banks deal may face resistance

By Ross Tienan in London and Andrew Jack in Paris

A tense battle is shaping up at Eurotunnel after shareholder activist leaders in both France and the UK signalled they would be seeking proxy votes from investors with a view to blocking the company's \$3.7bn financial restructuring.

Details of the Channel tunnel operator's revised financing, including a debt-for-equity swap that would give banks and debt funds about half the equity, will be unveiled today with the group's preliminary results for 1996.

Both Ms Sophie L'Hélias, of Franklin Global Investor Services, and Mr Christian Cambier, head of the Association of Eurotunnel shareholders, yesterday said they planned to act as proxy agents at an extraordinary meeting of Eurotunnel shareholders that will consider the package in June.

Ms L'Hélias, who secured control over 15m votes - more than 1.6 per cent of Eurotunnel shares - at last year's annual meeting, said no decision would be made on a fresh fight until the terms of the deal had been studied.

Mr Cambier said he was confident that investors could obtain a blocking minority to prevent its approval.

To get the restructuring approved, Eurotunnel has to ensure that 25 per cent of the company's equity is represented at the meeting, and then persuade holders of two-thirds of the shares represented to back the deal. The maximum representation yet achieved at a Eurotunnel meeting was 19 per cent.

If shareholder consent can be obtained, the steering committee of six lead banks would still have to persuade holders of the \$3.7bn of Eurotunnel debt to back the deal.

That task has been eased somewhat by the purchase of around a quarter of the debt by US debt funds.

These US funds have been empowered during a month-long period, which ended yesterday, when original lenders have been free to assign voting rights to those who have bought the debt from them.

Mr Martin Dent, managing director of global investment at Bankers Trust Company, said: "This has cleaned up the lending structure. It brings the investors who own the debt up to the negotiating table."

Philips back on track after shedding Grundig

By Gordon Cramb in Eindhoven

Philips, the Dutch electronics group, pleased investors yesterday as it reported its first quarterly rise in profits since the end of 1995.

The company said the "results provide us with the confidence that we are on track". Net income from normal activities rose 22 per cent to F1460m (\$337m).

The results were at the top end of analysts' expectations and the company's shares rose 6.5 per cent.

It was the first quarterly upturn since the end of 1995, when Philips lurched from record annual profits of F1525bn to attributable losses last year of F1580m.

The main factor in the latest turnaround was that Philips' accounts ceased to include those of Grundig, the 51.6 per cent-owned German producer of television sets and other audio-visual equipment. The group cut Grundig's deficit in January, withdrawing management support and saying it would no longer cover its losses.

The move was one of a number of measures undertaken by Mr Cor Boonstra to restore profitability since he became Philips' president last October. Peripheral businesses, ranging from home entertainment stores to a printed circuit board maker, have been closed or put up for sale, while the group is moving much of its western European production to lower-cost countries.

Mr Boonstra said, Philips' vice-chairman, said negotiations with Grundig family shareholders on unwinding its potentially burdensome remaining commitments were "going a little more slowly than I would have liked". He hoped these could be resolved in the current quarter.

"Western Europe continues to be a very difficult market" for Philips because of pressure on product prices, Mr Boonstra warned. Sales growth slowed in Asia-Pacific, and profits fell. The company again made no money in North America.

Total sales rose 3 per cent to F116.14bn, while operating earnings were 21 per cent higher at F1886m, with the largest share coming from components and semi-conductors. Orders were good but "it is still tough out there", Mr Boonstra said.

Consumer products swung back to a F1206m profit from a F152m loss, although sales shrank 6 per cent to F14.81bn. The only unit still in the red was professional products and systems, with a F154m deficit.

In Amsterdam, Philips shares touched F100 for the first time before closing at F107, up F16.90. Since Mr Boonstra took over, they have risen 57 per cent. They have

risen 57 per cent since Mr Boonstra took over.



Success story: Ralph Fiennes and Kristin Scott Thomas, stars of *The English Patient*, which has buoyed Disney profits

Disney growth beats expectations

By Christopher Parkes in Los Angeles

Income growth at Walt Disney regained its momentum in the second quarter, beating forecasts of 45 cents a share with a 63 per cent rise to 49 cents - from 30 cents last time - on revenues up 10 per cent at \$5.5bn.

Mr Michael Eisner, chairman, singled out the group's film-related and theme park divisions as principal contributors to the advance. "I am extremely pleased with Disney's outstanding results [which] included impressive box office results from the Academy Award-winning *The English Patient* and continued growth in worldwide merchandise licensing," he said.

He reported strong growth in subscriptions and advertising revenues at ESPN, its international television sports network.

Earnings showed a better-than-expected recovery from the same period last year when

Revenues boosted by box office takings from Oscar-winning film

the results were dented by a heavy write-off against scrapped film development projects.

Since then the group has announced a reduction of up to half in its annual output of feature films.

The broadcasting business, based on the troubled ABC network acquired in February last year with the takeover of Capital Cities/ABC, reported a 9 per cent revenue increase with sales of \$1.6bn and operating income 18 per cent higher at \$238m.

The results were helped by cuts in programme amortisation and acquisition costs, partly offset by lower ratings for the ABC network, and improved results from cable, including ESPN and the Disney Channel.

Star performer was the creative content division, embracing

films, merchandise and retailing, where operating income surged 56 per cent to \$390m on revenues up 9 per cent at \$2.8bn.

Feature films *The English Patient*, released by Disney's Miramax company, *Ransom* and *101 Dalmatians* contributed to the result, along with international box office releases of *Toy Story* and *The Hunchback of Notre Dame*.

Operating income at the theme parks, bolstered by a 25th anniversary promotion for Walt Disney World in Florida, rose 17 per cent in the period to the end of March, while revenues increased 14 per cent to \$1.2bn.

The results, presented on a pro forma basis to remove distortions caused by the Capital Cities purchase, brought net income for the first half to \$1bn. Operating income for the six months was 24 per cent higher at \$2.3bn and earnings per share improved 32 per cent to \$1.46.

Nikko to launch accounts system acceptable in US

By Gillian Tett in Tokyo

Nikko Securities, one of Japan's largest securities companies, is to introduce an internationally compatible system for presenting its accounts, in an attempt to boost investor confidence.

Nikko intends to start producing US-compatible accounts this fiscal year, following a similar move by Nomura - Japan's largest securities house.

The move reflects growing attempts by Japan's securities industry to introduce more disclosure into their reporting methods. Other securities companies are expected to follow suit as Japan deregulates its financial markets as part of its "Big Bang" project.

The changes in accounting methods are already having an impact on the way in which the securities companies present their results.

Japan's four largest companies will present their results on three different days this year, starting with today's results from Nomura.

This is a departure from the traditional "convooy system" when Japan's financial institutions reported on the same

day. Nikko - which reports its 1996 results tomorrow - will introduce the new accounting method gradually over the next fiscal year and provide parallel results, catering for both the Japanese and US systems.

Coopers and Lybrand, in association with a local Japanese accounting group, is expected to oversee them.

The change means that Nikko will release quarterly results rather than providing estimates, as Japanese companies have traditionally done.

Some banking analysts suggested yesterday that this may reduce volatility in its share price.

Meanwhile Moody's, the US credit rating agency, said yesterday that it was considering downgrading Yamaichi, Japan's fourth largest securities group, from its current Baa3 rating.

Moody's blamed Yamaichi's declining market share and negative earnings prospects, as well as "increasing competitive challenges by domestic and foreign firms" for the move.

Nomura loses further business, Page 20

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- Average remaining life: 9 years (duration)
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The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securities.

Offers should be submitted in the period from 28 April 1997 to 10 June 1997.

For further information regarding loans, borrowers, loan conditions and securities please contact

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A-1040 Vienna, Austria
Tel +43 1 50188
Bernhard Haider ext. 258 and
Miklós Révay ext. 455

From 12 May, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to submit offers.

GRT Price Waterhouse



NOVARTIS

Dividend for the Financial Year 1996

At the General Meeting of Novartis AG held on 22 April 1997, it was resolved that a dividend for the financial year 1996 be declared as follows:

Dividend per share	CHF	20.-
Less 35% Federal Withholding Tax	CHF	7.-
Net dividend	CHF	13.-

For Registered Shares the Dividend Payment Order will be sent to the address registered by the holders for this purpose.

For Bearer Shares payment can be obtained against surrender of Coupon No. 2.

The Dividend Payment Order and Coupon No. 2 can be cashed free of charge at all Swiss branches of the following banks from Friday, 25 April 1997:

- Credit Suisse First Boston, Zurich
- Union Bank of Switzerland, Zurich
- Swiss Bank Corporation, Basel
- Bank Sarasin & Co, Basel and Zurich
- Bank Ehinger & Co Ltd, Basel

Basel, 22 April 1997

Novartis AG
By order of the Board
of Directors

USINOR SACILOR

Net dividend: 3 FRF

The Board of Directors met on Friday April 18, 1997 under the chairmanship of Francis Mer to review the final consolidated accounts of the Group and to approve the accounts of Usinor Sacilor, the parent company, for the 1996 fiscal year.

The final consolidated accounts for 1996 are in line with the preliminary results published in February 1997. They report a net profit, at the Group level, of 1.5 billion francs compared to 4.4 billion francs for 1995.

Sales amounted to 71.1 billion francs representing a reduction of 8.6% in 1996.

Cash flow at 5.5 billion francs, was 7.7% of sales revenues versus 10.3% in 1995. This decline is distinctly less than the reduction in net income.

Net debt, which was 6.5 billion francs at December 31, 1996, was 4.5 billion francs less than what it was at the end of 1995.

The debt/equity ratio continued to improve, progressing from 0.38 at the end of 1995 to 0.22 at December 31, 1996.

Usinor Sacilor, the parent company (including the Ugine division), ended the 1996 fiscal year with a net profit of 1,781 million francs.

Perspectives

In early 1997 Europe experienced a recovery in the demand for steel, notably for flat carbon and stainless steel. An accompanying recovery in prices is following progressively. Demand in Asia is strong, but with the same slowness in the evolution of prices. In North America the situation remains strong with improved prices.

In this context, Usinor Sacilor's income for the first half of 1997, as indicated in February, will be lower than that of the first half of 1996.

General Meeting: June 9

The Board will propose the Annual General Meeting the payment on July 1, 1997 of a dividend of 3 FRF net per share together with a tax credit of 1.50 FRF.

Among other decisions submitted at the Meeting will be a resolution to change the name of the Company by adopting the name "Usinor".

The Combined General Meeting will be held on Monday June 9, 1997 at 10 a.m. at the Hotel Méridien Montparnasse - 19, rue du Commandant-Mauchou, 75014 Paris.

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Acier
USINOR SACILOR

COMPANIES AND FINANCE: ASIA-PACIFIC

Nomura loses further business

By Gillian Tett in Tokyo

Nomura Securities suffered another blow yesterday when Japanese companies continued to break links with the group, despite its attempt to clean up its image with a management reshuffle on Tuesday.

Recent revelations that Nomura had paid bribes to corporate gangsters, or *sokaiya*, have resulted in a wave of lost securities contracts.

Central Japan Railway, one of Japan's six recently

privatised railway operators, said yesterday it would use Nikko Securities to manage its forthcoming offering, instead of its Nomura, its usual partner.

The group said that concerns that Nomura might be suspended had been behind its decision to drop the company. It said it was keen to ensure that its forthcoming listing proceeded smoothly.

Saiho Gas and Toho Gas have also decided to exclude Nomura from forthcoming bond issues. Such moves

have knocked Nomura from its traditional position as the largest securities house on the Tokyo Stock Exchange into fourth position.

The group, which released its 1996 results today, yesterday pressed ahead with its plans for management changes.

Following the appointment of a new president and the removal of one-third of Nomura's board on Tuesday, the group now plans to abolish its senior management committee, which previously dominated policy, and hold

regular meetings of managing directors. It also plans to create a new department for inspection and general affairs to prevent any repeat of the bribery scandal.

It remains unclear whether these changes will have much impact on the group's management style.

The appointment of the new president, Mr. Junichi Ujita, was welcomed by analysts in Tokyo, who pointed to his international background and relative youth.

They suggested that the international wing of Nomura's operations would gain power within the group, breaking the pattern whereby domestically oriented cliques - including those involved in the *sokaiya* affair - have dominated the higher echelons of its power structure.

However, with the Ministry of Finance expected in the next few days to decide whether the group will face penalties for the scandal, analysts said Nomura was unlikely to recoup rapidly the business it has lost in recent weeks.

First Pacific catches up with its peers



Share price relative to the Hong Kong market index	1995	1996	1997
First Pacific	15.1	12.6	101%
Hongkong	26.1	18.8	174%
Citic Pacific	23.0	18.8	143%
Swire Pacific	15.3	10.5	102%
Jardine Matheson	8.0	6.2	80%
Hong Kong Market	15.0	13.0	100%

Source: Citigroup	1996		96		97
Earnings-based valuation comparisons	P/E	1997 est.	P/E relative to Hong Kong index	1997 est.	P/E relative to Hong Kong index
	1996	1997 est.	1996	1997 est.	1996-1997
First Pacific	15.1	12.6	101%	87%	20%
Hongkong	26.1	18.8	174%	144%	17%
Citic Pacific	23.0	18.8	154%	143%	19%
Swire Pacific	15.3	10.5	102%	82%	11%
Jardine Matheson	8.0	6.2	80%	63%	8%
Hong Kong Market	15.0	13.0	100%	100%	15%

First Pacific, the one-time poor relation of the British-controlled conglomerates whose rise has mirrored that of Hong Kong itself, is enjoying a rebirth among the investment community.

Behind the flurry of "buy" recommendations are a belief in the company's strategy and management; strong growth prospects, stemming from exposure to the fast-growing Asian economies; and its undervaluation compared with other Hong Kong conglomerates.

Mr Mike Warren, conglomerate analyst at Morgan Stanley Asia, says: "There are no companies I can think of in Hong Kong with such diverse regional exposure, with the possible exception of Jardine Matheson, which doesn't have the same growth potential."

That shows how far First Pacific has come. In 1991, profits were battered following an abortive merger with Internatio-Muller, a Dutch trading and transport group, as well as the loss of five distributors in the Philippines and problems at its Australian software unit.

"We did lose our way," says Mr Manuel Pangilinan, managing director. "Now we focus on what we really want to do and the results of that are reflected in earnings." Since 1991, annual growth in earnings per share, fully diluted, has been 36 per cent, stripping out exceptional items, he says.

The 1991 restructuring left First Pacific with four core activities - marketing and distribution, telecoms, property and banking - and a strong belief in the value of the conglomerate, backed up with what Mr Pangilinan calls "a very interventionist approach" to its companies.

At a time when Hong Kong companies are hiving off infrastructure and other arms, First Pacific will only diversify when forced to do so.

For example, the forthcoming US\$250m flotation of Smart Communications, the Philippines cellular phone group partly owned by First Pacific, was triggered by the terms of its franchise. Plans to float First Pacific Davies, the Hong Kong property and services arm, have been shelved.

Keeping companies private, says Mr Pangilinan, allows the group to allocate cash flow more efficiently and to be more flexible in dealing with management.

The emphasis is on growing businesses with the group - both organically and through acquisitions, and on transferring expertise across divisions.

"Telecoms is a business where the experience and expertise are all fungible. Building a cellular system is more or less the same in Hong Kong and the Philippines. Management of bad debt, cloning and fraud are all similar," Mr Pangilinan says.

But telecoms, though the group's second biggest money earner, has not been an unmitigated success. Pacific Link, the Hong Kong cellular operator, has suffered problems both thrust upon it and of its own making.

Mr Thomas Yasuda, executive director with telecoms responsibilities, blames the wave-length assigned to Pacific Link, which puts it on a different technology platform from its competitors on the GSM standard and so precludes the use of China, which has adopted GSM as its main standard. "There's some

marketing advantage to our ability to roam into North America, but it's definitely outweighed by the disadvantage of not being able to roam into China," Mr Yasuda says.

Other handicaps have yielded lessons. Massive growth led to the company running out of suitable handsets and standards suffered. Last year was the year of consolidation - "for us to continue to put subscribers on would have exacerbated the problem" - with US\$250m ploughed into upgrading the network.

Bigger questions about First Pacific centre on its exposure to riskier markets such as the Philippines and Indonesia - the flip side to its higher growth prospects - and gearing sharply higher than the conservative levels preferred by most Hong Kong companies.

Mr Pangilinan attributes the group's consolidated gearing of about 180 per cent to its policies of not revaluing properties and of writing off goodwill against equity, so the equity side of the ratio grows slowly. Moreover, he notes that the debt largely relates to the marketing and distribution companies, such as Hagenway.

"All companies are cash flow positive at operating level," he says. For the parent company alone, book debt to book equity is 40 per cent, he adds, while book debt to adjusted net asset value is only 8 per cent.

For analysts these are forgivable concerns, however. "With conglomerates you buy management, and I have 100 per cent confidence in the management," says Mr Warren, at Morgan Stanley.

Louise Lucas

ASIA-PACIFIC NEWS DIGEST

Red chip placing to raise HK\$3.9bn

China Merchants Hai Hong Holdings, the Hong Kong-listed arm of China's Ministry of Communications, is to raise HK\$3.9bn (US\$500m) through a share placement to purchase highways and container interests from its parent company, China Merchants Holdings.

Proceeds from China Merchants Hai Hong's share placement will centre on five toll roads in the southern provinces of China, and it will also take a 33.73 per cent stake in China International Marine Container.

The HK\$3.9bn raised by China Merchants Hai Hong comes on top of the HK\$466m raised by the company in January. The latest placing, of 650m shares at HK\$6.03, represents a 43 per cent slice of the enlarged share capital. The parent will subscribe for shares, thus maintaining its 60 per cent stake. The HK\$6.03 share price represents a 7.9 per cent discount to China Merchants Hai Hong's closing price of HK\$6.55 before trading was suspended on Tuesday.

Louise Lucas, Hong Kong

HK property joint venture

Swire Properties and Sun Hung Kai, two of Hong Kong's biggest property groups, yesterday announced a joint venture to develop a HK\$250m (US\$3.2bn) residential project on the territory.

The two companies said they had acquired the right to develop the Shun Wing steel mill site at Tsung Kwan O, to the east of the Kowloon peninsula. The site has a development potential of 4m sq ft and is intended to provide 4,000 residential units, shopping space and car parks. The plan comes amid pressures on the government to increase the supply of housing.

John Ridding, Hong Kong

Dairy Farm finds new chief

Dairy Farm International, the food retailing arm of the Jardine Matheson group, has ended its search for a chief executive eight months after Mr Graeme Seabrook stood down from the post. His replacement is Mr Ronald Floto, executive vice-president of Kmart and president of Super Kmart, the US retail group. Mr Floto will take up the reins at Dairy Farm on June 12, almost one year after Mr Seabrook signalled his intention to quit for personal reasons.

Last year Dairy Farm reported a 79 per cent fall in net profits to US\$27.5m, after provisions of \$77.5m for restructuring at its Australian and UK operations.

Louise Lucas

Shiseido to raise US output

Shiseido, Japan's leading maker of cosmetics, has bought manufacturing facilities and property in the US which it said would more than double company's North American output by the year 2000. Shiseido will buy production facilities owned by Carter-Wallace, a manufacturer of healthcare products, in New Jersey for about \$8m, and an adjacent site owned by Pippo Ewing, a subsidiary of Summit Bank.

Gwen Robinson, Tokyo

Aluminium group disappoints

National Aluminium Company, India's largest aluminium group which is 57.2 per cent owned by the federal government, disappointed the market with a 10.64 per cent fall in net profits for the year to the end of March. The group blamed weak prices for aluminium and the loss of zero tax status for a drop in net profits from Rs4,380 to Rs4,780m (\$144m).

However, increased production and sales helped drive revenues up from Rs17,440m to Rs17,690m. Profit before tax rose Rs73.2m to Rs43.3m. The group made a maiden tax provision of Rs683.4m. Earnings per share dropped from Rs4.15 to Rs3.72.

Kunal Bose, Calcutta

Television NZ payout

Television New Zealand, the state-owned broadcaster, will for the second year in a row pay total dividends to the government which will be greater than its earnings. The company reported a tax-paid profit of NZ\$80.6m (US\$42.1m), up from NZ\$48.1m last year. Ms Roseanne Mao, chairwoman, said the company would pay the government total dividends of NZ\$82.1m, including a special payout of NZ\$33m.

The government has promised not to sell the company, despite widespread calls from the business community for it to do so.

Terry Hall, Wellington

Support grows for Nippon Credit rescue

By Gillian Tett

Efforts to rescue Japan's Nippon Credit Bank are gathering pace, with at least one big Japanese bank preparing to throw its weight behind the proposed ¥291bn (\$3.1bn) recapitalisation.

Senior officials at a bank scheduled to play a key role in the recapitalisation said yesterday they were prepared to purchase new shares in NCB. "We will support the plan - it is important for the health of Japan's

whole financial system," the president of the bank said. Meanwhile, Mr Kenjiro Hata, chairman of the Japan Life Insurance Association, has pledged that insurance groups will support the plan "to help regain people's confidence in the nation's financial system."

These signs of support will come as a relief for Japan's financial authorities, who are anxious to implement the recapitalisation to prevent the problems at NCB threatening the stability

of Japan's banking system. The plan calls for creditor life and non-life insurance companies to buy ¥97bn of NCB shares, and private banks ¥70bn, with additional state assistance.

The two largest banking contributors are expected to be the International Bank of Japan and Long Term Credit Bank, although the other large Japanese banks will also contribute.

Nevertheless, the recapitalisation scheme has provoked unease among some

western banking analysts, who fear it heralds the return of the Japanese "convoy" system, where stronger banks bail out weaker ones.

Some analysts remain doubtful whether the bailout will work. Mr Brian Waterhouse, of HSBC James Capel, argued: "I think that there is a very good chance that NCB will still fail."

The banks themselves are refusing to indicate their plans in public until the Ministry of Finance completes an investigation of

NCB, including an independent assessment of the bank's bad loans, which are reported to be ¥1,260bn.

NCB yesterday announced plans to launch asset-backed securitisation products jointly with Bankers Trust during the summer. This follows its tie-up with the US group earlier this month.

NCB argues that securitisation business will be a key part of its attempts to carve out a new business niche in the overcrowded Japanese banking market.

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Banco Popular buy-back welcomed

By Tom Burns in Madrid

Shares in Banco Popular, the highly capitalised Spanish bank, surged nearly 8 per cent yesterday after it announced details of a stock buy-back scheme designed to lift its appeal to investors.

The strategy also includes a stock split and a far-reaching early retirement plan to streamline management and enhance profitability.

Popular's shares outperformed a bullish Madrid market, putting on Pta2,100, or 7.7 per cent, to close at a record Pta29,050.

The strategy was unveiled

as Popular released first-quarter results showing 11.7 per cent growth in net attributable income, to Pta16.1bn (\$111m), compared with the first three months of last year.

The growth, which was ahead of forecasts, was fuelled by fee income and treasury trading profits that offset a 0.8 per cent fall in net interest income.

The share buy-back programme involves buying up to 4.5 per cent of Popular's outstanding equity on the open market for a sum not exceeding Pta35bn. The board will ask shareholders

at the bank's annual general meeting on June 27 to authorise the cancellation of the stock it has acquired.

Popular has been under pressure from its majority shareholders - mainly foreign institutions - to reduce its capital. The buy-back decision, which has been eagerly awaited for the past 12 months, is being implemented at a time of high annualised net returns: return on assets stands at 2.01 per cent, up from 1.86 per cent in March 1996, and return on equity at 20.43 per cent, up from 19.48 per cent.

The AGM will also be

asked to authorise a stock split, scheduled for September, that will reduce the face value of Popular's shares from Pta500 to Pta125, thus quadrupling the outstanding number of shares. Rival Banco Santander took a similar decision earlier this year, while Banco Bilbao Vizcaya will also reduce the par value of its shares as soon as they trade above Pta10,000.

Shareholders will also be asked to approve the transfer of Pta18.5bn from the Popular group's unrestricted reserves and general risk allowances to a special fund

that will finance an ongoing retirement plan. Last year, Popular put aside Pta10bn for this, and 361 employees out of a total of just over 12,000 left the group.

Argenteria, the banking group which is 30 per cent state-owned, posted a 29.4 per cent fall in its first-quarter net attributable profits, to Pta15.8bn.

The fall was slightly larger than anticipated, although it had been largely discounted as Argenteria launched an ambitious programme to clean up its balance sheet midway through last year, when Mr Francisco Gonzalez

was appointed chairman. Attributable earnings fell 58 per cent last year to Pta31.2bn after the bank took a Pta43bn charge.

Analysts now believe Argenteria is on a strong recovery track. These forecasts were underlined by a 13.5 per cent increase in the bank's first-quarter net interest income to Pta53.7bn and a 9.3 per cent rise in its operating margin, to Pta27.5bn.

However, the first-quarter results were hit by a sharp drop in extraordinary income and by trading losses.

EUROPEAN NEWS DIGEST

France to end Eramet impasse

The French government yesterday moved to end its impasse with the management of Eramet, the mining group, by claiming a majority on the board to reflect its 55 per cent stake. This is likely to lead to the replacement of chief executive Mr Yves Rambaud, who is in dispute with the state over New Caledonia.

The dispute relates to the French government's efforts to placate local separatists in the French Pacific territory by giving them one of the nickel concessions held by Eramet.

The offer, which includes development of the concession by Falconbridge of Canada, is being resisted by Eramet management under Mr Rambaud. Paris is revoking the company's concession, although it has promised to compensate other Eramet shareholders, which include US and UK institutions such as Fidelity, Templeton, Mercury Asset Management and Scottish Widows. The government's present has only four nominees on the 15-member board.

However, after a board meeting yesterday, members representing the Eramet state holding company said they expected to take a majority at the annual shareholders meeting, expected in late May.

Eramet yesterday also announced a 29 per cent drop in 1996 net profits to FF330m (\$53.5m), from FF430m a year earlier. However, it will maintain its dividend at FF6.60.

David Buchan, Paris

Mosenergo mollifies investors

Mosenergo, the Moscow city electricity company at the centre of a shareholder dispute last week, has launched a campaign to mollify disgruntled investors and restart stalled loan negotiations with the European Bank for Reconstruction and Development.

"Our first priority is to end this schism. We would like to restore normal relations with the EBRD," Mr Nestor Serebriannikov, Mosenergo general director said yesterday.

Mr Serebriannikov's appeal follows a tense week in which the EBRD, foreign investors and Russia's new reformist government united to force Mosenergo to withdraw proposals that would have curbed the rights of outside shareholders. The EBRD threatened to withhold a loan of up to \$160m which had been under negotiation for more than a year. But now Mr Serebriannikov and his team are looking to mend fences.

Mr Reinhard Schmoelz, director of the EBRD Russia team, said the company's decision to drop its efforts to limit shareholder rights, would allow loan talks to resume.

Christy Freeland, Moscow

KGHM sell-off scaled down

The planned sale of KGHM, Poland's integrated copper producer, looks set to be scaled down. The company said this week it did not need the additional capital the offer, which was to be one of Poland's largest privatisations, was to have raised.

Mr Stanislaw Siewierski, managing director of KGHM, said in a newspaper interview the company could finance its development costs from its own resources and bank loans. The statement came after it reported a 147m zlotys (\$47.4m) net profit for last year, compared with \$28m zlotys profit in 1995.

Final government decisions on the structure of the offer are expected soon.

Christopher Bobinski, Warsaw

Overseas sales boost Siemens

By Graham Bowley in Frankfurt

Buoyant overseas sales helped Siemens, the German electrical and electronics group, shake off weak domestic demand to post a double-digit rise in new orders in the first half of its financial year.

But the company's shares fell after it reported net profits remained static at DM1.08bn (\$635m) in the first six months compared with last year, dashing intense speculation that the company was set to post a big improvement.

The speculation had fuelled a sharp rise in Siemens shares earlier this week to more than DM91 on Tuesday, but the price closed down DM2.30 yesterday at DM88.90.

The company, which is undergoing restructuring, restated its forecast for flat earnings for the whole of the current year, but said growth in German orders and sales was expected in the second half.

Demand was strongest in North and South America and in the Asia-Pacific region, helping overall new orders climb 11 per cent to DM53.9bn, the company said.

"Siemens profited from the on-going boom in North and South America," it said.

Overall sales rose 6 per cent to DM44.7bn, but Siemens attributed about one third of this increase to the currency translation effects of the weaker D-Mark.

The group's communications division, Siemens Nixdorf Informationssysteme, its computer unit, and its automotive systems arm posted the strongest growth.

But the group's earnings were depressed by lower net profits in its semiconductor, medical engineering and transportation systems divisions.

Siemens this week announced plans to dispose of its dental equipment business, the latest in a series of moves aimed at concentrating on core businesses. This follows the company's decision last month to sell its defence electronics business.

"This is a sign the need to spin off areas where it is not profitable and where it is too small," said Mr Peter Thilo-Basler, analyst at Vereinstank Research in Munich.

Overseas sales increased 11 per cent in the first six months to DM28.3bn. Orders in the Asia-Pacific region increased 28 per cent to DM7.3bn. Domestic sales fell 2 per cent to DM16.5bn and domestic orders declined 3 per cent to DM18.5bn.

The company said it had cut its German workforce by 3,000 since last September, but this decline had been matched by a 3,000 addition to its overseas workforce.

"A more stable economic climate in central and eastern Europe also had a positive impact on business: orders in the region reached DM1.3bn, significantly above last year's level," it said.

Stet wins 25% stake in Mobilkom

By Paul Betts in Milan

Stet, the Italian telecommunications group due to be privatised this year, has won the contest to take a stake in Mobilkom Austria, the cellular telephone subsidiary of PTA, the Austrian post and telecommunications monopoly.

The Italian group said yesterday it had agreed to pay \$88.4m (\$697m) for a 25 per cent holding in Mobilkom.

The group's Stet International unit outbid Telenor, a Danish unit of the Unisource alliance, and Southwestern Bell, of

the US, to forge a strategic partnership with the Austrian company.

The deal, which is conditional on approval from the European Commission, is part of Stet's strategy of broadening its international alliances ahead of privatisation. It follows its link-up earlier this week with two Spanish electricity companies, Eodesa and Unión Fenosa, to bid for Retevisión, which is to become the main competitor of Telefonía, Spain's largest telecoms operator.

Mr Tommaso Tommasi di Vignano, Stet chief executive, said yesterday the Aus-

trian market offered "promising" potential. The deal, he added, was "a significant step forward in Stet's internationalisation strategy".

Mobilkom Austria was set up last October when PTA spun off its mobile phone operations. It operates Austria's biggest GSM network, with about 400,000 subscribers. It also operates two analogue networks with 280,000 subscribers, and two paging networks with 100,000 subscribers.

Mobilkom has about a 95 per cent share of the domestic mobile phone market. Its main rival is the privately owned consortium Max-Mo-

bile. Austria plans to award a third mobile phone licence this summer.

Stet controls Telecom Italia Mobile, Europe's largest mobile operator with a market capitalisation of \$23,000m (\$22.8bn) and more than 6m subscribers. TIM has an 88 per cent share of the Italian market.

The latest deal comes as Stet prepares to merge with Telecom Italia, its main operating company.

The Italian government yesterday approved the transfer of Telecom Italia's operating licences to Stet ahead of the merger, which is to be voted on by Stet and

Telecom Italia shareholders on April 30. The merger will cut the Italian government's stake to below 50 per cent.

The government then plans to sell its stake in the autumn, while keeping a golden share in the merged group, which will retain the Telecom Italia name.

However, before this can be done the political parties must approve the constitution of a new telecoms regulatory authority, which has continued to be the source of considerable controversy.

For Austria, yesterday's agreement is a step towards the privatisation of the PTA, which is scheduled for 1999.

Lower gold price hurts Randgold

By Mark Ashurst in Johannesburg

Randgold, the mining group which has pioneered reforms in the South African gold industry, yesterday announced a sharp decline in profits for the March quarter.

But Mr Peter Flack, chairman, said the group had achieved the goals set in August 1994, when he led a shareholders' revolt to unseat the previous management.

Randgold had been transformed "from a traditional

mining house into an investment company", which had reversed the fortunes of the group's "moribund, marginal mines," Mr Flack said. But this achievement was offset by the slump in the gold price, and operating profit fell 59 per cent from R130.6m to R53.4m (\$224m) in the three months to March 31.

Analysts said the results were below expectations. The group will publish full results for the 18 months to March 31 today. Cash operating profit for the period was R149.6m after exploration expenditure of R64.4m. The

results are not comparable with the year to September 1995 because of the longer reporting period, and the inclusion of results from the new Syama mine in Mali and Randgold's \$48m convertible bond issue.

Mr Flack said the strategy of encouraging independently managed mines and improving labour relations had "for all practical purposes" achieved its goal of removing the discount to net asset value in the share price. This had improved from R12.57 on September 30, 1995 to R28.73 on March 31.

However, the shares were still trading at a discount to net asset value because Randgold had "effectively moved its own goalposts" by enlarging the asset base through the acquisition of new mines and prospects.

More than 60 per cent of Randgold shares were now held by foreigners; five mines had been listed on Nasdaq; and Randgold Resources, its African exploration arm, would list in London in June.

In the March quarter, freak weather, redundancies and reduced gold output

combined with the weak bullion price to push Durban Roodoepoort Deep, ERPM and Grootevlei mines into the red.

The group planned to create two new super mines, each with a single listing. On the East Rand, Harmony had offered to acquire Grootevlei and Cons Mander mines, which would be merged with the operations and mineral rights of Unisel, Verneulenskrall Noord, Lydex and Saaiplas. On the West Rand, Durban Roodoepoort Deep would offer to Blyvooruitzicht and Buffelsfontein.

Bull becomes model for French sell-offs

These are important times in the chequered history of Compagnie des Machines Bull, the French computer group.

European investors have just been given the opportunity to buy part of the French state's remaining 23.8 per cent holding in a share offering expected to raise over FF600m (\$105m) and to more than quadruple the proportion of the company's capital traded on the market.

But why should investors want a piece of a company that, not so long ago, was a veritable black hole in the French public sector, clocking up accumulated losses of FF22bn between 1989 and 1994 and consuming a FF7bn capital injection?

Simply because times have changed. Under Mr Jean-Marie Descarpentries, the group has made a profit in each of the past two years, with a further "clear improvement" forecast for 1997.

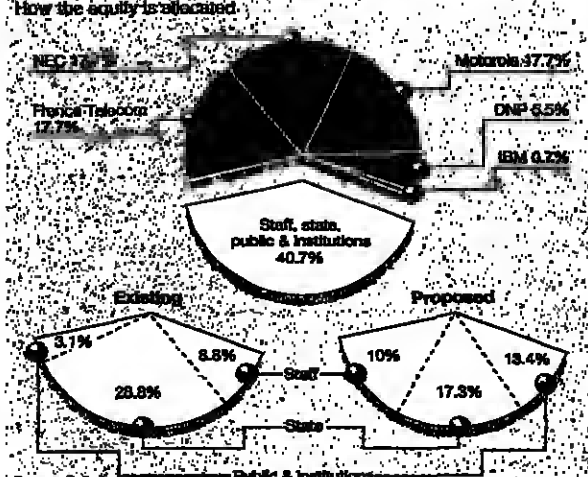
It has a stable base of industrial shareholders, comprising France Telecom (with 17.7 per cent of the shares), Japan's NEC (17.7 per cent), Motorola, of the US (17.7 per cent), Dai Nippon Printing (6.5 per cent) and International Business Machines (0.7 per cent).

The French government now sees Bull as a model for future privatisations, particularly for Thomson Multimedia, the troubled state-owned consumer electronics business.

Mr Descarpentries, former chairman of Carnaud Metal-

Bull: a more liquid stock

How the share is allocated



box, the Anglo-French packaging group, appointed in 1993, makes much of the potential for a substantial increase in spending on information technology by European companies in coming years - and on Bull's ability to cash in on it.

"American companies have understood that information technology is not a cost, it is an investment," Mr Descarpentries says. He describes information technology as the most profitable industry in the world.

That said, Bull's recovery still has a fair way to go. Accumulated earnings in the past two profitable years amount to less than FF700m.

The company's operating margin last year was 3.2 per cent, against an average of 10.4 per cent for what it

describes as its top five competitors.

The group was also recently deprived of the services of Mr Thierry Breton, Mr Descarpentries's number two, who played an important role in the recovery. Mr Breton, now chairman of the Thomson electronics group, has been credited with demonstrating particular skill in helping to manage the relationship with the group's diverse industrial shareholders.

Prospective retail investors would probably be interested to know Mr Breton's thoughts on the current share offering. In the meantime, institutional demand has been strong, with the offer said to have been "considerably oversubscribed".

David Owen

Alcatel Alsthom sells wine estate

By David Owen

Alcatel Alsthom, the French telecoms and engineering group, has sold Château Gruaud-Larose, its prestigious Médoc wine estate, to Bernard Tallian Vins, of Bordeaux.

The move is part of a programme of disposing of non-strategic assets. The company would not divulge the price, but a figure of more

than FF400m (\$69.2m) has been mentioned.

The property, which dates back to 1757, covers 130 hectares and produces an average of 500,000 bottles a year, had not been in Alcatel's hands long, having been acquired under Mr Pierre Suard, its former chairman, in 1993.

The company is reported to have said at the time of the purchase that it saw the

move as "a good investment in land" and a way of "defending France's cultural patrimony".

Château Gruaud-Larose is said by experts to be a highly regarded second growth Saint-Julien. An example of the outstanding 1961 vintage was on the wine list at the 1994 economic summit in London.

The sale comes as exports of French wines are clim-

bing, making an important contribution to the country's impressive overall trade surplus.

According to the Paris-based Fédération des Exportateurs de Vins et Spiritueux de France, last year's exports reached FF24.5bn, an increase of 9 per cent from 1995. The contribution of Bordeaux wines to this was FF5.2bn, a rise of 14 per cent.

Coopers & Lybrand

CORPORATE FINANCE

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LEX COMMENT
Bank of Scotland

If you cannot be bothered to explain, you can hardly

understand. Bank of Scot-
land's sub-par rating is the
legacy of years of neglect-
ing investors when Stan-
dard Life owned nearly a
third of the shares. The

the bank is talking more. But the message is still not getting through. Yesterday, it turned in

had debts and cost ratios down - yet the shares cost earnings discount of 20 per cent. National and Alliance & Lloyds, of course, a further consideration, it is a good investment remains suspicious judiciously - at least if, like

the market to do so. This is a fine line. The group has shown a pre-tax return on equity of 15% over three years is evidence that the market is not doing so well. Moreover, the growth is not too high. It is good, like credit card companies, but not too high. It is not competitive with other such

Cranada

Granaia some Exc

By Scheherazade
Daneshkhu, Leisure

Granada may retain some Exclusives

**By Scheherazade
Daneshkhu, Leisure**

Industries Correspondent
Granada is considering retaining a number of its

more valuable Exclusive hotels, a chain which the group said it would sell after last year's £3.9bn (\$6.3bn) hostile takeover of Forte.

Exclusive hotels which could be retained include The Ritz in Madrid, the Eden in Rome, and Brown's in London, which have a total book value of \$114m.

Granada has raised its asking price for the hotels, following an improvement in profitability; although some potential buyers may choose not to meet the asking price.

Some of the less valuable hotels, such as the Hotel des Bergues in Geneva, are also likely to be retained. Granada said at the time

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives for nine months. £Irish currency. †After exceptional charge. ‡After exceptional credit. ‡On increased capital. *Adjusted for scrip issue. ‡Atm. stock.

AND International Publishers, a Dutch electronic publishing group based in Rotterdam and listed both on Airm and in Amsterdam, has bought European Map Graphics for £1m (\$1.62m).

EMG, based in Berkshire, had sales of £1m in 1986, and pre-tax profits of £70,000.

The handover of Hong Kong to China will be one of the most closely watched world events of 1997. This survey will examine how Hong Kong will embark upon its new future, how China will handle the challenge of taking responsibility for 6 million capitalist citizens, and how it marks the end of an empire for Britain.

**For further information, please contact;
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Brigitte McAlinden or Liz Vaughan on
Tel: +852 2905 5554/5555
Fax: +852 2537 1211
or your usual Financial Times representative**

ETNIKI KAPHEALOU S.A., Administration of Assets and Liabilities, of 34 Chrysospeidiou Str., Athens 10580, Greece, in its capacity as Liquidator of "PORTO CARRAS-TOURIST, AGRICULTURAL & EXPORT S.A.", a company with its registered office in Thessaloniki, Greece, (the "Company"), presently under special liquidation, as an on-going concern according to the provisions of Article 46 of Law 1892/1990, by virtue of Decision 915/1997 of the Thessaloniki Court of Appeal having incorporated parties to submit within twenty (20) days from the publication of this call, non-binding written expressions of interest in purchasing the assets mentioned below, offered as a single entity.

RISKY INFORMATION

The Company was established in 1963 and is still in operation. On March 17th 1997 the Company was placed under special liquidation, as an on-going concern in accordance with article 46a of Law 1802/96, as implemented by art. 14 of L2000/91. The objectives of the Company include tourist and hotel services and in particular the establishment and management of hotels and tourist services and the operation of all types of tourist services consisting of tourist and hotel units, of tourist services as well as of other tourist services. Furthermore, the Company's objectives include the establishment and operation of farms, of agroindustries, of all types of agricultural and livestock businesses, the exportation of Greek products, the operation of export businesses in general, as well as any other type of activity related to the above.

ASSETS OFFERED FOR SALE

The assets for sale include the following, briefly described, tourist and industrial installations situated at Porto Carras, Neo Marmara, Chalkidiki, in a distance of about 125 km from Thessaloniki, by the sea and over a total area of 17,945.5 στρεμματα, (4 στρεμματα =

1. **AIRPORTS** are part state owned.
2. **Tourist facilities:**
 - A. **BETHLEHEM BEACH.** An A-class hotel with 856 beds in 433 rooms and 20 suites. The hotel also includes 5 restaurants, 3 bars and 2 rented shops. The hotel is under lease to Cypriot firm Caesar SA, from 1954 to 2006, which runs a casino, established while the hotel was being built.
 - B. **MELITONIA.** A luxury hotel with 177 beds in 428 rooms and 16 suites. The hotel also has a restaurant, bar and 2 shops.
 - C. **VILLAGE INN.** A B-class hotel with 428 beds in 75 studios, 72 singles and 7 bungalows. The hotel also includes 2 restaurants, 2 tavernas, 3 bars and 28 rental shops. The hotel has been leased to a Greek company since 1989. It is now showing continuous losses have been concluded by the Ministry of Tourism and the Government of Cyprus. The hotel will be sold after 1991 to 2040. Both MELITONIA and VILLAGE INN are subject to the payment of interest of 8% per annum.
 - D. **GRECOBEL SPA** will remain open until the assets are sold.
3. **Other tourist facilities:**
 - A. **BEACHES.** There are 10 beaches along the coast in length with 166 hotels, outside for fresh water and electricity and buildings that are built as in a package deal.
 - B. **16-hole golf course** over an area of 640 hectares, 9 tennis courts and a horse riding club.
 - C. **GLADIAT HAVEN** comprises over an area of 2,400 acres, with a gardenhouse (252 acres) and a chapel.
4. **Other military units:**
 - A. The right to utilize the **MEARINA installations**, described above, according to a special permit is granted by public authorities (article 66, of L.69(1)(58)).
5. **Industrial economy** includes housing and industry.
 - A. **Complete strategy** in covered area of about 3,200 sqm.
 - B. **OIL zone.** refinery in covered area of about 2,500 sqm.
 - C. **Battery,** about 1,320 sqm.
6. **Other military installations** such as biological sewage treatment plant, wastewater, power, Public Power Corporation collection and pump room.
7. **OTHER ASSETS**
 - A. **For all** are the Company names, means of transport, ready and installed military equipment.

SALE PROCEDURE
The Company's assets will be sold by way of Public Auction in accordance with the provisions of Article 46a of Law 1902/2000. (as amended)

and subsequently appended) and the terms set out in the mail for lenders for the sale of the above assets; or published in the Greek and foreign press on the dates provided by law; ...

SUBMISSION OF EXPRESSIONS ON INTEREST - OFFERING MEMORANDUM

For the submission of Expressions of Interest and in order to obtain a copy of the Offering Memorandum, please contact the Liquidator "ΕΥΗΘΥΜΗ ΚΕΦΑΛΑΙΟΥ Σ.Α. ADMINISTRATION OF ASSETS AND LIABILITIES" 94 Chrysoskolymistis St., Athens 10560, Greece, Tel: +30-1-523.14.84, fax: +30-1-521.79.05 (attention Mrs. Maria Pangelidis) or the Liquidator representative Mr. George Dimas, 9 Pringatis St., Thessaloniki Tel: +301-2696828 and +30375-71381, fax: +3031-237110 and +30374.

COMPANIES AND FINANCE: THE AMERICAS

Hilton Hotels leaps 76% in term

By Richard Tomkins
in New York

Shares in Hilton Hotels, the US company bidding for the rival ITT hotel and casino group, jumped 11% to \$26 1/4 in early trading yesterday - a rise of 4 per cent - after the company reported an unexpectedly big increase in net profits from \$37m to \$65m in the first quarter.

The 76 per cent improvement translated into a much smaller increase in earnings per share because it was driven partly by last year's

\$2bn acquisition of Bally Entertainment, an all-share transaction.

This increased the number of shares in circulation from 195m in last year's first quarter to 250m this time. Even so, earnings per share rose by 37 per cent from 19 cents to 26 cents, well ahead of the 23 cents expected by analysts.

On the hotels side of the business, Hilton saw a 41 per cent advance in operating profits from \$78m to \$111m, with much of the improvement coming from an

increase in the contribution from its top 10 properties. This rose from \$47m to \$67m, Hilton said.

The company also saw benefits from its acquisition last year of increased ownership interests in six full-service hotel properties from Prudential Insurance.

Like other hotel operators, Hilton has been benefiting from strong demand for rooms, driven by a combination of economic growth and a lack of new capacity coming on to the market. This has enabled it to increase

occupancy levels and room rates.

In the first quarter, Hilton said, occupancy levels at its top 10 hotels rose by 2.4 percentage points to 73.9 per cent, and the average daily rate rose from \$150.31 to \$160.79.

Over the hotel division as a whole, occupancy levels edged up from 71.6 per cent to 71.8 per cent, and the average daily rate rose by 8 per cent to \$145.66.

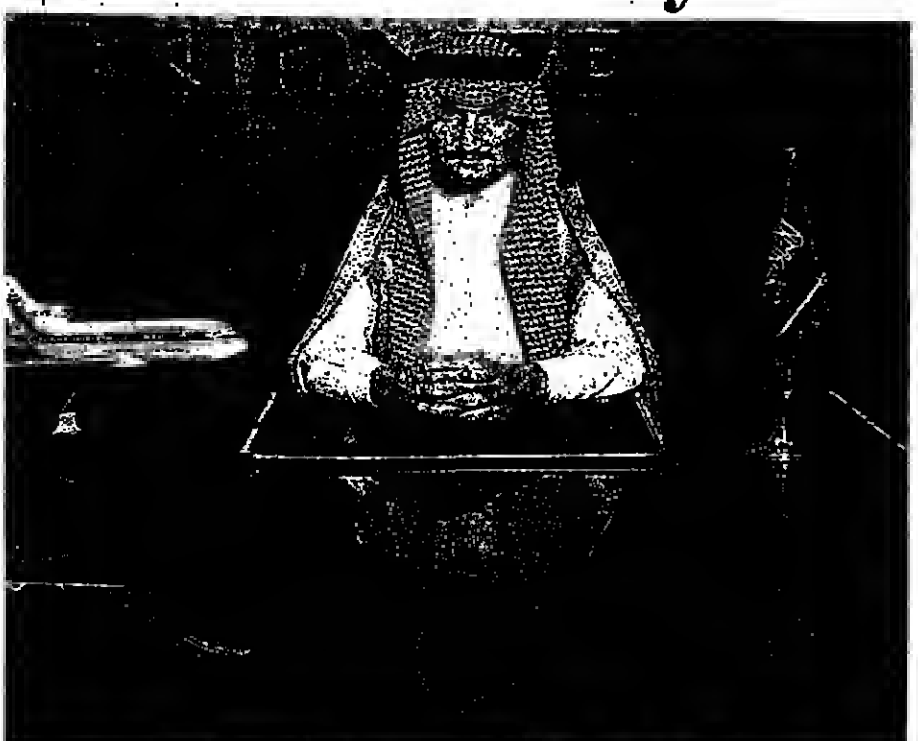
The US casino sector has been suffering from overcapacity, and occupancy lev-

els at Hilton's casino hotels fell by 1.5 percentage points to 67.2 per cent in the first quarter - although this was offset by a 4 per cent increase in average daily rates to \$77.33.

But with the addition of the Bally's properties, the division's operating profits rose from \$54m to \$138m.

Mr Stephen Bollenbach, chief executive, expressed optimism over the outcome of the ITT bid, saying Hilton was "on track for what we are confident will be a successful conclusion".

Saudi prince links up with Planet Hollywood



Prince Alwaleed joins forces with a star-studded group of stockholders

By Christopher Parkes
in Los Angeles

Prince Alwaleed Bin Talal Bin Abdulaziz Al-Saud, the Saudi investor, has joined forces with the Planet Hollywood-themed restaurant chain, which yesterday reported a threefold surge in first-quarter profits.

The group's share price surged 18 per cent to \$19 early yesterday on news of the earnings and the prince's plans to develop up to 34 restaurants internationally.

The link marks a substantial advance for a company which has hitherto followed a relatively conservative expansion programme.

It opened four new Planet Hollywood restaurants in the three months to the end of March to bring the total to 57. Franchisees operate 21 of these outside the US.

The company's interests also include six music-themed Official All Star Cafes.

A dozen new company-owned restaurants are

planned or under construction, mainly in the US, but also in Munich, Germany, and Cannes, France, the group said yesterday.

Prince Alwaleed, a high-profile investor with an eclectic portfolio embracing Euro Disney, Apple Computer and fashion retailer Jaks Fifth Avenue, is to buy a 1 per cent share in Planet Hollywood for an undisclosed price.

He joins a star-studded group of stockholders, including the actor Arnold Schwarzenegger, one of the founders, and Tiger Woods, the new golfing sensation, who make regular appearances to attract crowds and publicity to restaurant openings.

His plans for restaurant openings - all featuring the group's blend of loud music and Hollywood memorabilia - extend across much of the Middle East and Europe.

Cities targeted for the earliest openings include Brussels, Athens, Lisbon, Cairo,

Istanbul and Budapest.

The deal also gives Prince Alwaleed, nephew of the Saudi king, rights to develop the chain's latest diversification into the Official All Star Cafe and open retail-only stores which feature Planet Hollywood clothing and other merchandise.

He also has unspecified rights to develop future group franchises, including Marvel Mania, a new restaurant concept with a comic book theme.

The group's first-quarter revenue growth of 32 per cent to \$102m and a rise in net income to \$10.5m, compared with \$3.4m, were achieved despite "softness" throughout the casual dining industry, the company said yesterday.

Future plans included a new music concept, to be announced shortly, the launch of a movie trivia game, and the arrival in time for Christmas of a Planet Hollywood Barbie doll.

AMERICAS NEWS DIGEST

Inco earnings hit by drop in prices

Inco, the Canadian nickel and copper producer, has reported first quarter earnings of US\$88m, down from \$93m a year ago. Inco said the drop was mainly caused by a drop in nickel and cobalt prices, increased production costs and lower deliveries of precious metals in the company's primary metals business. Inco's realised nickel price for primary products, the principal determinant of the company's profitability, averaged \$3.50 a pound in the first quarter of 1997, compared with \$3.78 a pound during the same period last year.

The first quarter results reflect an after-tax gain of US\$36m from selling Doncaster, formerly known as Inco Engineered Products. Net sales fell to US\$879m compared with \$934m last year, while operating earnings fell from \$150m to \$80m.

Scott Morrison, Vancouver

Bombardier lifts payout

Bombardier, the Montreal-based aerospace and transport equipment group, lifted earnings by almost a third in its latest financial year, with aircraft and leisure craft sales more than offsetting problems at some European railcar operations. The quarterly dividend has been raised from 5 cents to 7.5 cents a share.

Earnings for the year, excluding special items, rose from C\$313m, or 92 cents a share, a year earlier to C\$406.2m (US\$291m), or C\$1.18 a share, in the year to January 31. Revenues climbed from C\$7.1bn to C\$8bn. The 1995-96 earnings figure excluded a write-down of Bombardier's equity in Eurotunnel, which reduced net earnings to C\$158m, or 45 cents a share.

The rail division's pre-tax income for the year slipped 36 per cent on stable revenues, reflecting unprofitable orders at factories in Austria and Belgium. Mr Laurent Beaudoin, chairman, said "corrective measures" should lead to improved profitability in the current financial year. Pre-tax income from aerospace for the year almost doubled from C\$131.1m to C\$258m, with revenues up 24 per cent.

Fourth-quarter income rose from C\$105.1m, or 31 cents, to C\$147.3m, or 43 cents, before the Eurotunnel write-down. Bombardier shares rose 70 cents to C\$27.80 in early trading in Toronto yesterday.

Bernard Simon, Toronto

United Technologies ahead

United Technologies yesterday reported first-quarter earnings well ahead of predictions, despite currency translation losses which cut 3 cents a share. Earnings per share of 86 cents were 39 per cent better than last time and higher than analysts' forecasts of 80 cents.

Although operating profits slipped at its automotive division, performance improved at Pratt & Whitney, the aircraft engine operator. Otis and Carrier Group revenues rose 5 per cent to \$1.37bn.

Christopher Parkes, Los Angeles

Reader's Digest to invest \$400m

Reader's Digest has launched a four-year \$400m investment programme to step up the company's publishing and promotion initiatives. The goals of the investment are customer growth in the low single digits, revenue growth in the high single digits and 10 per cent growth in operating profit and margins. Because of the investment, the company said it expects earnings to decline next year.

Reader's Digest Association said results for its latest third quarter reflect continued weak responses to promotional mailings and weakness in European economies. Revenues from US operations totaled \$806.5m, down 2 per cent from a year ago. In 1996, the company reported earnings of 73 cents a share, including restructuring charges.

AP/DI, New York

Moore bids for Peak Techs

Moore Corporation, the world's leading supplier of document-formatted information and data-based marketing, has announced an agreed US\$210m cash offer for The Peak Technologies Group, the leader in bar code-based data capture systems. The merger, at \$18 a share, will firmly establish Toronto-based Moore in the US\$12bn bar code-based data capture market, enhance the company's broad range of labels systems products, and increase the percentage of its revenues coming from its high technology holdings.

Moore has also announced it will acquire United Ad Label, the private Californian manufacturer of pressure-sensitive labels, for an undisclosed amount.

Scott Morrison

Avon sales dip in US

Avon Products, the beauty and cosmetics group, announced a 1 per cent fall in first-quarter sales in the US, its biggest market, yesterday. The company's pre-tax profits fell 2 per cent. Overall, Avon reported a rise in net income per share from 28 US cents a year ago to 31 cents, helped by strong performances in Europe, the Pacific region and Mexico.

Agencies, New York

Quaker Oats chief to go in group restructure plan

By Richard Tomkins

Quaker Oats, the US breakfast cereals group, yesterday said it would replace its chairman and carry out a big restructuring as part of its planned recovery from the disastrous acquisition of Snapple, the soft drinks company.

The company agreed to sell to the Triarc conglomerate for \$300m last month. It also announced that net losses in the first quarter totalled \$1.11bn, compared with net profits of \$31.2m a year earlier.

The losses included a pre-tax deficit of \$1.4bn on the sale of Snapple, which it bought for \$1.7bn at the end of 1994.

Quaker Oats said that earnings per share would have risen from 22 cents to 24 cents without the Snapple loss, in line with analysts' expectations.

The shares were up 5% at \$38 1/2 in early trading.

The company said Mr William Smithburg, the chairman and chief executive who presided over the Snapple acquisition, was stepping down after 16 years as head of the company, and a committee of directors had been formed to find a suitable successor.

Mr Smithburg would stay in charge in the meantime. The restructuring would involve a refocusing on core businesses, a share repurchase programme, and continuing cost reductions of \$80m over the next 18 months in addition to the cost savings resulting from the Snapple sale.

Quaker Oats said the company was reviewing the sale of businesses outside the core Quaker Oats and Gato-

rade soft drinks businesses. The group's smaller brands include Aunt Jemima mixes and syrups and its Rice-A-Roni, Pasta Roni and Near East side dishes.

The first-quarter results showed that operating profits from the food side of the business slumped 23 per cent to \$78m, excluding divested businesses, largely because of the continuing effects of a breakfast cereal price war in the US.

One bright spot was an increase in sales of hot cereals following the Food and Drug Administration's decision to allow health claims to be made for the benefits of eating oats.

On the drinks side, operating profits from the Gatorade business rose from \$10.4m to \$24.4m, driven by a 13 per cent increase in world-wide sales.

US oil groups post first-quarter gains

By Christopher Parkes
in Los Angeles

The weakening of recent high prices for oil and natural gas which bolstered US energy company profits in the first quarter is expected to benefit refining and chemicals margins in the current period, Chevron said yesterday.

Meanwhile, rising production is likely to help dampen the impact on earnings of declining prices in upstream operations.

Chevron, which beat analysts' earnings forecasts of

\$1.13 a share with a reported \$1.27, said net income rose 35 per cent, from \$606m last time to \$831m. Excluding special items, profits reached a record \$804m on revenues up 5 per cent at \$11bn.

Mobil also gained ground with earnings per share up from \$1.83 to \$2.06 after allowing for a restructuring charge of 5 cents a share.

Operating income from upstream exploration and production operations rose 35 per cent to \$694m while refining and marketing profits at this level fell 45 per cent to \$132m.

Texaco and Shell Oil, which are in the process of merging the bulk of their US oil refining and retailing operations, had earlier reported strong first-quarter profits.

Boosted by a \$488m gain from a tax dispute, Texaco's earnings soared 154 per cent to \$3.72 a share. Even excluding this bonus, income per share was still almost 30 per cent up at \$1.64, against \$1.42 a share last year and ahead of analysts' forecasts.

Shell, reporting a more modest 7 per cent advance to \$517m, said its profits for the

period were a record and represented a 30 per cent rise after excluding extraordinary items.

Both companies said they had benefited during the quarter from higher oil prices: the main factor behind better-than-expected profits reported on Monday by Exxon.

The Royal Dutch/Shell subsidiary said US oil production rose during the quarter, and progress was helped by higher sales of oil and chemicals.

Reflecting the trend in refining and marketing, Mr

Peter Bijur, Texaco chairman, said US downstream results were unchanged on the year, while Shell said income from oil products fell \$65m to \$12m.

Phillips Petroleum yesterday posted earnings per share of 86 cents, below forecasts, and net income up 18 per cent at \$247m, compared with \$210m last time.

Upstream profits were 34 per cent higher despite a 4 per cent drop in oil and gas production, while refining and marketing income rose marginally despite lower refinery capacity use.

COMPAÑIA GENERAL DE COMBUSTIBLES S.A.

U.S.\$50,000,000

8.5 per cent Notes due 1999

Notice of a Meeting of Noteholders

NOTICE IS HEREBY GIVEN that a meeting of the holders of the U.S.\$50,000,000 8.5% Notes due 1999 ("the Notes") of Compañía General de Combustibles S.A. ("the Issuer") will be held at Avenida Alicia Moreau de Justo 400, (1107) Buenos Aires, Argentina on 19th May, 1997 at 3:00 p.m. (Buenos Aires time). The meeting will be held to consider and, if appropriate, to pass a resolution which will be proposed as an Ordinary Resolution in accordance with the provisions of the Trust Agreement relating to the Notes dated 22nd February, 1994 (the "Trust Agreement") between the Issuer, Banque Paribas Luxembourg as Trust Agent and principal paying agent for the "Fiscal Agency" and Banque Paribas (Paris), Swiss Bank Corporation (Basle), The Bank of New York S.A. (Buenos Aires) and Morgan Guaranty Trust Company of New York (Buenos Aires) as paying agents (together, with the Fiscal Agency, the "Paying Agents").

Background to the Resolution

Pursuant to a duly-constituted meeting held on 17th March, 1997, the shareholders of the Issuer approved, subject to the adoption by the Noteholders of the proposed resolution, the transfer of all of the Issuer's assets related to the refining and marketing of petroleum products and other minor assets not associated with oil and gas activity (the "Assets") to a newly-created company to be established by the Issuer's shareholders, including its parent company, Sociedad Comercial del Plata S.A. ("SCP"). The Assets consist of all of the Issuer's shareholdings in the following: Compañía Argentina de Seguros S.A., Compañía Argentina de Seguros de Vida S.A., Compañía General de Combustibles Int. Corp., Compañía S.A., Destilería Argentina de Petróleo S.A., Destilería Argentina de Petróleo Laboratorios S.A., Egi S.A., Egi Asfaltos S.A., Gas Austral S.A., Gasvader S.A., Interpetrol S.A., Parafina del Plata S.A., Petrobras S.A., Refinería de San Lorenzo S.A., and Refinería de San Lorenzo S.A., along with the Issuer's right to operate certain service stations under the Egi S.A. franchise. The Issuer has elected to transfer the Assets in order to focus on core activities and to strengthen its solvency for the purposes of conducting a private or public offering of its shares of common stock at some future time.

The Issuer has decided to seek the approval to transfer such assets by Ordinary Resolution of a meeting of Noteholders. For technical reasons, the proposed resolution takes the form of an endorsement and waiver of any future right to declare in event of default. As advised security to the Noteholders, the new company receiving title to the Assets (the "Guarantor") will execute a deed of guarantee (the "Deed of Guarantee") in favour of the Noteholders. The Deed of Guarantee will, among other things, unconditionally guarantee the due and punctual payment of all sums from time to time payable by the Issuer in respect of the Notes for as long as the Notes remain outstanding. Upon the occurrence of certain events described below, SCP will become jointly and severally liable for the obligations of the Guarantor under the Deed of Guarantee or assume all such obligations entirely.

The Deed of Guarantee will, however, allow the Guarantor and SCP to rescind, upon five days' notice to the Noteholders (such notice to be published for one day), the guarantee contained therein if, at any time, (i) through the consummation of a private or public offering of the Issuer's stock, an irrevocable capital contribution or otherwise, the Issuer's consolidated net worth after giving effect to the transfer of the Assets increases by at least US\$10 million over the Issuer's consolidated net worth reported at 31st December, 1996 (as adjusted to give effect to the transfer of the Assets) and (ii) the Issuer's ratio of total consolidated liabilities to consolidated net worth is less than 1:1. The Issuer's consolidated net worth and total consolidated liabilities, for purposes of determining whether or not the conditions for rescission of the guarantee contained in the Deed of Guarantee have arisen, will be determined by reference to the Issuer's most recent published consolidated financial statements prepared in accordance with generally accepted accounting principles as applied in Argentina ("GAAP"). The Issuer's consolidated net worth reported at 31st December, 1996 under GAAP after giving effect to the transfer of the Assets was approximately \$104.5 million.

The Issuer shall further seek the Noteholders' acceptance of the additional benefit of SCP's obligation under the Deed of Guarantee to become jointly and severally liable for the obligations of the Guarantor under the Deed of Guarantee if any of the Assets or proceeds from the sale thereof are transferred to SCP by merger, dividend or otherwise. In addition, the Issuer shall seek the Noteholders' consent to the exclusive assumption by SCP of all obligations contained in the Deed of Guarantee if all of the Assets or all of the proceeds from the sale thereof are transferred to SCP by merger (including merger of the Guarantor into SCP), dividend or otherwise.

Copies of the Deed of Guarantee are available at the specified offices of the Paying Agents.

The Proposed Resolution

The Ordinary Resolution to be proposed at the Meeting will be in the following form:

"That this meeting (the 'Meeting') of the holders of the U.S.\$50,000,000 8.5% Notes due 1999 (the 'Notes') of Compañía General de Combustibles S.A. (the 'Issuer') hereby:

1. resolves that the transfer by the Issuer of all or substantially all of its assets related to the refining and marketing of petroleum products and other minor assets not associated with oil and gas activity (the "Assets") to a newly-created company to be established by the Issuer's shareholders, including its parent company, Sociedad Comercial del Plata S.A. ("SCP"), be and is hereby approved (subject to the execution by the Guarantor and SCP of a deed of guarantee (the "Deed of Guarantee") in favour of the Noteholders under which, among other things, the Guarantor unconditionally guarantees the due and punctual payment of all sums from time to time payable by the Issuer in respect of the Notes for as long as the Notes remain outstanding) and that any related event specified in section 8 (Events of Default) of the Terms and Conditions of the Notes which shall occur in the future as a result thereof be and is hereby waived;
2. accepts the benefits of the Deed of Guarantee to be executed by the Guarantor and SCP in substantially the form which was made available to Noteholders at the specified offices of the Paying Agents as of 24th April, 1997 until the date of the Meeting;
3. accepts (a) the additional benefit of SCP's obligation under the Deed of Guarantee to become jointly and severally liable for the obligations of the Guarantor under the Deed of Guarantee, if any of the Assets or proceeds from the sale thereof are transferred to SCP (by merger, dividend or otherwise) and (b) the exclusive assumption by SCP of all obligations contained in the Deed of Guarantee, if all of the Assets or all of the proceeds from the sale thereof are transferred to SCP by merger (including merger of the Guarantor into SCP), dividend or otherwise; and
4. notes that the Deed of Guarantee permits the Guarantor and SCP to rescind, upon five days' notice to the Noteholders (such notice to be published for one day), the guarantee contained therein if, at any time, (i) through the consummation of a private or public offering of the Issuer's stock, an irrevocable capital contribution or otherwise, the Issuer's consolidated net worth after giving effect to the transfer of the Assets increases by at least US\$10 million over the Issuer's consolidated net worth reported at 31st December, 1996 (as adjusted to give effect to the transfer of the Assets) and (ii) the Issuer's ratio of total consolidated liabilities to consolidated net worth is less than 1:1. The Issuer's consolidated net worth and total consolidated liabilities, for purposes of determining whether or not the conditions for rescission of the guarantee contained in the Deed of Guarantee have arisen, will be determined by reference to the Issuer's most recent published consolidated financial statements prepared in accordance with generally accepted accounting principles as applied in Argentina.

Notice and Quorum

The Issuer hereby gives both the first and second notices (as required by Condition 11(a) (Meetings of Noteholders, Notice and Quorum) of the Terms and Conditions of the Notes) of the Meeting and, if a quorum is not present within one hour from the time fixed, his continuation. The quorum initially required for the Meeting is two or more persons holding Notes or voting certificates or being proxies and holding or representing 25% in principal amount of the Notes for the time being outstanding. If within one hour from the time fixed for the Meeting a quorum is not present then the Meeting may continue on as long as two or more persons are present holding Notes or voting certificates or being proxies and holding or representing not less than 25% in principal amount of the Notes for the time being outstanding.

Voting and Attendance

The Issuer will demand a poll at the Meeting, with the consequences that the Ordinary Resolution to be proposed at the Meeting will be passed if carried by the affirmative vote of Noteholders of at least a majority in the aggregate principal amount of the Notes present or represented at the Meeting, provided, however, that such decision shall be approved by the Noteholders of not less than 25% of the aggregate principal amount of the Notes then outstanding. A Noteholder wishing to vote at the Meeting may either (i) attend the Meeting and produce his Note or (ii) attend the Meeting and produce a voting certificate in respect of his Note or (iii) appoint a proxy by means of a block voting instruction by depositing his Note with (or to the order of) such Paying Agent as may be required by the Issuer. A Noteholder may obtain a voting certificate from a Paying Agent or require a Paying Agent to issue a block voting instruction by depositing his Note with (or to the order of) such Paying Agent not later than 48 hours before the time fixed for the Meeting. Voting certificates and block voting instructions shall be valid until the relevant Notes are released pursuant to the terms set forth in Schedule 3 to the Fiscal Agency Agreement and, until then, the holder of a voting certificate or (as the case may be) the proxy named in a block voting instruction shall, for all purposes in connection with any meeting of Noteholders, be deemed to be the holder of the Notes to which that voting certificate or block voting instruction relates and the Paying Agent with which (or to the order of which) such Notes have been deposited shall be deemed for such purposes not to be the holder of the Notes.

The Fiscal Agency Agreement

Copies of the Fiscal Agency Agreement and of the form of the Deed of Guarantee are available for inspection by the Noteholders at the specified offices of the Paying Agents at each of their addresses set forth below:

Fiscal Agent and Principal Paying Agent Banque Paribas Luxembourg 100 Boulevard Royal L-2000 Luxembourg		
Paying Agents		
The Bank of New York S.A. 25 de Mayo 139 1008 Buenos Aires Argentina	Banque Paribas 8 Rue d'Alsace 75002 Paris France	Banque Paribas 8 Rue d'Alsace 75002 Paris France
Swiss Bank Corporation Aachdammstrasse 1 CH-4002 Basle Switzerland	Morgan Guaranty Trust Company of New York 35 Avenue des Arts B-1040 Brussels Belgium	

Noteholders with any questions regarding this notice are advised to contact Banque Paribas Luxembourg, et/cas Dept. Operations de Marché, at the address listed above, or the Issuer at its offices located at Alicia Moreau de Justo 400, (1107) Buenos Aires, Argentina.

Dated 24th April, 1997.

Given by: The Board of Directors of Compañía General de Combustibles S.A.

This announcement appears as a matter of record only.

SICC
Société Internationale de Café-Cacao
Ivory Coast

FRF 100,000,000

COCOA PRE-EXPORT FACILITY

Arranger

ING Bank

Lenders

Crédit Lyonnais, Agence Internationale

ING Bank

Union Bank of Switzerland, London Branch

Agent

ING Bank

ING BANK

February 1997

INTERNATIONAL CAPITAL MARKETS

Europe follows French OATs higher

GOVERNMENT BONDS

By Michael Lindemann
in London and John Authers
in New York

French OATs again became the focus of market attention yesterday and positive reaction to the French election helped European's other main bond markets higher.

While many investors took a generally positive view of the snap poll, Mr Mark Fox, European strategist at Lehman Brothers, said others were concerned by a "potential disaster" scenario, given that a single currency might be still-born if the right wing loses the election.

While opinion polls remain scarce and most voters are not yet focused on the elections, Mr Fox said some investors were plagued by the uncertainty.

"Historically there can be very big swings in France - that's what concerns people. There can be swings of around 15 to 20 per cent."

He added, however, that investors had generally taken the view that there was too much negative news, helping OATs prices upwards. The June national future closed up 0.18 on the day at 128.50.

Ms Joanne Perez, analyst at Merrill Lynch in Paris, pointed out that concerns

about a possible Socialist victory were likely to hit the shortest-dated instruments, including the franc and the BTP.

"The lack of margin for a new government of the right or left to radically change the tight fiscal/loose monetary policy mix should largely underpin prices at the long end of the French yield curve," Ms Perez said.

UK gilts were also excited by election talk after the ICM poll, which had started the markets flinching on Tuesday afternoon, showed Labour's lead even lower than expected.

"The market had factored in a smooth passage into

power for the Labour party," said Mr Kevin Adams, editor at BZW. "The poll has therefore exposed a bit of a raw nerve."

The £2bn auction of 7 per cent 2002 gilts was covered 3.49 times. Analysts said demand was stronger than expected because the bond was a new benchmark and was strappable.

The June long gilt picked up 0.13 to close at 109.4.

German bonds rose slightly in what analysts said was an "uninspiring" market. The June bund closed 0.13 higher at 100.81. The second tranche of a July 2007 strappable bond went reasonably well, they

said, although some had expected higher demand given that it is only the second strappable bond.

Some of the day's strongest gains came from Spanish bonds which were enthused by confirmation from the European Commission that Spain was likely to meet its 3 per cent budget deficit target this year, strengthening its case to join the first wave of EMU.

Boncos ended the day at 113.26, up 0.27. The 10-year yield spread over bunds tightened 4 basis points to 104 points.

US Treasuries fell yesterday morning ahead of a \$12.5bn auction of five-year

US Treasury bonds. At mid-session, the benchmark 30-year Treasury bond was down 0.14 at 94.4, yielding 7.061 per cent. The two-year bond was unchanged, yielding 6.443 per cent.

Sentiment remained bearish about political developments, with Republican and Democrat leaders in the Senate saying it was unlikely they would reach a budget deal this week. Hopes that these talks could speedily resolve had helped fuel the market on Tuesday.

There seemed few serious worries about the election, with dealers expecting the notes to be awarded at a yield of 6.75 or 6.76 per cent.

Strong demand for novel BNP offering

INTERNATIONAL BONDS

By Samer Iskander

The French franc sector was one of the most active yesterday, in spite of the uncertainty caused by President Jacques Chirac's decision to call an early election.

"The market is ignoring politics," said a banker in Paris. "The franc is holding up well against the D-Mark and [OAT] yield spreads over bunds have barely widened."

Banque Nationale de Paris launched the first franc perpetual/step-up bonds, a structure that qualifies the proceeds as upper-tier II capital for regulatory purposes.

"We believe this will constitute a benchmark for the French franc market," said Ms Martine Billeaud, BNP treasurer.

Merrill Lynch, which led the FF1.25bn deal jointly with BNP, said it found "a tremendous appetite among

investors", with demand exceeding FF1.5bn. This was helped by extensive pre-marketing, including "a lot of one-to-one visits with investors", Ms Billeaud said.

She said BNP had "considered other markets, but conditions were not at their best, especially in the US".

Merrill Lynch explained that the Yankee market was relatively unattractive due to the general widening of spreads in the past month, following the Fed's decision to raise interest rates.

Ford Motor Credit launched the day's largest transaction, FF3.3bn in two tranches. Société Générale, joint lead manager with BNP, said the transaction went well.

"We knew there was demand in six years, because there has been little supply," said a SocGen official. "In the 12-year area, there is sufficient demand when the spread is attractive."

Housing New Zealand, a government agency providing low-income housing, tapped the dollar sector. CSFB, which led the deal jointly with UBS, said it met a good reception, mainly from institutional investors, with help from a road-show.

A road-show was also organised by BZW for Carrefour, the French supermarket chain, which has the second largest capitalisation on the French stock exchange. Carrefour is one of the country's largest retailers, with additional activities in Asia and Latin America. BZW said sales were good at the re-offer price and expects to see continuing demand.

Porsche, the German car manufacturer, also made its bond market debut, with DM200m of five-year bonds.

The lira sector saw the return of plain-vanilla investment-grade bonds, with a L500bn five-year issue by DSL Bank.

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book-runner
in US DOLLARS							
Chase Manhattan Corp 2	500	6 1/2	98.814R	May 2002	0.178R	+457/16-00	Chase Men/Morg Stanley
World Bank BRD	500	6 1/2	99.020R	May 2002	0.225R	+37/16-00	Goldman Sachs
Kyushu Electric Power Co	300	7 1/2	99.535R	May 2007	0.350R	+20/16-00	BZW
Carrefour Supermarché	250	8 1/2	100.0R	May 2004	0.225R	+347/16-00	CSFB/UBS
Housing New Zealand	200	6 1/2	99.535R	May 2005	0.225R	+225/16-00	Santander In/Salomon
COPEL	150	8 1/2	98.814R	May 2005	0.225R	+225/16-00	Santander In/Salomon
in EURO DOLLARS							
National Bank of Canada 2	250	6 1/2	99.020R	May 2002	0.150R	+150/16-00	Salomon AG
Porsche Int Financing	200	4 1/2	98.814R	May 2002	0.250R	+150/16-00	Deutsche Morgan Gren
in SWISS FRANCES							
Ford Motor Credit (a)	1.5bn	6 1/2	99.535R	May 2007	0.350R	+20/16-00	BNP/UBS
Ford Motor Credit (b)	1.5bn	6 1/2	99.535R	May 2007	0.350R	+20/16-00	BNP/UBS
Bank of France (a)	1.25bn	6 1/2	99.535R	May 2007	0.350R	+20/16-00	BNP/Merrill Lynch
in ITALIAN LIRA							
DSL Bank	300bn	7 1/2	101.622	May 2002	1.875	+150/16-00	BNP/CSFB/San Paolo
in DUTCH GUILDERS							
Bank Nederlanden Gem	500	6 1/2	98.814R	May 2012	0.375R	+300/16-00	ABN AMRO Hoare Govett
in LUXEMBOURG FRANCES							
Commerzbank International R	2bn	5 1/2	102.45	Aug 2004	1.875	+150/16-00	Singh Gen/Commerzbank
in SPANISH PESETAS							
World Bank	150n	5 1/2	101.02	May 2002	1.375	+150/16-00	BSN/UBS
in NEW ZEALAND DOLLARS							
Bayreuther Wertpapierbank	10	8 1/2	101.02	May 2001	1.75	+150/16-00	Harcourt

Notes: a) New Zealand dollar; b) New Zealand dollar; c) New Zealand dollar; d) New Zealand dollar; e) New Zealand dollar; f) New Zealand dollar; g) New Zealand dollar; h) New Zealand dollar; i) New Zealand dollar; j) New Zealand dollar; k) New Zealand dollar; l) New Zealand dollar; m) New Zealand dollar; n) New Zealand dollar; o) New Zealand dollar; p) New Zealand dollar; q) New Zealand dollar; r) New Zealand dollar; s) New Zealand dollar; t) New Zealand dollar; u) New Zealand dollar; v) New Zealand dollar; w) New Zealand dollar; x) New Zealand dollar; y) New Zealand dollar; z) New Zealand dollar; aa) New Zealand dollar; ab) New Zealand dollar; ac) New Zealand dollar; ad) New Zealand dollar; ae) New Zealand dollar; af) New Zealand dollar; ag) New Zealand dollar; ah) New Zealand dollar; ai) New Zealand dollar; aj) New Zealand dollar; ak) New Zealand dollar; al) New Zealand dollar; am) New Zealand dollar; an) New Zealand dollar; ao) New Zealand dollar; ap) New Zealand dollar; aq) New Zealand dollar; 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CAPITAL MARKETS NEWS DIGEST

S&P takes fresh look at sovereigns

Private sector borrowers in Argentina will for the first time have higher credit ratings than the country's sovereign rating as a result of a new approach adopted by Standard & Poor's, the US rating agency.

S&P said yesterday it had come to the conclusion that "sovereign credit risk now is less a factor affecting ratings of issuers in certain dollarised economies". As a result, the agency has upgraded the ratings of several Argentine borrowers, some to investment grade - two notches above the Republic's BB rating.

S&P believes that "once dollarisation passes a certain threshold - 40 per cent of measured financial assets - it is difficult to reverse". Instead, "it is accommodated by adaptations in the marketplace".

The new foreign currency ratings awarded to private borrowers, S&P said, "will more fully reflect their stand-alone credit characteristics".

The new policy was also applied to one Panamanian issuer - Banco General - which received a counterparty rating of BBB-, one notch higher than the Republic of Panama.

Samer Iskander

DTB extends trading hours

The DTB, the derivatives exchange of Deutsche Börse, is extending trading hours on its interest rate derivatives, to improve access to overseas traders. Trading in Bund and Robi futures and options, as well as Schatz futures and one-month and three-month eurodollar futures, will be extended from 5.30pm (Frankfurt time) to 7pm from August 1.

The implementation of longer hours brings the DTB's closing time in line with that of competing products listed on Liffe, the London Financial Futures and Options Exchange.

The decision is partly motivated by the need to accommodate US traders who, because of the time difference, can trade only during the European afternoon.

The DTB said it had 26 members linked to its electronic trading system from London and seven from the US.

Samer Iskander

Loan for Polish phone group

Polska Telefonia Cyfrowa-Era GSM, the first central European telecoms company to plan an issue of high-yield bonds in the US market, is in negotiations with banks for a syndicated loan of up to \$400m. The long-term loan, from a consortium of foreign banks led by Citibank, of the US, is set to be the largest obtained by a Polish company.

Era GSM is one of two Polish companies awarded licences to operate GSM mobile telephone networks in February 1996. It has been operating since September and claims to have upwards of 130,000 subscribers.

The junk bond issue is expected to be launched this summer, with Salomon Brothers as lead manager.

Samer Iskander

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
					ago	ago
Australia	6.750	110.06	98.8200	-0.080	7.82	7.83
Austria	5.750	94.47	99.1700	+0.200	5.88	5.88
Belgium	6.250	105.07	101.8000	-0.120	5.98	5.78
Canada	7.000	120.08	101.9000	-0.080	6.71	6.45
Denmark	6.000	93.06	106.2000	+0.320	6.55	6.55
France	5.500	104.07	102.8800	-0.600	4.53	4.57
Germany	6.000	101.07	101.1700	-0.200	5.83	5.87
Italy	6.000	98.08	106.4500	+0.140	6.74	6.71
Japan	6.750	120.07	94.0000	-0.180	7.42	7.51
Netherlands	6.300	109.01	120.1700	+0.130	1.44	1.40
Portugal	3.000	99.05	105.0250	-0.200	2.15	2.30
Spain	5.750	99.07	99.8900	+0.140	5.75	5.78
Sweden	6.250	102.07	117.6000	+0.450	6.77	6.73
UK Gilt	7.250	103.07	103.2000	+0.520	6.87	6.86
US Treasury	6.000	99.07	105.1836	-0.510	7.26	7.17
EU Gilt Govt	7.000	104.06	105.2000	+0.200	6.80	6.80

London closing, New York mid-day.
7 Gross including withholding tax at 12.5 per cent payable by non-residents.
Prices US UK in 32nds, others in decimal.
Source: M&G International

US INTEREST RATES

Rate	One month	Three month	Six month	One year	Two year	Three year	Five year	Seven year	Ten year
Prime rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Banker's loan rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Federal funds rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Federal reserve discount rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

BOND FUTURES AND OPTIONS

France

NATIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	128.70	128.60	+0.18	128.76	97,243	166,697
Jul	127.18	127.04	+0.18	127.04	12	6,442
Aug	96.72	96.72	+0.18	96.72	1	6,442

LONG TERM FRENCH BOND OPTIONS (MATIF)

Strike	May	Jun	Jul	Aug	Sep
127	1.80	1.82	1.86	-	0.33
128	0.82	1.20	1.08	0.02	0.60
129	0.18	0.18	0.18	0.02	2.64
130	0.01	0.30	0.43	1.41	1.60
131	-	0.11	0.26	2.40	2.50

Est. vol. total, Call 15,438 Put 23,241. Previous day's open int., Call 13,226 Put 189,797.

Germany

NATIONAL GERMAN BOND FUTURES (LIFFE) DM250,000 100% of 100%

Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	100.84	100.81				

Vanessa Houlder begins a series on lasers by looking at the newest developments

Light years before its time

Light
When the first man-made laser beam - a bright pulse of deep red light - was demonstrated at the Hughes Research Laboratory in 1960, it was little more than a laboratory curiosity. It was dubbed "a solution looking for a problem" - and for years, the tag looked as if it deserved to stick.

Lasers still arouse intense scientific curiosity. But the real wonder now is their ubiquity. From supermarkets to nightclubs, from hospitals to shipyards, lasers have become an essential part of everyday life. It is increasingly difficult to print a letter, play recorded music, or even make a telephone call without using laser technology.

By 1992, the civil world laser market was worth about \$1.5bn and was growing at 8 per cent compound a year, according to Frost & Sullivan, market researchers. The market could now be poised for even faster growth if a number of research projects come to fruition.

They include the development of blue gallium nitride lasers, which emit light with a significantly shorter wavelength than existing lasers. The pioneering prototype was made last year by Nichia Chemical Industries in Japan, followed by others including Toshiba. A commercial version could be ready by the end of this year.

Researchers have reacted enthusiastically to this breakthrough - and the related development of blue light-emitting diodes for flat panel displays.

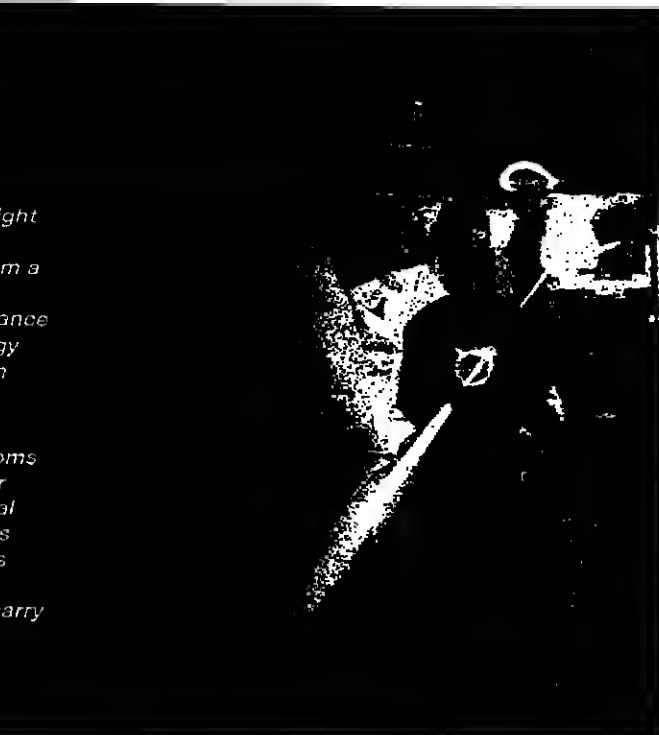
One beneficiary could be television: miniaturised lasers might be used to shine brilliant, clear pictures on to big screens. But blue lasers are most likely to be used in enhancing compact discs' data storage capacity. The tiny pits pressed into a CD's surface are "read" by laser beams that must be as narrow as the pits. Four times as much information could be stored and read using blue lasers.

Another way to use lasers to store data employs three-dimensional images, or holograms. These holograms are made by splitting light from a laser in two, shining one beam at

The laser beam

Laser is an acronym for 'light amplification by stimulated emission of radiation'. Laser light has a single frequency and wavelength and is emitted from a single source. A laser beam is created by subjecting a substance - solid, liquid or gas - to energy which excites its atoms, which then emit light of a specific wavelength.

Mirrors around the excited atoms amplify the light until the laser emits vast numbers of identical light particles, or photons. This light can travel huge distances without dispersing. It can be focused on very small areas, carry information and apply intense energy to small areas.



the object and recording the resulting "interference pattern". The image can be retrieved by shining another beam at it.

Researchers at Georgia Institute of Technology have found a way to store and access holographic data on a liquid crystal. The entire Library of Congress could fit on to a 3-D holographic memory system the size of a PC monitor, they say.

Another long-standing application of lasers is in measurement, where tremendous precision can be achieved by comparing the distances that different beams of light travel. New laser measurements range from checking overhead power lines for high-speed trains to measuring greenhouse gases in the atmosphere.

Another important laser application depends on lasers' ability to burn through materials. The laser produces light of a single frequency and intensity, which can be focused to produce an intensely powerful beam. The ability to make precise incisions has proved highly attractive to surgeons. Lasers were first used medically in 1961 to treat skin discoloration and to repair detached retinas.

Photodynamic therapy, in which a light-sensitive drug is made to accumulate in cancer cells and then illuminated with a low-power laser is becoming a viable treatment. Applying a similar concept to dentistry, scientists at Manchester University have applied a photosensitising dye to bacteria on teeth and irradiating with pulsed light to inactivate the bacteria.

From supermarkets to nightclubs, lasers have become an essential part of everyday life

Lasers are also finding new uses in cosmetic surgery. Coherent, a Californian laser company has won approval for a skin "resurfacing" technique that treats wrinkles by stimulating the production of collagen underneath the skin, using a laser.

Overall, worldwide surgical laser sales are set to grow at 13 per cent a year to reach about \$170m by 2001, according to a 1996 report by Frost & Sullivan.

The cutting ability of lasers is also growing in importance in industry. When it comes to drilling, marking and cutting, the accuracy of a laser reduces costs and limits the need for expensive corrections.

But the use of lasers by industry have been limited by their high initial costs and the conservatism of users, prompting the European Commission to set up programmes to encourage their use. In the UK, the Department of Trade and Industry and the Confederation of British Industry, the employers' body, have backed a programme designed to help UK manufacturing industry increase productivity and reduce costs.

A novel set of industrial laser applications are under development in the US, including a chemical-free method of making stain-resistant rugs and a technique for making polyester feel more like a natural fabric. A consortium led by such companies as DuPont, 3M, International Business Machines, Xerox and AT&T have joined forces with universities and the US Energy department in building a "free-electron laser" at the Thomas Jefferson

National Accelerator Facility. The laser's light, which is generated by highly energised electrons, will be more powerful, cheaper and more easily tuned to different colours than conventional lasers. As a result, the consortium members think they may be able to use it to improve the adhesive qualities and alter the texture of metals and polymers.

The free-electron laser may also have military applications. Researchers are studying the feasibility of using free-electron lasers on ships to shoot down missiles.

The idea of using lasers as weapons, which was embodied in the ambitious Star Wars project of the 1980s, has immense theoretical attractions because their speed would allow to knock out missiles as they are launched.

In spite of many setbacks, the concept continues to be pursued vigorously.

The idea of laser weapons shooting down enemy missiles sounds like science fiction. But laser research has had a habit of defying the sceptics by delivering applications that had seemed impossible, or unimaginable, or both.

Looking to the future, the next wave of remarkable applications could be the work of the atom laser - a device that fires a beam of "matter waves", just as conventional lasers emit a stream of light rays. This extraordinary development was demonstrated for the first time in January, by scientists at the Massachusetts Institute of Technology.

Applications of the laser-like atoms are a long way off. They need more power and less complexity, according to Wolfgang Ketterle of MIT. Moreover, they only exist in an extreme vacuum, which rules them out for everyday applications such as supermarket scanners or CD players.

Nonetheless, the atom laser could have huge scientific and industrial potential. The promise of nanotechnology could become a reality if tiny electronic circuitry and other minute devices could be constructed using ultrathin beams of focused atoms.

"Today, if you have a demanding job for light, you use a laser," says Ketterle. "In the future, if there is a demanding job for an atomic beam, you may be able to use an atom laser."

Worth Watching • Vanessa Houlder



an Israeli-American team of scientists headed by researchers at the Weizmann Institute of Science.

Until now, plant breeders have relied on classical breeding techniques, a laborious process that can take years to bring wilt disease under control.

Weizmann Institute, Israel, tel 9728934852, fax 9728934104.

Laptop batteries get a new charge

US researchers have developed a relatively inexpensive process that could potentially double the life of rechargeable batteries used in laptop computers.

Most rechargeable batteries are made up of a number of individual battery cells that are strung together in a series. The performance of the battery is limited by the weakest cell in the series.

The researchers at the University of Illinois at Urbana-Champaign have found a way to equalise the charge between different cells without overcharging the string, a process that damages the cells and shortens the batteries' life. Their technique uses capacitors and switching networks to extract energy from the highly charged cells and deliver it to cells with a lower charge.

University of Illinois: US, tel 2172440161.

Chaos harnessed to curb eavesdropping

French scientists have developed a technique for encrypting optical signals based on chaos theory, which governs non-linear systems.

Their research is designed to overcome problems with unauthorised eavesdropping on optical fibre transmission networks. Part of the problem is that conventional encryption techniques are too slow to be used for signals carrying large amounts of information.

The researchers, based at France Télécom and the Université de Besançon, used a laser diode and a non-linear system to encrypt and decrypt an optical signal at high-bit rates.

Université de Besançon: France, tel 0381666400; fax 0381666423.

Chip to sniff out pollutants in soil

Scientists in the US have combined integrated circuits with a biological sensor to make a half-living, half-silicon chip that can detect chemicals such as pollutants and explosives in soil and water.

Researchers at the Department of Energy's Oak Ridge National Laboratory have developed a prototype hybrid chip based on a micro-organism that produces light as it breaks down hazardous waste.

The scientists believe it could replace existing optical detection systems that use optical fibres buried in the ground. The hybrid chip could have several advantages over the conventional technology in that it is small, inexpensive, wireless and provides information quickly.

The chips can be produced using standard integrated circuit manufacturing processes. Other potential uses include medical diagnostics and monitors for industrial processes.

Oak Ridge National Laboratory: US, tel 423 5760226; http://www.ornl.gov

Tomato genes shrug off wilt

The discovery of genes that make tomatoes resistant to wilt, a disease spread by a soil-borne fungus, could speed up the breeding of disease-resistant varieties and reduce chemical spraying.

The work will make it easier to breed new varieties by making it simpler to trace the genetic make-up of new hybrids. It may also make it easier to engineer genetically new varieties which have the required mix of properties.

The work was conducted by

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A PEARSON COMPANY

RANDGOLD

SUMMARY OF GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31 MARCH 1997

BLYVOORUITZICHT GOLD MINING COMPANY LIMITED
(Reg. No. 0123456789 NASDAQ NY: BLYD)



EAST RAND PROPRIETARY MINES LIMITED
(Reg. No. 0123456789 NASDAQ NY: ERM)



FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating profit	7 254	15 355
Cash profit	9 962	18 808

DEVELOPMENT RESULTS	Advance metres	Striped metres	Channel width m	Channel depth m	Cost R/m
Carbon Leader	70.0	44	19	84.6	1 656
Main Reef	168.9	166	21	53.8	1 130

DURBAN ROODEPOORT DEEP LIMITED
(Reg. No. 0123456789 NASDAQ NY: DROD)



FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating (loss)/profit	(4 424)	6 390
Cash profit	6 215	8 891

DEVELOPMENT RESULTS	Advance metres	Striped metres	Channel width m	Channel depth m	Cost R/m
DURBAN DEEP AND RAND LEASES	58	87	17	19.8	136
South Reef	228	156	17	2.9	428
Main Reef	644	451	143	2.7	380
Kimberley Reef	31	24	88	5.5	486

WEST WITWATERSRAND GOLD MINE
When Reef 724 615 155 5.9 919
East Reef 724 615 168 2.8 474
New Reef 252 216 142 2.7 388
Wit Reef 87 85 160 2.9 461

Surface and underground production was disrupted by abnormally heavy rainfall.

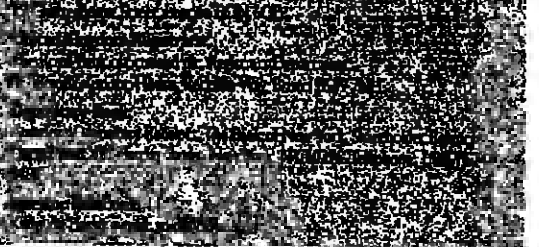
THE GROOTVLEI PROPRIETARY MINES LIMITED
(Reg. No. 0123456789 NASDAQ NY: GROV)



FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating (loss)/profit	(2 634)	2 270
Cash (loss)/profit	(1 501)	2 025

DEVELOPMENT RESULTS	Advance metres	Striped metres	Channel width m	Channel depth m	Cost R/m
Black Reef	267.1	166.5	54	12.6	680
Kimberley Reef	1 259.1	915.0	15	19.8	305

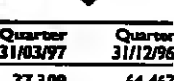
Grade improved but production was affected by the flooding of some working areas.



FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating profit	(4 699)	15 587
Cash (loss)/profit	(11 141)	18 681

The closure of L Shift and the rationalisation programme reduced working cost levels.

HARMONY GOLD MINING COMPANY LIMITED
(Reg. No. 0123456789 NASDAQ NY: HGM)

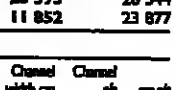


FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating profit	37 389	64 467
Cash profit	39 593	56 511

DEVELOPMENT RESULTS	Advance metres	Striped metres	Channel width m	Channel depth m	Cost R/m
Basal Reef	834.7	560	74	12.6	939
Leader Reef	2 921.4	2 466	131	4.7	821
"A" Reef	365.4	192	147	5.8	852

Gold production increased again by 4%. Acquisition of Lydex completed and offer made for Grootevlei Consolidated Holdings.

BUFFELSPONTJIN GOLD MINES LIMITED
(Reg. No. 0123456789 NASDAQ NY: BLYG)



FINANCIAL RESULTS (R000)	Quarter 31/03/97	Quarter 31/12/96
Cash operating profit	28 593	26 544
Cash profit	11 852	23 877

DEVELOPMENT RESULTS	Advance metres	Striped metres	Channel width m	Channel depth m	Cost R/m
Veal Reef	4	6	99	8	764

A major opening-up programme of 5 500 metres per month is exposing previously unavailable ore reserves.



COMMODITIES AND AGRICULTURE

Bre-X says Busang does contain gold

By Bernard Simon in Toronto

Bre-X Minerals shares jumped after the Calgary-based exploration company said it had found further evidence of gold at the Busang property in Indonesia. The shares were up sharply to \$3.50 in heavy trading early yesterday. At their peak last year they hit \$28.65.

Analysts warned, however, that the latest drilling results raised the same doubts as earlier samples from Busang, whose authenticity was questioned last month by Freeport-McMoran Copper and Gold, a prospective partner in the deposit.

Bre-X claimed in February that Busang contained at least 71m ounces of gold, making it the biggest discovery since South Africa's Witwatersrand. But Freeport said its drilling found "insignificant" traces of gold. Bre-X has also acknowledged a "strong possibility" that it may have over-estimated the reserves.

Yesterday's results announced by Bre-X came from samples recovered after the 71m-ounce estimate in early February but before doubts were cast on the deposit in late March.

According to the results, 18 out

of 22 holes yielded grades of between 1.05 and 6.87 grammes per tonne. The other six holes contained insignificant amounts of gold.

Strathcona Mineral Services, a Canadian consultancy, is currently undertaking an independent audit of drill samples from Busang. Results are expected in the first week of May.

According to reports from Jakarta, Mr Jim Bob Moffett, Freeport chief executive, met President Suharto twice last week to discuss the future of the Busang property. Freeport earlier agreed to

acquire a 15 per cent stake in Busang, with Bre-X owning 45 per cent and local Indonesian interests the remaining 40 per cent.

Further details of Freeport's views may emerge at its annual meeting, to be held next Tuesday in New Orleans.

Mr Roh Klassen, analyst at Goeppel Shields, a Vancouver securities firm, described the results as "pretty high". But he added that "until we know how these samples were handled along the way, we can't really make a call on it."

Another analyst estimated Busang would need to contain at least

30m ounces of gold to justify the present share price.

Analysts remain puzzled by many aspects of the Busang saga. Suspicious continue to centre on an elaborate "baiting" operation.

But no evidence of wrongdoing has yet emerged, apart from the mysterious death of Mr Michael de Guzman, a senior Bre-X geologist, who fell out of a helicopter above Borneo shortly before Freeport revealed its findings.

Bre-X officials claim in private that they are the victims of a sophisticated effort to drive the company out of Indonesia.

Copper cash premium up

By Gary Mead and Robert Corzine

On the London Metal Exchange, copper's backwardation - the premium of the cash price over that for the three-month future contract - extended further yesterday, to \$115 in early trading. After the end of afternoon "kerf" trading stretched that still further, to \$160, when the three-month contract hit \$2,367, up \$15.

Traders pointed to the strike at Chile's Escondida mine and a six-month maintenance shutdown at the Kennecott smelter in the US as factors behind the tightness in the physical market. Cocoa futures on the London Financial and Futures Exchange were lifted by moderate trade buying: the

May contract ended \$13 highest at \$1,018 a tonne, while July increased to \$1,038, up \$14 on the previous day's close. Robusta coffee futures for July ended the day at a tonne higher, at \$1,652, up \$1.60.

Oil prices fell in late trading after the latest inventory data from the US failed to boost world markets.

American Petroleum Institute figures showing a drawdown of gasoline stocks helped push Brent Blend for June delivery above \$18 a barrel in early London trading. But it was released later by the US government's Energy Information Administration, showing gasoline stocks unchanged on the week, helped push prices below Tuesday's close of \$17.99 a barrel. In late trading Brent was quoted at around \$17.7 a barrel.

LME chief puts focus on transparency

David King has worked hard to improve the market after the Sumitomo copper scandal

Mr David King, chief executive of the London Metal Exchange, has been, and to some extent still is, subjected to that old Chinese curse: "May you live in interesting times."

Hired in September 1989 as the LME's first director of finance, and chief executive since November 1989, the 50-year-old Mr King says: "I felt it [the LME] was a sleeping giant when I first arrived."

Indeed, during his tenure the exchange's annual turnover has increased seven-fold and now stands at \$2,000bn. But the giant stumbled on June 14 1996, when Sumitomo Corporation, the Japanese trading house, acknowledged that its senior copper dealer, Mr Yasuo Hamanaka, had over a decade lost \$1.5bn (later revised to \$2.6bn) in unauthorized dealings.

The exchange then came under a fierce spotlight, with critics accusing it of failing to detect sufficiently early such a mammoth alleged manipulation of the global market price of copper.

To a large extent, this was a misdirected attack: Sumitomo was not an LME member and was outside the LME's - and the Securities and Investments Board's -

jurisdiction. However, the Sumitomo incident had shattering commercial and legal consequences, the reverberations of which linger on.

But beneath those dramas, the incident has stimulated a far-reaching investigation into the regulatory orbit the LME operates in.

When the Sumitomo incident broke, the LME invited the SIB to review the metals markets and itself. The SIB published its wide-ranging conclusions in December, since then Mr King and his board have been implementing its recommendations.

The complex regulatory changes have a single focus - ensuring the LME is operating as transparent a market as is compatible with commercial viability. Mr King argues that his exchange has been successful in attracting business, partly because metal producers, users and brokers "like the LME's regulatory regime... They would go elsewhere if we became either too tightly or too lightly regulated."

The LME now accounts for more than 90 per cent of copper traded on exchanges, and almost 100 per cent of all other base metals.

One of the SIB's key pro-

posals was that the balance of the LME's board should alter, to better represent the exchange's different members. The board is also to be expanded from 16 to 18 to include more independent directors.

"By virtue of their independent role, the two new members - yet to be selected - must have no conflict of interest, and will not be involved in the metal trade in any way," says Mr King.

Another key SIB recommendation was to expand the LME's executive, to cope with the vast quantities of information accumulated daily by the exchange. The LME is thus increasing its executive by 10, to about 50 people.

"These additional staff will be recruited primarily from the compliance area and will be at a very senior level," says Mr King. Other SIB recommendations have already been implemented, including a daily (as opposed to weekly) reporting of LME warehouse stocks. This yields a more immediate insight into the physical liquidity of the market and traders say it has reduced volatility.

Other procedures aimed at providing a more rigorous audit trail will soon follow, including improved mechanisms to follow the movement of warrants (the paper proving physical ownership of LME metal stocks) to establish more precisely who owns what metal.

Perhaps most interesting, Mr King says the LME is considering imitating some US regulatory practices used by the Commodity Futures Trading Commission.

"While we already operate a large position reporting system, we will probably develop a hybrid of the CFTC's requirement that all large positions in a market must be reported, and we



David King: producers, users and brokers 'like the LME's regulatory regime'

By David King

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will publish certain data in regard to such positions."

The buzz-word among LME critics is transparency, but it is not a dogma that King is going to follow blindly.

"It's in no-one's interest to have such excessive transparency that business will flee the market, reducing liquidity and increasing volatility. More seriously, business that left the LME would be transacted on the unregulated market, meaning the regulatory authorities would be even less able to police it," he says.

So are Sumitomo incidents

a thing of the past? Given that as much global metals trading is conducted outside the LME as within it, no-one is calling that bet.

But Mr King is cautiously of the view that such a major warping of the market is less likely to be repeated, thanks to greater dissemination of information.

"We will provide significantly more data to market participants in order that our members and their clients have greater knowledge of what is happening in the market," he says.

Gary Mead

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1570-71 1603.5-04

Previous 1564.5-55.5 1599-90

High/Low 1612/1599 1621/1599

AM Official 1571.5-72.5 1605.5-06

Kerb close 1571.5-72.5 1602-03

Open int. 275,778

Total daily turnover 47,576

■ ALUMINIUM ALLOY (\$ per tonne)

Close 1483-88 1490-93

Previous 1440-45 1470-72

High/Low 1470-72 1490

AM Official 1460-65 1487-90

Kerb close 1460-65 1490-95

Open int. 5,945

Total daily turnover 1,089

CURRENCIES AND MONEY

Pound suffers with UK exports

MARKETS REPORT

By Simon Kuper

The pound fell yesterday in profit taking, political worries and new evidence that UK exporters were suffering from its eight-month run.

A Confederation of British Industry survey showing a sharp fall in export orders hit the pound, as did an opinion poll which suggested that the general election on May 1 might be a close-run thing.

The pound fell 2.1 pence against the D-Mark and 1.4 cents against the dollar to close in London at £120.70 and \$1.522. The dollar slipped against the yen and the D-Mark ahead of Friday's G7 meeting in Washington.

The European Commission's economic forecasts had been so widely leaked that they caused little stir when published yesterday. As expected, the Commission said Italy and Greece were the only countries likely to miss the budget deficit criterion to qualify for European monetary union.

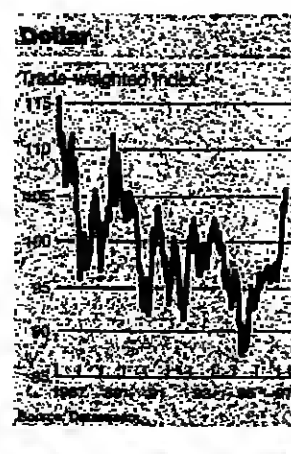
But the lira firmed slightly to 1,894.6 against the D-Mark on a rise in the report, which said that Italy might not meet the criterion "if the budgetary" measures already taken have full effectiveness and, if necessary, additional measures are introduced.

The escudo and the peseta also firmed modestly as belief grew that Portugal and Spain might qualify for

Emu. Mr Kit Juckes, currency strategist at NatWest Markets in London, said the Commission's figures, coupled with forecasts of a conservative win in the early French election, "seem to significantly shorten the odds both on Emu starting on time and on Spain participating, though not necessarily on Italy participating".

The Swiss franc eased as market confidence in Emu occurring grew.

A consensus is developing about Sunday's G7 meeting. Most currency strategists expect the summit to fall short of a statement pledging joint intervention to stop the dollar's rise. Rather, the strategists say, the G7 will do as it did at its Berlin meeting in February: state that the dollar has risen far enough, and possibly make a vague threat of future intervention. That would merely slow the dollar's rise, strategists say.



They cite two main reasons why the G7 will make no concrete threats of intervention. Firstly, the dollar's rise suits Germany and Japan, which want to raise exports as a route to economic recovery. The US has long supported the strong dollar, Mr Juckes says. "The truth is that as long as the dollar doesn't go up too fast its rise suits absolutely everybody." Japan's recent threats of intervention were meant simply to slow the dollar's rise, he said.

The International Monetary Fund yesterday voiced only muted concern about the strong dollar. Mr Michael Mussa, the IMF's chief economist, said a further yen slide would be unwelcome but not a cause for "intense concern". He said exchange rates were now broadly in line with economic fundamentals, but added that in the medium term the dollar's recent gains and the yen's losses may not be compatible with further reduction of external imbalances.

The second reason why

the bank expects a fairly strong G7 statement. But it adds that unless the market decides that Japan will raise interest rates soon, "then the permanent consequences of the G7 meeting will be ineffective". Mr Adrian Schmidt, senior economist at Chase in London, said: "We still think the G7 won't do anything. The most likely thing is that the dollar will go up before or after the G7."

POUND SPOT FORWARD AGAINST THE POUND

Apr 23	Closing	Change	Settlement	Day's	One month	Three months	One year	JP Margin
	mid-point	on day	spread	high	low	Rate	Rate	Rate
Europe								
Australia	(Sd)	19.56	-0.1489	623	747	10.7842	10.5515	10.22
Belgium	(Bf)	57.50	-0.0012	988	988	57.5010	57.5000	2.8
Denmark	(DK)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
France	(Ffr)	6.34	-0.0004	825	757	6.3400	6.3300	2.8
Germany	(M)	8.34	-0.0013	757	831	8.3400	8.3272	9.3573
Greece	(Dr)	246	-0.0010	2778	2778	246.00	245.99	2.8
Italy	(L)	1,416	-0.0009	333	445,265	1,416.00	1,415.99	2.8
Japan	(Y)	167	-0.0008	490	492	167.0000	166.9992	0.3
Netherlands	(G)	2,084	-0.0008	490	1,050	2,084.00	2,083.99	0.3
Portugal	(Esc)	208.4	-0.0008	490	1,050	208.4000	208.3992	0.3
Spain	(P)	166	-0.0008	490	1,050	166.0000	165.9992	0.3
Sweden	(Skr)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Switzerland	(Sfr)	7.50	-0.0009	847	845	7.5000	7.4992	10.5675
UK	(£)	100	-0.0009	847	845	100.0000	100.0000	10.5675
USA	(D)	1.52	-0.0009	847	845	1.5200	1.5192	10.5675
Other								
Argentina	(Peso)	2,084	-0.0008	490	1,050	2,084.00	2,083.99	0.3
Brazil	(R)	2,084	-0.0008	490	1,050	2,084.00	2,083.99	0.3
Canada	(Cdn)	1.52	-0.0009	847	845	1.5200	1.5192	10.5675
China	(Yen)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
India	(Rupee)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Indonesia	(Rupiah)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Malaysia	(Ringgit)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Philippines	(Peso)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Singapore	(Dollar)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
South Africa	(Rand)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
South Korea	(Won)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Taiwan	(Dollar)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Thailand	(Baht)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Other								

Notes for Apr 22: Dollar spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by currency interest rates. Sterling rates calculated by the Bank of England. Data source: Reuters. Data source: Reuters. Data source: Reuters.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Apr 23	Closing	Change	Settlement	Day's	One month	Three months	One year	JP Margin
	mid-point	on day	spread	high	low	Rate	Rate	Rate
Europe								
Australia	(Sd)	12.0517	-0.0004	485	549	12.0517	12.0410	12.037
Belgium	(Bf)	35.3770	-0.0009	320	420	35.3770	35.3770	2.8
Denmark	(DK)	6.3395	-0.0009	225	245	6.3395	6.3395	1.5
France	(Ffr)	5.1558	-0.0012	531	581	5.1558	5.1558	2.8
Germany	(M)	5.7780	-0.0004	775	785	5.7780	5.7780	2.8
Greece	(Dr)	27.1260	-0.0012	230	238	27.1260	27.1260	2.8
Italy	(L)	1,5480	-0.0007	475	485	1,5480	1,5475	0.3
Netherlands	(G)	17.0110	-0.0009	320	380	17.0110	17.0110	2.8
Portugal	(Esc)	35.3770	-0.0009	320	420	35.3770	35.3770	2.8
Spain	(P)	1,5480	-0.0007	475	485	1,5480	1,5475	0.3
Sweden	(Skr)	10.58	-0.0009	847	845	10.58	10.58	10.5675
Switzerland	(Sfr)	7.50	-0.0009	847	845	7.50	7.50	10.5675
UK	(£)	1.52	-0.0009	847	845	1.52	1.52	10.5675
USA	(D)	1.52	-0.0009	847	845	1.52	1.52	10.5675
Other								
Argentina	(Peso)	2,084	-0.0008	490	1,050	2,084.00	2,083.99	0.3
Brazil	(R)	2,084	-0.0008	490	1,050	2,084.00	2,083.99	0.3
Canada	(Cdn)	1.52	-0.0009	847	845	1.5200	1.5192	10.5675
China	(Yen)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
India	(Rupee)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Indonesia	(Rupiah)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Malaysia	(Ringgit)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Philippines	(Peso)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Singapore	(Dollar)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
South Africa	(Rand)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
South Korea	(Won)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Taiwan	(Dollar)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Thailand	(Baht)	10.58	-0.0009	847	845	10.5800	10.5492	10.5675
Other								

Notes for Apr 22: Dollar spreads in the Dollar Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by currency interest rates. UK, Ireland & ECU are quoted in US dollars. JP, Margins indicate Apr 22: The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

CROSS RATES AND DERIVATIVES

Apr 23	BF	DK	FF	DM	£	¥	HK	IN	JP	US	Other
Belgium	(Bf)	100	16.48	16.35	4.847	1.828	4820	5.492	16.83	498.8	408.6
Denmark	(DK)	54.16	10	8.856	2.825	0.891	2911	2.953	10.76	283.8	221.3
France	(Ffr)	61.16	11.29	10	2.894	1.118	2848	3.334	12.18	287.7	248.5
Germany	(M)	20.83	3.908	10	0.377	0.984	1.125	1.125	4.12	100.4	84.32
Italy	(L)	54.88	10.10	10	0.377	0.984	1.125	1.125	10.35	268.2	228.1
Netherlands	(G)	2.075	0.383	0.339	0.101	0.038	100	0.113	0.413	10.10	8.477
Portugal	(Esc)	18.34	3.387	2.899	0.889	0.335	894.2	1	3.655	93.89	74.38
Spain	(P)	50.18	8.255	5.235	2.432	0.918	2418	2.735	10	244.3	205.1
Sweden	(Skr)	20.54	3.788	3.539	0.995	0.378	950.3	1.120	10.35	268.2	228.1
Switzerland	(Sfr)	24.47	4.458	4.001	1.188	0.448	1190	1.334	4.876	116.1	100
UK	(£)	48.3	8.547	7.570	2.244	0.847	2232	2.524	9.215	225.3	180.2
USA	(D)	24.17	4.485	3.994	1.172	0.442	1190	1.334	4.876	116.1	100
Other											

Notes for Apr 22: Dollar spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by currency interest rates. Sterling rates calculated by the Bank of England. Data source: Reuters. Data source: Reuters. Data source: Reuters.

UK INTEREST RATES

Apr 23	7 days	One month	Three months	Six months	One year
Interbank Sterling	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5
Local authority	5.5	5.5	5.5	5.5	5.5
Discount market	5.5	5.5	5.5	5.5	5.5

LONDON MONEY RATES

Apr 23	7 days	One month	Three months	Six months	One year
Interbank Sterling	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5
Local authority	5.5	5.5	5.5	5.5	5.5
Discount market	5.5	5.5	5.5	5.5	5.5

THREE MONTHLY FUTURES (LFF) \$500,000 points of 100%

Apr 23	Open	Sett	Change	High	Low	Est.	Vol	Open Int.
Jun	93.31	93.38	-0.01	93.42	93.38	19559	113989	
Sep	93.11	93.11	-0.01	93.16	93.10	16437	93029	
Dec	92.8	92.8	-0.01	92.85	92.75	17092	78989	
Mar	92.7	92.7	-0.02	92.76	92.69	8947	48659	
Jun	92.7	92.7	-0.01	92.83	92.57	2572	38689	

SHORT STERLING OPTIONS (LFF) \$500,000 points of 100%

Apr 23	CALLS	PUTS
Jun	0.16	0.12
Sep	0.04	0.05
Dec	0.01	0.02
Mar	0.01	0.02

BASE LENDING RATES

Apr 23	7 days	One month	Three months	Six months	One year
Interbank Sterling	5.5	5.5	5.5	5.5	5.5
Bank of England	5.5	5.5	5.5	5.5	5.5
Local authority	5.5	5.5	5.5	5.5	5.5
Discount market	5.5	5.5	5.5	5.5	5.5

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LONDON STOCK EXCHANGE

Financials lead Footsie to the brink of 4,400

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

Leading UK stocks bounded ahead for the seventh straight session yesterday, pulled up by Wall Street's overnight show of strength, coupled with a successful outcome to the latest gilts auction.

Other factors influencing the stock market included confirmation of the rumoured opinion poll showing the Conservatives had reduced the Labour lead to about five points from a previous figure of 14 points.

There were certainly no sur-

prises for the market with the news that the minutes of the March meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, Governor of the Bank of England, revealed the Governor seeking "the usual 25 basis points" on interest rates. As one market put it: "As usual Mr Clarke begged to differ."

Further important events in the market included the latest Confederation of British Industry survey of industrial trends and the March retail sales number, which, at plus 0.3 per cent, came in as expected.

The FTSE 100 index finished the session 41.6 ahead at 4,387.7

after faltering on the verge of the 4,400 level. At its best it reached 4,396.1, a session gain of 50 points. The FTSE 100 has risen 136 points, or 3.2 per cent, over the seven trading periods.

Unlike recent sessions, the upsurge in the market's leaders quickly filtered through to second liners and smaller stocks. The FTSE 250 advanced 15.1 to 4,528.4, while the SmallCap added 5.0 to push back through the 2,300 mark, closing at 2,300.6.

Marketmakers were shocked at the extent of Wall Street's overnight leap, which saw the Dow Jones Industrial Average up 173 points, the second highest points gain on record, surpassed only by

the 186-point rise in the Average two days after the 500-point plunge in the Dow on "Black Monday" in 1987.

But London never looked like fully emulating the US performance, partly because of the opinion poll, which reminded investors of the possibility of a hung parliament.

"A hung parliament would be the worst outcome, a Labour victory by 200 seats the next worst. The ideal result, if Labour is to win, is a 22-seat victory, which would limit their ambitions," said the head dealer at one big European securities house.

Financial stocks remained in the vanguard of the market's

advance, with banks and insurance accounting for six out of the top ten FTSE 100 performers. Alliance & Leicester was the market's most heavily traded stock, thanks to the third and final auction of rainbow stock.

Alliance shares returned the upward path as the big institutions, looking at underweight positions, chased the shares in the market. Today saw the publication of a series of analysts' disclosures of shareholdings in Alliance & Leicester, expected to be higher than revealed, thus the market expected further upward movement.

Turnover at 8pm was £22.5m.



Index and ratios	FTSE 100	FTSE 250	FTSE 350	FTSE All-Share	FTSE 100 Dividend Yield	FTSE 100 P/E	FTSE 100 Beta	FTSE 100 Vol	FTSE 100 Open
	4387.7	4528.4	2452.7	2300.6	3.51	15.1	1.1	1.1	1.1
	+41.6	+15.1	+5.0	+15.1	+0.1	+0.1	+0.1	+0.1	+0.1
	4387.7	4528.4	2452.7	2300.6	3.51	15.1	1.1	1.1	1.1
	4387.7	4528.4	2452.7	2300.6	3.51	15.1	1.1	1.1	1.1

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFFE) 250 per full index point

Month	Open	Settle	Change	High	Low	Vol	Open
Jan	4400.0	4400.0	+4.0	4400.0	4400.0	100	4400.0
Feb	4410.0	4410.0	+4.0	4410.0	4410.0	100	4410.0
Mar	4420.0	4420.0	+4.0	4420.0	4420.0	100	4420.0
Apr	4430.0	4430.0	+4.0	4430.0	4430.0	100	4430.0
May	4440.0	4440.0	+4.0	4440.0	4440.0	100	4440.0
Jun	4450.0	4450.0	+4.0	4450.0	4450.0	100	4450.0
Jul	4460.0	4460.0	+4.0	4460.0	4460.0	100	4460.0
Aug	4470.0	4470.0	+4.0	4470.0	4470.0	100	4470.0
Sep	4480.0	4480.0	+4.0	4480.0	4480.0	100	4480.0
Oct	4490.0	4490.0	+4.0	4490.0	4490.0	100	4490.0
Nov	4500.0	4500.0	+4.0	4500.0	4500.0	100	4500.0
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NES INDEX									
day	Apr 21	Year ago	Gross div yield %	P/E ratio	52 week High	Low			
							British Energy	1,300	134
							British Land	884	540 1/2
							British Steel	7,038	140 1/2
							Burmah Control	175	100 1/2
							Barclays	8,600	161 1/2
							Cable & Wireless	5,002	102 1/2
							British Telecom	2,500	510 1/2

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WORLD STOCK MARKETS

PVS	Shahr	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500
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925	627.90	0.7	23.4
926	626.05	0.7	23.4

[illegible]

27	10.8
27	18.1

[illegible]

(u) 9474.0

Aluminum	32.10	-7/8	53	31.70	34	11.9
Asphalt	39.10	-1/2	50	38.70	34	11.9
Barium	35.00	-1/2	50	34.50	34	11.9
Bismuth	35.00	-1/2	50	34.50	34	11.9
Brass	35.00	-1/2	50	34.50	34	11.9
Butane	35.00	-1/2	50	34.50	34	11.9
Calcium	35.00	-1/2	50	34.50	34	11.9
Carbon	35.00	-1/2	50	34.50	34	11.9
Chromium	35.00	-1/2	50	34.50	34	11.9
Copper	35.00	-1/2	50	34.50	34	11.9
Gold	35.00	-1/2	50	34.50	34	11.9
Iron	35.00	-1/2	50	34.50	34	11.9
Lead	35.00	-1/2	50	34.50	34	11.9
Mercury	35.00	-1/2	50	34.50	34	11.9
Nickel	35.00	-1/2	50	34.50	34	11.9
Potassium	35.00	-1/2	50	34.50	34	11.9
Silver	35.00	-1/2	50	34.50	34	11.9
Sulfur	35.00	-1/2	50	34.50	34	11.9
Tin	35.00	-1/2	50	34.50	34	11.9
Titanium	35.00	-1/2	50	34.50	34	11.9
Vanadium	35.00	-1/2	50	34.50	34	11.9
Zinc	35.00	-1/2	50	34.50	34	11.9

Prices compiled by *Enr.* from a survey of market reports.

NOTES — Prices on this page are quoted as the price of the commodity as it is received at the industrial consumer and are subject to change without notice. Prices are quoted in dollars per ton unless otherwise indicated. All prices are for spot delivery, unless otherwise indicated. All prices are for spot delivery, unless otherwise indicated. All prices are for spot delivery, unless otherwise indicated.

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TURNES

	Stocks Traded	Closing Prices	Change on day
SPANISH 100	5.6m	882	+37
GERM 100	5.3m	425	-1
FTSE 100	5.3m	1,520	+20
UK Ind. 100	5.1m	310	+3
EURO 100	4.7m	227	+6

<http://www.rockwell.com>

[illegible]

	1.82	1.94	1.87	2.17
	Apr 18	Apr 9	Apr 2	Year ago

[illegible]

10	-0.95	781.25	778.55	88,114	182,378
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Scout	2.80	2.58	2.75	6.1	---
SeaPort	2.29	+0.02	2.39	2.22	8.1

■ TOKYO - MOST ACTIVE STOCKS

	Stocks Traded	Change Pct
Nippon Steel	14.8m	---
Fuji Heavy Inds	13.9m	---
Nomura Sec	8.8m	1.0
Fujitsu	8.9m	1.0
NYK	5.6m	---

201	12	11.8	EMAG	3.70	+ 10	4.00	3.90	10	
			Defend 180 25ml	+ 25	157.50	137		11	

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14	3.4	12.1	84.50	+50	87.50	81.50	2.1	12.1
			25.40	+10	27.75	20	2.2	15.5

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For companies from ALL other countries (dog 01/01)

Symbol	Change on day	Stocks Traded	Closing Prices	Change on day
364	-1	5.6m	882	+37
509	+19	5.3m	425	-7
380	+20	5.3m	1,520	+21
290	+10	5.1m	310	+3
277	+6	4.7m	227	+6

[Faint, illegible text from the reverse side of the page]

Philips dominates in Amsterdam

spot, but there was
go for on the i
pitches, notably at

By midsession, the Nasdaq composite showed a gain of 10.99 at 1,233.13. By contrast, the Dow Jones Industrial Average had retreated slightly after Tuesday's 173.38-point gain. The

Financial stocks were weak, possibly because yields moved upwards in the bond market ahead of a treasury auction, with shares in J.P. Morgan down \$1% at \$85%.

136-day hostage crisis. Local analysts attempted to talk the market up with the message that Tuesday's developments should put an end to investor uncertainty and would allow the economy to

Better than expected first-quarter results took Phillips up F15.90 or 6.5 per cent to F197 in 10.9m shares traded, the heaviest turnover so far this year.

FRANKFURT liked the overnight Dow, strength in bonds and in the dollar, and the Dax index broke 3,400 at one point; but it trimmed its sails in the afternoon as the Dow wavered and after Sie-

FIVE Banknote 100	2184.08	218
FIVE Banknote 200	2219.55	221

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led to it with investors pushed to the sidelines by this week's announcement of a general election.

	Apr 16	Apr 17	Apr 18
1.57	2187.55	2193.57	2179.74
2.57	2205.04	2213.84	2201.84
241.34 Lumber: 180 - 2201.95 200 - 2204.28 1 Pallet,			
higher at SFr1,629, while			
Balsine added SFr95 at			

carminster was caught up in the general depression and the B shares, which peaked at SKR208.50 at one point, ended SKR1 lower at SKR192.50 as the general index fell 10 1/4 to 268.75.

The first-quarter results were flattered by currency gains and the deconsolidation of the loss-making Canadian business, but those

top at 3,266.87, up 17.97. In contrast to Siemens, the big insurers strengthened after weakness on Monday and Tuesday. Munich Re registered climbing DM140 or 3.6

ZURICH pushed further into record territory, supported by firm domestic hands, and the SMI index

STOCKHOLM, whose better days seemed to end with the first quarter of 1997, lost

The banking sector was particularly strong with a gain of 2.7 per cent. It was led by Banco Popular, up Ptas2,100 or 7.8 per cent at Ptas20,050 after the announce-

The London broker, which upgraded its short-term price target to FI 110, felt that on a sum of the parts valuation the lowest price for Thelma

PARIS rallied. The CAC 40 index, off 106 points in four straight sessions, closed with a gain of 12.37 to

Among insurers, Swiss Re found favor on the back of

Shocked in Sweden, and downgraded by Lehman Brothers in the US, the shares dropped SKr39 or 14.5 per cent to SKr230. Still in drugs, Astra A extended their demand war with a

...still slated for a public share offering of the Spanish government's near-30 per cent stake, climbed Pta190 or 3 per cent to Pta6,540.

Volume was well above average and dealers said sen-

South African money supply, private sector credit growth and trade figures

First National Bank
retreated 25 cents to R31.50.
Dull bullion pushed golds
down 31.6 to 1,231.8.

and Fudosen adding Y20 to

Blue chip exporters climbed as the dollar rose to an intra-day high of ¥126.47 in Tokyo. Honda added ¥40 to ¥3,890, Canon ¥90 to ¥2,900 and Fuji Photo Film

outlook for US and Hong Kong interest rates but the Hang Seng index still managed a gain of 126.19 to 12,707.04 after a day's high of 12,758.28.

Turnover climbed from

SEOUL rose on bargain-

was facing bankruptcy. The composite index recovered two-thirds of Tuesday's steep fall, adding 53.11 or 1.9 percent to 2,913.56. Turnover was heavy at 2.6bn pesos. Megaworld, which fell 29

TOKYO rebounded on buying by domestic public pension funds, and renewed interest in Nomura Securities following Tuesday's

In Osaka, the OS& average added 148.82 to 19,837.97 and volume eased to 23.2m.

which China Resources' parent was taking a 24.3 per cent stake, surged HK\$1.245

Fuyo, the conglomerate that defaulted on debt payments on Monday, resumed

oversupply were likely to continue to gnaw away at market sentiment.

Indices are calculated at end-of-week; weekly changes are percentage movement from the previous Friday. Data date: Dec. 1989-1992 excepted.

The market fell 3.6 per cent last week as stunned investors digested news that police had recommended prosecution of Mr Benjamin Netanyahu, the prime minister, for alleged fraud and breach of trust over the short-lived appointment of an attorney-general in January. But as buyers returned

Looking ahead, Mr Jeff Chowdhry at Foreign and Colonial Emerging Markets said that the Tel Aviv market was driven by inflation and interest rates, which themselves were inextricably linked to the peace process.

After a strong run-up in the latter part of last year and the first six weeks of 1897, the market had run out of steam as the

rather than a star performer, as investors awaited implementation of proposed budget cuts.

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE

International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

The World Index (2477)	224.26	0.7	203.12	178.89	199.51	201.28	0.9	2.05	222.64	201.91	178.68	197.03	199.52	233.36	202.32	212.46
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NYSE PRICES

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AMEX PRICES

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37. Netherlands 26.922 73.37, 84.37

1. *Chlorophyll a* (Chl *a*) and *Chlorophyll b* (Chl *b*) were determined using the method of Arar and Collins (1987). The concentration of Chl *a* and Chl *b* was expressed as $\mu\text{g mL}^{-1}$ of the sample.

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[illegible]**NASDAQ NATIONAL MARKET**[illegible]

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Cheney	15591	10%	6%	10%	+	+	Indigo	31380	10%	8	6%	+	+	Pennnet L	0.20	25	4	16%	18.27	18.7	+	+	Norton x	0.50	27	18%	16%	16%	16%	+	+	
Clayton	31772	49%	47%	49%	+	+	Indigo	30	0.00	0.00	0.00	0.00	+	+	Pennnet L	0.10	5	32%	30%	30%	30%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	23	10%	1%	1%	1%	1%	Indigo	0.50	20.00	14.50	14.50	14.50	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	23	10%	1%	1%	1%	1%	Indigo	0.50	20.00	14.50	14.50	14.50	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.00	24	44%	44%	44%	44%	Indigo	15	330	11%	10%	10%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.05	24	1%	2%	1%	2%	Indigo	0.26	10	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	20	333	22%	21%	22%	21%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	20	333	22%	21%	22%	21%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	20	333	22%	21%	22%	21%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.60	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	0.50	5	10%	17%	17%	17%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	+
Clayton	1.50	13	1%	1%	1%	1%	Indigo	10	1546	24%	24%	24%	+	+	Pennnet L	0.22	10.00	31%	31%	31%	31%	+	+	Norton x	27	1700	15%	15%	15%	15%	+	

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EASDAQ

EASDAQ is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members. EASDAQ

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	on day	high	low	open	close	new price	on day	high	low	open	close
ActivCard	US\$7.5	0	0.25	7.5	Espri Telecom ADIS	US\$90.5	0	12.25	8.75		

Account Name	US\$	%	QTY	UNIT PRICE	AMOUNT	US\$	%	QTY	UNIT PRICE	AMOUNT	
Anatomy Systems	US\$10.375	-0.125	7000	11	8.5	Innogenetics	US\$11.675		7800	12.75	10.375
Chemicals	FF118		83000	18	18	Micromer Instrument	US\$0.825	-0.25	1000	11.75	8.825
Dr Solomon's AIDS	US\$24.5	-0.25	0	96 E	15.875	Dr/Tech	US\$0.40		0	11.75	0

Prices for 234497. Please note that mid prices are now used to calculate highs and lows.

Information about EASDAQ can be found on the Web site at: [HTTP://WWW.EASDAQ.BE](http://www.easdaq.be)
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$$f_1 = \frac{1}{2} \left(\frac{1}{\sqrt{1 - \frac{v^2}{c^2}}} + \frac{1}{\sqrt{1 - \frac{v^2}{c^2}}} \right) = \frac{1}{\sqrt{1 - \frac{v^2}{c^2}}}$$

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

US shares mixed as techs advance

AMERICAS

Technology stocks were at the centre of attention in otherwise quiet mid-session trading in New York in a reversal of the recent trend.

Volume on the NYSE was also slightly higher than during recent sessions, with 289.4m shares traded by 1pm. All the most closely watched technology stocks showed significant gains by midday, including Intel, the largest semiconductor manufacturer, up 2 1/2% at \$144, Microsoft, 3 1/2% higher at \$114 1/2, and Oracle 3 1/2% ahead at \$77.

These comfortably outweighed a 21 per cent fall in Novell, the computer manufacturer, which fell \$1 1/2 at \$7 1/2, after Tuesday evening's second-quarter profits warning.

By mid-session, the Nasdaq composite showed a gain of 10.39 to 1,223.12. By contrast, the Dow Jones Industrial Average had retreated slightly after Tuesday's 173.38-point gain, the

largest daily rise of the decade, and was down 22.07 at 6,811.52.

The Standard & Poor's 500 was barely changed, off 1.12 at 773.49.

Most of the Dow constituents to register falls had shown strong gains on Tuesday. These included General Electric, down \$2 at \$108 1/2, and Procter & Gamble, \$1 1/2 lower at \$27.

Financial stocks were weak, possibly because yields moved upwards in the bond market ahead of a treasury auction, with shares in J.P. Morgan down \$1 1/2 at \$65 1/2.

Corporate earnings reports produced some of the sharp moves, with the profit warning by Saks Holdings, the department store group, seeing its shares drop by more than 20 per cent, down \$9 1/2 at \$19 1/2.

TORONTO pushed higher in early trading, adding to the strong gains of the previous day. At noon, the 300 common index was 19.83 ahead at 5,875.20.

Golds remained a dull

spot, but there was plenty to go for on the industrial pitches, notably at Northern Telecom, which continued to stride ahead on the back of Tuesday's upbeat earnings announcement. The shares were \$1.70 higher at C\$97.70 at the end of the morning, having jumped by C\$4.05 a day earlier.

LIMA made a muted response to the end of the 126-day hostage crisis. Local analysts attempted to talk the market up with the message that Tuesday's developments should put an end to investment uncertainty and would allow the economy to resume its path of sustained growth. By mid-session, the general index was 16.21 higher at 1,753.69.

SAO PAULO moved confidently higher at mid-session, in spite of concerns over possible delays to the privatisation of CVRD, the state mining giant. The Bovespa index rose 3.27 to 9,600 as investors awaited court rulings on two injunctions which questioned aspects of the planned CVRD sell-off.

EUROPE

A dramatic upsurge at Philips dominated trading in AMSTERDAM, where the electronics giant accounted for a third of the day's 1.4 per cent improvement in the AEX index.

Better than expected first-quarter results took Philips up \$1.50 or 6.5 per cent to \$23.50, with 10.5m shares traded, the heaviest turnover so far this year.

"What we have here is the return of the earnings momentum investor," said one broker. The stock, which touched a session best of \$110.70 around mid-morning, met with modest profit-taking towards the close.

The first-quarter results were flattered by currency gains and the deconsolidation of the loss-making Grundig business; but they were, nonetheless, way ahead of most broker estimates. Brokers rapidly reassessed their earnings forecasts. Narwest Securities lifted its earnings per share estimate for 1997 to 9 pence and moved up 12.5 per cent for 1998.

The London broker, which upgraded its short-term price target to \$110, felt that on a sum of the parts valuation the target price for Philips could be closer to \$140.

PolyGram, Philips' enter-

tainment subsidiary, stayed in the doldrums after Tuesday's dull results, sliding a further \$1.10 to \$108.40 for a two-day decline of 4 per cent. At the close the AEX was up 10.25 at 753.94.

FRANKFURT liked the overnight Dow, strength in bonds and in the dollar, and the Dax index broke 3,400 at one point, but it trimmed its gains in the afternoon as the Dow wavered and after Siemens, a strong market ear-lier in the week, produced mildly disappointing half-year results.

Siemens, whose profits came in flat, fell DM2.90 or 3.2 per cent to DM58 and the Dax ended 40 points off the top at 3,368.57, up 17.97. In contrast to Siemens, the big insurers strengthened after weakness on Monday and Tuesday. Munich Re registered climbing DM140 or 3.6 per cent to DM4,040.

Turnover rose from DM10.5bn to DM12.6bn. In mid-caps, Wella puffed caught up with Tuesday's good earnings and a positive analysts' meeting, while some brokers had their doubts the haircare group had a very good day, rising DM77 or 8 per cent to DM1,039.

PARIS rallied. The CAC 40 index, off 106 points in four straight sessions, closed with a gain of 18.97 to 2,533.64. Dealers said that the market had an "on hold"

FTSE Actuaries Share Indices

Apr 23		Apr 22		Apr 21		Apr 20		Apr 19		Apr 18	
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	Change	Open	Close
FTSE Actuaries 100	2202.80	2202.30	2204.30	2203.47	2203.30	2203.14	2202.01	2201.74	2201.74	2201.74	2201.74
FTSE Actuaries 200	2204.75	2204.05	2204.33	2204.20	2204.03	2203.88	2202.33	2202.33	2202.33	2202.33	2202.33

Apr 22		Apr 21		Apr 20		Apr 19		Apr 18	
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	Change
FTSE Actuaries 100	2184.50	2185.17	2187.55	2183.57	2183.74	2183.74	2183.74	2183.74	2183.74
FTSE Actuaries 200	2218.50	2218.57	2218.57	2218.57	2218.57	2218.57	2218.57	2218.57	2218.57

See page 100 for FTSE Actuaries 100 and 200 indices. All figures in pence.

feel to it with investors pushed to the sidelines by this week's announcement of a general election.

There was little news for traders to get their teeth into. An increase in the quarterly dividend helped lift L'Oréal FF21.00 to FF19.00. Accor was strong ahead of its results, gaining FF35.00 or 4.1 per cent to FF883.

ZURICH pushed further into record territory, supported by firm domestic bonds, and the SMI index ended 28.8 higher at 4,781.1.

Some pharmaceuticals and insurers found strong demand. Novartis registered a rise to SF1.894 after Tuesday's losses while Roche certificates continued their recovery, up SF140 to SF12.200 after last week's sharp losses, which followed disappointing first-quarter sales.

Among insurers, Swiss Re found favour on the back of more brokers' recommendations, and ended SFR20

Copco B dropped SKR11 to SKR158 after it saw no signs of improvement in the European construction market. There was good news from Volvo, which posted a 60 per cent rise in first-quarter operating profits; but the carmaker was caught up in the general depression and the B shares, which peaked at SKR20.50 at one point, ended SKR1 lower at SKR192.50 as the general index fell 10.14 to 2,608.73.

MADRID punched through the 500 barrier, the general index scoring its fifth successive all-time high at 504.41, up 6.05 or 1.3 per cent. Turnover, too, was high with more than Ptas13bn changing hands.

The banking sector was particularly strong with a gain of 2.7 per cent. It was led by Banco Popular, up Ptas2,100 or 7.8 per cent at Ptas20,050 after the announcement of a Ptas35bn stock buy-back, in conjunction with a four for one stock split. BCH added a big extension to its week's gains with a rise of Ptas225 or 6.4 per cent at Ptas4,425 while Argentaria, still slated for a public share offering of the Spanish government's near-30 per cent stake, climbed Ptas190 or 3 per cent to Ptas4,540.

Written and edited by William Cochran, Michael Morgan and Jeffrey Brown

Industrials help keep South Africa ahead

Golds fell back in Johannesburg but a further advance for industrials pushed the all-share index ahead for the fourth day running to 7,080.2, up 14.3.

Volume was well above average and dealers said sen-

timent remained firm, helped by continued talk of a cut for interest rates ahead of this week's raft of economic data.

South African money supply, private sector credit growth and trade figures

were all due today and tomorrow. At the close, the industrials index was up 40.3 at 4,414.8.

First National Bank retreated 25 cents to R21.50. Dull bullion pushed golds down 31.6 to 1,231.8.

ASIA PACIFIC

Wall Street's overnight surge lifted the region. TAIPEI was one of the strongest performers, advancing 1.7 per cent on the back of heavy demand for electronics shares that shot forward on talk of a price rebound for semiconductors.

At the close, the weighted index ended 146.32 higher at 8,576.94 after 8,536.93. Turnover was again hectic at T\$43.5bn.

Electronics as a sector rose 3.8 per cent. United Microelectronics and Taiwan Semiconductor both rose by the daily 7 per cent limit to T\$96.5 and T\$90.5.

TOKYO rebounded on buying by domestic public pension funds, and renewed interest in Nomura Securities following Tuesday's announcement of sweeping management resignations, *writes Queen Robinson*.

The Nikkei 225 average rose 191.02 to 18,735.47 after moving between 18,617.75 and 18,842.38. New York's overnight rally, and early news of the resolution of the Peruvian hostage crisis lifted sentiment.

The Topix index of all first-section stocks added 18.21 to 1,420.79 and the capital-weighted Nikkei 300 rose 3.2 to 275.06. Volume swelled from 507m shares to an estimated 550m, and advances led declines by 746 to 402 with 118 unchanged.

Some laggards rose on bargain-bunting, led by financial stocks.

Nomura Securities, which announced a dramatic management reshuffle on Tuesday, gained Y20 to Y1,390 after an intra-day high of Y1,420 in heavy turnover of 8.8m shares. Other brokers benefited from Nomura's upturn. Daiwa Securities adding Y37 to Y882 and Nikko Y15 to Y715.

Real estate stocks, which continued to gain, with Mit-

sui Fudosan adding Y20 to Y1,470 and Mitsubishi Estate Y20 to Y1,560. Chemicals, however, were among laggards that retreated after recent gains. Mitsui Toatsu falling Y4 to Y357.

Blue chip exporters climbed as the dollar rose to an intra-day high of Y126.47 in Tokyo. Honda added Y43 to Y3,890, Canon Y90 to Y2,900 and Fuji Photo Film Y140 to Y4,580.

Toyota jumped Y110 to Y3,440, after a lacklustre performance in recent sessions, following news of its plans to introduce a stock option system.

In Osaka, the OSE average added 148.82 to 19,837.97 and volume eased to 23.2m

shares. In London, the ISE/ Nikkei 50 index rose 1.72 to 1,507.55.

HONG KONG came off its morning peak on caution regarding the longer term outlook for US and Hong Kong interest rates but the Hang Seng index still managed a gain of 126.19 to 12,707.04 after a day's high of 12,758.28.

Turnover climbed from HK\$3.75bn to HK\$9.90bn with local investors active in red chips; among the favourites, China Resources leapt HK\$1.18 to HK\$21.20 in heavy trade of HK\$235.14m and Cosmo Machinery, in which China Resources' parent was taking a 24.3 per cent stake, surged HK\$1.245

or 64.5 per cent to HK\$3.175 in HK\$164.72m.

KUALA LUMPUR dived into depression again after Monday's 2.1 per cent rebound, and the KLCSE composite index dropped 10.90 to 1,109.60. The second board index of small capitalisation stocks afforded some minor consolation with a rise of 1.31 to 568.29.

SEOUL rose on bargain-hunting, the composite index ending 5.09 higher at 693.05. The government's plan to set up a Wonsi 500m fund to liquidate bank bad debts was described as "not nearly large enough".

Jinro, the conglomerate that defaulted on debt payments on Monday, resumed

trading after suspension and closed limit down. Won720 lower at Won6,350.

MANILA rallied strongly, helped by a denial from Megaworld Properties that it was facing bankruptcy. The composite index recovered two-thirds of Tuesday's steep fall, adding 53.11 or 1.9 per cent to 2,913.56. Turnover was heavy at 2.6bn pesos.

Megaworld, which fell 29 per cent on the previous day, rose 1.05 pesos to 4.80 pesos. Empire Land, the group's housebuilding offshoot, gained 1.10 pesos to 4.75 pesos. However, traders felt that worries about property oversupply were likely to continue to gnaw away at market sentiment.

Emerging markets: IFC weekly investable price indices

		Dollar terms			Local currency terms		
		April 19	% Change	% Change	April 19	% Change	% Change
		1997	over week	on Dec '96	1997	over week	on Dec '96
Market	No. of stocks						
Latin America	(259)	627.46	-0.8	+4.8	618,899.63	+2.4	+6.1
Argentina	(30)	1,000.58	-2.4	+5.1	1,064.46	-1.2	+27.5
Brazil	(89)	494.80	-1.4	+24.8	1,200.48	+1.2	+13.8
Chile	(46)	719.13	+0.8	+16.0	1,530.00	+1.0	+35.6
Colombia	(14)	822.60	+1.8	+29.9	2,005.03	+0.6	+25.3
Mexico	(64)	590.82	+1.2	+11.5	2,391.34	+0.7	+25.3
Peru	(19)	240.40	+0.5	+22.2	7,812.65	+1.3	-2.0
Venezuela	(9)	708.36	+0.8	-2.7			
Asia	(719)	745.07	-2.5	-4.1	82.23	+4.5	+6.5
China	(27)	78.03	-4.5	+6.5	87.58	+0.7	+2.0
South Korea	(159)	74.53	-0.9	-3.5	107.36	-1.4	-8.8
Philippines	(42)	264.08	-1.4	-10.1	178.46	-3.8	+12.8
Taiwan, China	(90)	172.05	-3.6	+12.3	117.36	+1.7	+17.1
India	(78)	92.39	+1.9	+17.3	157.53	+0.3	-3.8
Indonesia	(48)	120.31	+0.1	-5.7	285.18	-3.3	-10.1
Malaysia	(48)	304.26	-3.6	-6.8	416.58	-2.3	+16.5
Pakistan	(26)	222.01	-6.5	-2.3	143.04	+10.6	+2.5
Sri Lanka	(5)	111.27	+10.4	+17.0	197.47	-0.3	-12.4
Thailand	(87)	190.75	-0.2	-13.8			
Euro/Mid East	(264)	156.52	+0.3	+15.8			
Czech Rep	(7)	64.44	-2.9	-8.2	64.60	-2.0	+1.7
Egypt	(16)	106.72	+0.9	-	106.50	+0.8	-
Greece	(54)	329.55	+1.1	+36.0	604.32	+0.9	+48.2
Hungary	(12)	242.61	+3.4	+23.3	526.63	+3.3	+37.8
Jordan	(7)	188.68	+0.7	+1.6	336.62	+1.6	+1.5
Morocco	(5)	134.19	+3.2	-	1,448.05	+0.5	+9.9
Poland	(30)	734.58	+0.1	+0.3	187.05	+1.5	+20.3
Portugal	(28)	158.15	+1.3	+6.2	108.17	+0.8	-
Russia	(15)	109.04	+0.8	-	108.17	-5.9	-
Slovakia	(5)	106.12	-5.6	-	215.08	-0.1	+6.7
South Africa	(38)	234.04	-0.1	+12.2	12,861.62	+8.6	+2.4
Turkey	(58)	204.48	+0.8	+37.5	982.35	+2.1	+30.2
Zimbabwe	(5)	589.80	+1.9	+24.8			
Composite	(1224)	315.02	-0.8	+6.8			

Indices are calculated as 100-week moving averages and percentage movement from the previous Friday. Data after Dec 1996=100 except those noted which are: (Feb 1 1991) C\$300; (Mar 1 1992) J\$100; (Apr 1 1992) S\$100; (May 1 1992) P\$100; (Jun 1 1992) R\$100; (Jul 1 1992) I\$100; (Aug 1 1992) M\$100; (Sep 1 1992) N\$100; (Oct 1 1992) O\$100; (Nov 1 1992) S\$100; (Dec 1 1992) T\$100; (Jan 1 1993) U\$100; (Feb 1 1993) V\$100; (Mar 1 1993) W\$100; (Apr 1 1993) X\$100; (May 1 1993) Y\$100; (Jun 1 1993) Z\$100; (Jul 1 1993) AA\$100; (Aug 1 1993) AB\$100; (Sep 1 1993) AC\$100; (Oct 1 1993) AD\$100; (Nov 1 1993) AE\$100; (Dec 1 1993) AF\$100; (Jan 1 1994) AG\$100; (Feb 1 1994) AH\$100; (Mar 1 1994) AI\$100; (Apr 1 1994) AJ\$100; (May 1 1994) AK\$100; (Jun 1 1994) AL\$100; (Jul 1 1994) AM\$100; (Aug 1 1994) AN\$100; (Sep 1 1994) AO\$100; (Oct 1 1994) AP\$100; (Nov 1 1994) AQ\$100; (Dec 1 1994) AR\$100; (Jan 1 1995) AS\$100; (Feb 1 1995) AT\$100; (Mar 1 1995) AU\$100; (Apr 1 1995) AV\$100; (May 1 1995) AW\$100; (Jun 1 1995) AX\$100; (Jul 1 1995) AY\$100; (Aug 1 1995) AZ\$100; (Sep 1 1995) BA\$100; (Oct 1 1995) BB\$100; (Nov 1 1995) BC\$100; (Dec 1 1995) BD\$100; (Jan 1 1996) BE\$100; (Feb 1 1996) BF\$100; (Mar 1 1996) BG\$100; (Apr 1 1996) BH\$100; (May 1 1996) BI\$100; (Jun 1 1996) BJ\$100; (Jul 1 1996) BK\$100; (Aug 1 1996) BL\$100; (Sep 1 1996) BM\$100; (Oct 1 1996) BN\$100; (Nov 1 1996) BO\$100; (Dec 1 1996) BP\$100; (Jan 1 1997) BQ\$100; (Feb 1 1997) BR\$100; (Mar 1 1997) BS\$100; (Apr 1 1997) BT\$100; (May 1 1997) BU\$100; (Jun 1 1997) BV\$100; (Jul 1 1997) BW\$100; (Aug 1 1997) BX\$100; (Sep 1 1997) BY\$100; (Oct 1 1997) BZ\$100; (Nov 1 1997) CA\$100; (Dec 1 1997) CB\$100; (Jan 1 1998) CC\$100; (Feb 1 1998) CD\$100; (Mar 1 1998) CE\$100; (Apr 1 1998) CF\$100; (May 1 1998) CG\$100; (Jun 1 1998) CH\$100; (Jul 1 1998) CI\$100; (Aug 1 1998) CJ\$100; (Sep 1 1998) CK\$100; (Oct 1 1998) CL\$100; (Nov 1 1998) CM\$100; (Dec 1 1998) CN\$100; (Jan 1 1999) CO\$100; (Feb 1 1999) CP\$100; (Mar 1 1999) CQ\$100; (Apr 1 1999) CR\$100; (May 1 1999) CS\$100; (Jun 1 1999) CT\$100; (Jul 1 1999) CU\$100; (Aug 1 1999) CV\$100; (Sep 1 1999) CW\$100; (Oct 1 1999) CX\$100; (Nov 1 1999) CY\$100; (Dec 1 1999) CZ\$100; (Jan 2000) DA\$100; (Feb 2000) DB\$100; (Mar 2000) DC\$100; (Apr 2000) DD\$100; (May 2000) DE\$100; (Jun 2000) DF\$100; (Jul 2000) DG\$100; (Aug 2000) DH\$100; (Sep 2000) DI\$100; (Oct 2000) DJ\$100; (Nov 2000) DK\$100; (Dec 2000) DL\$100; (Jan 2001) DM\$100; (Feb 2001) DN\$100; (Mar 2001) DO\$100; (Apr 2001) DP\$100; (May 2001) DQ\$100; (Jun 2001) DR\$100; (Jul 2001) DS\$100; (Aug 2001) DT\$100; (Sep 2001) DU\$100; (Oct 2001) DV\$100; (Nov 2001) DW\$100; (Dec 2001) DX\$100; (Jan 2002) DY\$100; (Feb 2002) DZ\$100; (Mar 2002) EA\$100; (Apr 2002) EB\$100; (May 2002) EC\$100; (Jun 2002) ED\$100; (Jul 2002) EE\$100; (Aug 2002) EF\$100; (Sep 2002) EG\$100; (Oct 2002) EH\$100; (Nov 2002) EI\$100; (Dec 2002) EJ\$100; (Jan 2003) EK\$100; (Feb 2003) EL\$100; (Mar 2003) EM\$100; (Apr 2003) EN\$100; (May 2003) EO\$100; (Jun 2003) EP\$100; (Jul 2003) EQ\$100; (Aug 2003) ER\$100; (Sep 2003) ES\$100; (Oct 2003) ET\$100; (Nov 2003) EU\$100; (Dec 2003) EV\$100; (Jan 2004) EW\$100; (Feb 2004) EX\$100; (Mar 2004) EY\$100; (Apr 2004) EZ\$100; (May 2004) FA\$100; (Jun 2004) FB\$100; (Jul 2004) FC\$100; (Aug 2004) FD\$100; (Sep 2004) FE\$100; (Oct 2004) FF\$100; (Nov 2004) FG\$100; (Dec 2004) FH\$100; (Jan 2005) FI\$100; (Feb 2005) FJ\$100; (Mar 2005) FK\$100; (Apr 2005) FL\$100; (May 2005) FM\$100; (Jun 2005) FN\$100; (Jul 2005) FO\$100; (Aug 2005) FP\$100; (Sep 2005) FQ\$100; (Oct 2005) FR\$100; (Nov 2005) FS\$100; (Dec 2005) FT\$100; (Jan 2006) FU\$100; (Feb 2006) FV\$100; (Mar 2006) FW\$100; (Apr 2006) FX\$100; (May 2006) FY\$100; (Jun 2006) FZ\$100; (Jul 2006) GA\$100; (Aug 2006) GB\$100; (Sep 2006) GC\$100; (Oct 2006) GD\$100; (Nov 2006) GE\$100; (Dec 2006) GF\$100; (Jan 2007) GG\$100; (Feb 2007) GH\$100; (Mar 2007) GI\$100; (Apr 2007) GJ\$100; (May 2007) GK\$100; (Jun 2007) GL\$100; (Jul 2007) GM\$100; (Aug 2007) GN\$100; (Sep 2007) GO\$100; (Oct 2007) GP\$100; (Nov 2007) GQ\$100; (Dec 2007) GR\$100; (Jan 2008) GS\$100; (Feb 2008) GT\$100; (Mar 200